



MEMORIAL HERMANN NORTHEAST HOSPITAL

2019 Community
Health Needs
Assessment

MEMORIAL[®]
HERMANN
Northeast

Table of Contents

Executive Summary	4
Introduction & Purpose	4
Summary of Findings	4
Prioritized Areas	5
Introduction	6
Memorial Hermann Northeast Hospital	6
<i>Vision</i>	6
<i>Mission Statement</i>	6
<i>Memorial Hermann Health System</i>	6
<i>Memorial Hermann Northeast Hospital Service Area</i>	7
Consultants	8
Evaluation of Progress Since Prior CHNA	9
Priority Health Needs and Impact from Prior CHNA.....	9
Methodology	11
Overview	11
Secondary Data Sources & Analysis.....	11
<i>Secondary Data Scoring</i>	11
<i>Disparities Analysis</i>	12
Primary Data Methods & Analysis	12
<i>Community Survey</i>	12
<i>Key Informant Interviews</i>	14
Data Considerations.....	16
<i>Race/Ethnic Groupings</i>	17
<i>Zip Codes and Zip Code Tabulation Areas</i>	17
Prioritization	17
<i>Prioritization Process</i>	17
Demographics	20
Population.....	20
Age.....	21
Race/Ethnicity.....	22
Language.....	24
Social and Economic Determinants of Health.....	25
<i>Income</i>	25
<i>Poverty</i>	27
<i>Food Insecurity</i>	30
<i>Unemployment</i>	31
<i>Education</i>	32
<i>Transportation</i>	34
<i>SocioNeeds Index®</i>	37
Data Synthesis	39
Prioritized Significant Health Needs.....	44
Prioritization Results.....	44
Access to Healthcare.....	44

Emotional Well-Being	53
Food as Health	57
Exercise Is Medicine.....	63
Non-Prioritized Significant Health Needs.....	67
Older Adults and Aging	67
Cancers	68
Education	68
Transportation	69
Children’s Health	70
Economy	71
Other Findings	73
Barriers to Care.....	73
Disparities	73
Conclusion	75
Appendix	76
Appendix A: Evaluation Since Prior CHNA	77
Appendix B. Secondary Data Methodology	95
Appendix C. Primary Data Methodology	146
Appendix D. Prioritization Tool.....	161
Appendix E. Community Resources	164

Executive Summary

Introduction & Purpose

Memorial Hermann Northeast Hospital (MH Northeast) is pleased to present its 2019 Community Health Needs Assessment (CHNA). This CHNA report provides an overview of the process and methods used to identify and prioritize significant health needs across Memorial Hermann Health System's regional service area (including MH Northeast), as federally required by the Affordable Care Act. Memorial Hermann Health System partnered with Conduent Healthy Communities Institute (HCI) to conduct the CHNA for 13 facilities:

- Memorial Hermann Katy Hospital
- Memorial Hermann Memorial City Medical Center
- Memorial Hermann Greater Heights Hospital
- Memorial Hermann Northeast Hospital
- Memorial Hermann Southeast Hospital
- Memorial Hermann Sugar Land Hospital
- Memorial Hermann Southwest Hospital
- Memorial Hermann The Woodlands Medical Center
- Memorial Hermann Rehabilitation Hospital – Katy
- Memorial Hermann – Texas Medical Center
- TIRR Memorial Hermann
- Memorial Hermann Surgical Hospital Kingwood
- Memorial Hermann Surgical Hospital First Colony

The purpose of this CHNA is to offer a comprehensive understanding of the health needs in MH Northeast's service area and guide the hospital's planning efforts to address those needs. Special attention has been given to the needs of vulnerable populations, unmet health needs or gaps in services, and input from the community. To standardize efforts across the Memorial Hermann Health System and increase the potential for impacting top health needs in the greater Houston region, community health needs were assessed and prioritized at a regional/system level.

Findings from this report will be used to identify and develop efforts to improve the health and quality of life of residents in the community.

Summary of Findings

The CHNA findings in this report result from the analysis of an extensive set of secondary data (over 100 indicators from national and state data sources) and primary data collected from community leaders, non-health professionals, and organizations serving the community at large, vulnerable populations, and/or populations with unmet health needs.

Through an examination of the primary and secondary data, the following top health needs were identified:

Memorial Hermann Health System's Significant Health Needs

- Access to Health Services
- Cancers
- Children's Health
- Diabetes
- Economy
- Education
- Food Insecurity
- Heart Disease/Stroke
- Lack of Health Insurance
- Low-Income/Underserved
- Mental Health
- Obesity
- Older Adults/Aging
- Substance Abuse
- Transportation

Prioritized Areas

In March 2019, stakeholders from the 13 hospital facilities in the Memorial Hermann Health System completed a survey to prioritize the significant health issues, based on criteria including health impact and risk as well as consideration of Memorial Hermann's strategic focus. The following four topics were identified as priorities to address:

Memorial Hermann Health System's CHNA Priorities

- Access to Healthcare
- Emotional Well-Being
- Food as Health
- Exercise Is Medicine

MH Northeast will develop strategies to address these priorities in its 2019 Implementation Strategy.

Introduction

Memorial Hermann Northeast Hospital

A 255-bed facility, Memorial Hermann Northeast Hospital has been caring for families in the Lake Houston and Kingwood area for more than 30 years, offering world-class care close to home. Its affiliated doctors span a wide variety of services including cancer care, children's emergency and NICU care, heart and vascular care, orthopedics, neurosciences, sleep health, wound care, and women's care. The hospital is the anchor for the innovative Memorial Hermann Convenient Care Center providing one-stop, highly coordinated access to an extensive array of Memorial Hermann services. Additionally, Memorial Hermann Northeast serves as the official healthcare provider to passengers traveling through Houston's George Bush International Airport.

Vision

Memorial Hermann will be the preeminent health system in the U.S. by advancing the health of those we serve through trusted partnerships with physicians, employees and others to deliver the best possible health solutions while relentlessly pursuing quality and value.

Mission Statement

Memorial Hermann is a not-for-profit, community-owned, health care system with spiritual values, dedicated to providing high quality health services in order to improve the health of the people in Southeast Texas.

Memorial Hermann Health System

One of the largest not-for-profit health systems in the nation, Memorial Hermann Health System is an integrated system with an exceptional affiliated medical staff and more than 26,000 employees. Governed by a Board of community members, the System services Southeast Texas and the Greater Houston community with more than 300 care delivery sites including 19 hospitals; the country's busiest Level 1 trauma center; an academic medical center affiliated with McGovern Medical School at UTHealth; one of the nation's top rehabilitation and research hospitals; and numerous specialty programs and services.

Memorial Hermann has been a trusted healthcare resource for more than 110 years and as Greater Houston's only full-service, clinically integrated health system, we continue to identify and meet our region's healthcare needs. Among our diverse portfolio is Life Flight, the largest and busiest air ambulance service in the United States; the Memorial Hermann Physician Network, MHMD, one of the largest, most advanced, and clinically integrated physician organizations in the country; and, the Memorial Hermann Accountable Care Organization, operating a care delivery model that generates better outcomes at lower costs to consumers, while providing residents of the Greater Houston area broad access to health insurance through the Memorial Hermann Health Insurance Company. Specialties span burn treatment, cancer, children's health, diabetes and endocrinology, digestive health, ear, nose and throat, heart and vascular, lymphedema, neurosurgery, neurology, stroke, nutrition, ophthalmology, orthopedics, physical and occupational therapy, rehabilitation, robotic surgery, sleep studies, transplant, weight loss, women's health, maternity and wound care. Supporting the System in its impact on

overall population health is the Community Benefit Corporation. At a market share of 26.1% in the ‘expanded’ greater Houston area of 12 counties, our vision is that Memorial Hermann will be a preeminent integrated health system in the U.S. by advancing the health of those we serve.

Memorial Hermann Northeast Hospital Service Area

The service area for MH Northeast includes Harris, Liberty and Montgomery counties in Texas. The geographic boundaries of the service area are shown in Figure 1. The zip codes within MH Northeast’s primary service area are listed in Table 1 and represent approximately 75% of inpatient discharges (66.6% in Harris County, 1.5% in Liberty County, and 8% in Montgomery County).

Figure 1. MH Northeast Service Area

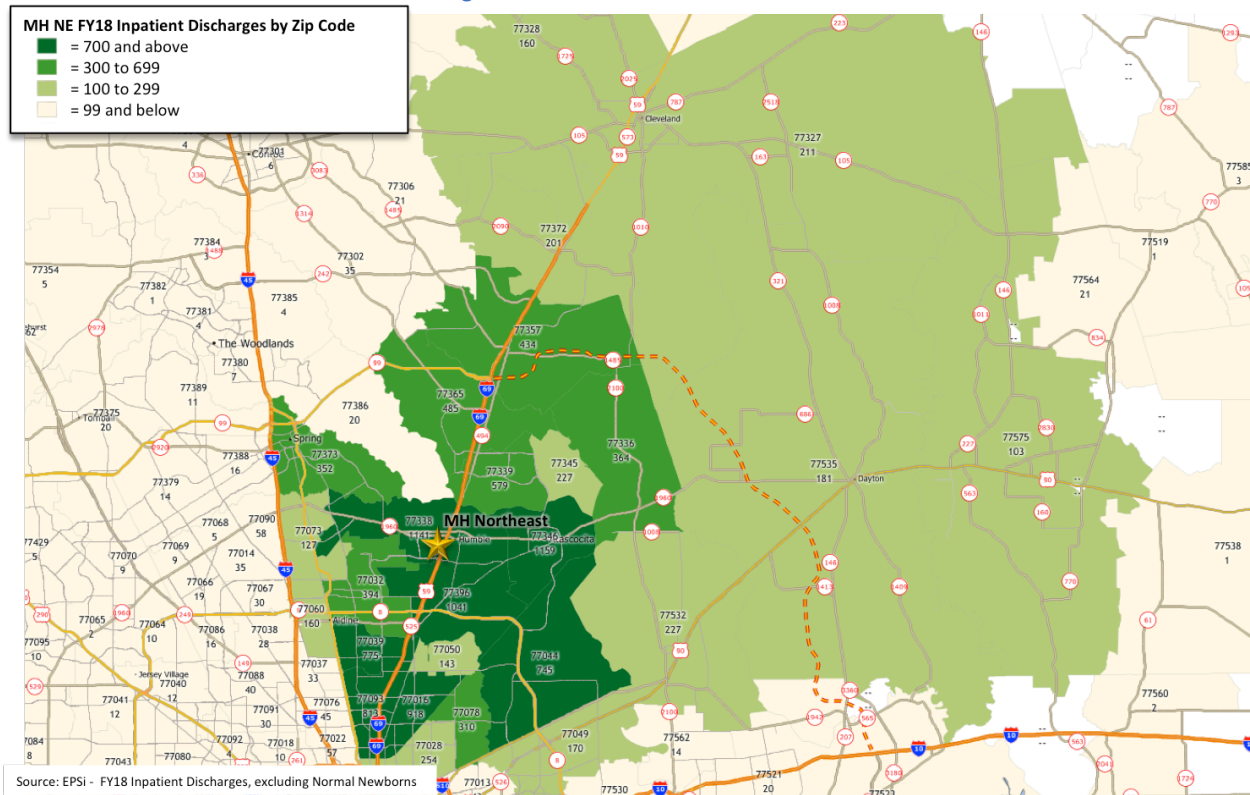


Table 1. Proportion of Patient Population Served by Zip Code

ZIP Code	County	Percent of Patient Population
77346	Harris	8.3%
77338	Harris	8.2%
77396	Harris	7.5%
77016	Harris	6.6%
77093	Harris	5.8%
77039	Harris	5.6%
77044	Harris	5.3%
77339	Harris	4.2%
77365	Montgomery	3.5%

ZIP Code	County	Percent of Patient Population
77357	Montgomery	3.1%
77032	Harris	2.8%
77336	Harris	2.6%
77373	Harris	2.5%
77078	Harris	2.2%
77028	Harris	1.8%
77345	Harris	1.6%
77532	Harris	1.6%
77327	Liberty	1.5%
77372	Montgomery	1.4%

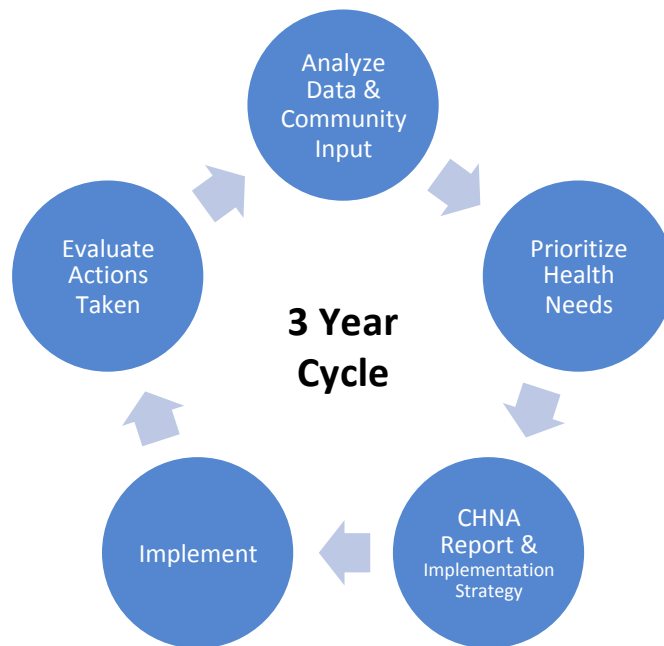
Consultants

Memorial Hermann Health System commissioned Conduent Healthy Communities Institute (HCI) to conduct its 2019 Community Health Needs Assessment. HCI works with clients across the nation to drive community health outcomes by assessing needs, developing focused strategies, identifying appropriate intervention programs, establishing monitoring systems, and implementing performance evaluation processes. To learn more about Conduent Healthy Communities Institute, please visit <https://www.conduent.com/community-population-health>.

Evaluation of Progress Since Prior CHNA

The CHNA process should be viewed as a three-year cycle. An important part of that cycle is revisiting the progress made on priority topics from previous CHNAs. By reviewing the actions taken to address priority areas and evaluating the impact of these actions in the community, an organization can better focus and target its efforts during the next CHNA cycle.

Figure 2. CHNA Process



Priority Health Needs and Impact from Prior CHNA

MH Northeast's last CHNA was conducted in 2016. The priority areas in FY16-18 were:

- **Healthy Living:** Encourage and foster healthy lifestyles through education, awareness and early detection to prevent illness.
- **Healthcare Access:** Improve community knowledge about healthcare access points and reduce perceived barriers to care.
- **Behavioral Health:** Ensure that all community members who are experiencing a mental health crisis have access to appropriate psychiatric specialists at the time of their crisis, are redirected away from the ER, are linked to a permanent, community based mental health provider, and have the necessary knowledge to navigate the system, regardless of their ability to pay.

Each of the above health topics correlates well with the priorities identified for the current CHNA (detailed below); thus MH Northeast will be building upon efforts of previous years. A

detailed table describing the strategies/action steps and indicators of success for each of the preceding priority health topics can be found in Appendix A. MH Northeast's preceding CHNA was made available to the public via the website and community feedback directed to Memorial Hermann's Community Benefit Department:
<http://www.memorialhermann.org/locations/northeast/community-health-needs-assessment-northeast/>. No comments or feedback were received on the preceding CHNA at the time this report was written.

Methodology

Overview

Two types of data were used in this assessment: primary and secondary data. Primary data are data that have been collected for the purposes of this community assessment. Primary data were obtained through a community survey and key informant interviews. Secondary data are health indicator data that have already been collected by public sources such as government health departments. Each type of data was analyzed using a unique methodology. Findings were organized by health topics and then synthesized for a comprehensive overview of the health needs in MH Northeast’s service area.

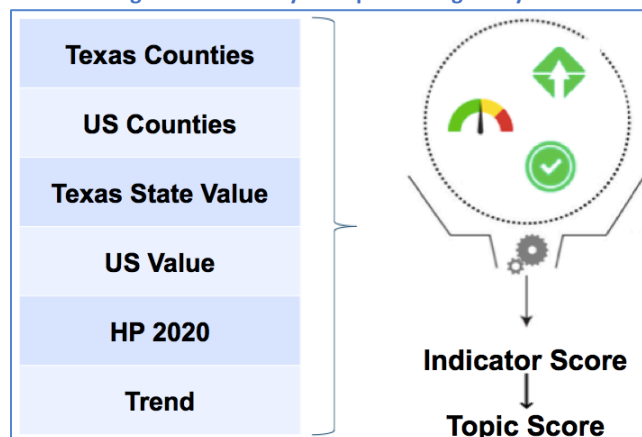
Secondary Data Sources & Analysis

Secondary data used for this assessment were collected and analyzed from HCI’s community indicator database. This database, maintained by researchers and analysts at HCI, includes over 100 community indicators from at least 15 state and national data sources. HCI carefully evaluates sources based on the following three criteria: the source has a validated methodology for data collection and analysis; the source has scheduled, regular publication of findings; and the source has data values for small geographic areas or populations.

Secondary Data Scoring

HCI’s Data Scoring Tool® was used to systematically summarize multiple comparisons in order to rank indicators based on highest need. For each indicator, the community value was compared to a distribution of Texas and US counties, state and national values, Healthy People 2020, and significant trends were noted. These comparison scores range from 0-3, where 0 indicates the best outcome and 3 the worst. Availability of each type of comparison varies by indicator and is dependent upon the data source, comparability with data collected for other communities, and changes in methodology over time. The comparison scores were summarized for each indicator, and indicators were then grouped into topic areas for a systematic ranking of community health needs. Please see Appendix B for further details on the quantitative data scoring methodology as well as secondary data scoring results.

Figure 3. Summary of Topic Scoring Analysis



Disparities Analysis

When a given indicator has data available for subgroups like race/ethnicity, age or gender – and values for these subgroups include confidence intervals – significant differences between the subgroups’ value and the overall value can be determined. A significant difference is defined as two values with non-overlapping confidence intervals. Only significant differences in which the value for a subgroup is worse than the overall value are identified. Confidence intervals are not available for all indicators. In these cases, there are not enough data to determine if two values are significantly different from each other.

Primary Data Methods & Analysis

Community input for Memorial Hermann Health System was collected to expand upon the information gathered from the secondary data. Primary data used in this assessment consisted of a community survey in English and Spanish as well as key informant interviews. See Appendix C for the survey and interview questions.

Community Survey

Input from community residents was collected through an online survey. This survey consisted of 11 questions related to top health needs in the community, individuals’ perception of their overall health, and weekly exercise habits. The community survey was distributed online through SurveyMonkey® from October 23rd through November 27th of 2018. The survey was made available in both English and Spanish. Paper surveys were also made available and answers to the paper survey were entered into the SurveyMonkey tool. A total of 285 responses were collected. Results in this report are based on the service area for Memorial Hermann Health System. This was a convenience sample, which means results may be vulnerable to selection bias and make the findings less generalizable to the population as a whole.

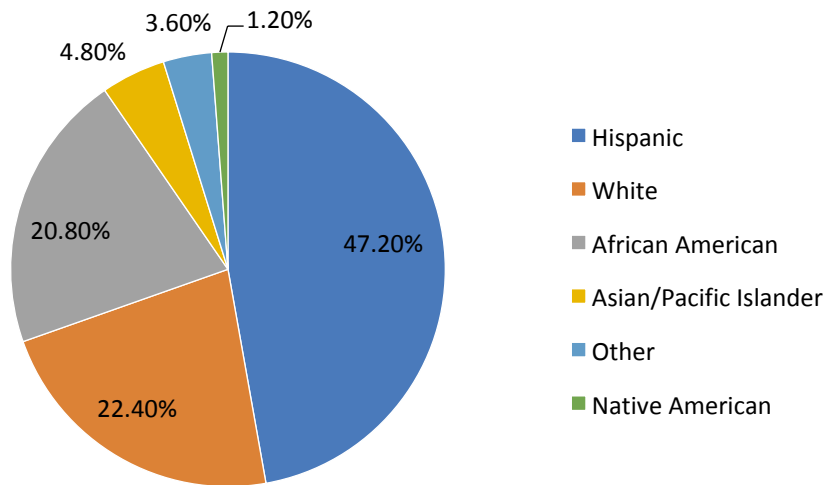
Table 2. Community Survey Outreach

Community Event	Description
Step Health Event – Moody Park, 77009	Community event hosted by Memorial Hermann providing park activation, walking tours, Zumba instruction, and (through a partnership with Houston Food Bank) food distribution to low-income, at-risk, and mostly uninsured residents.
Step Health Event – Castillo Park, 77009	Community event hosted by Memorial Hermann providing park activation, walking tours, Zumba instruction, and (through a partnership with Houston Food Bank) food distribution to low-income, at-risk, and mostly uninsured residents.
Memorial Hermann Health Centers for Schools	10 school-based health clinics in 5 school districts (74 schools) in Harris and Fort Bend Counties, providing medical, mental health, and dental care, along with nutrition, navigation, and summer boot camp programs to uninsured and underinsured children throughout the Greater Houston area.
West Orem YMCA, 77085	A community-centered organization that brings people together to bridge the gaps in community needs (underserved residents), nurtures residents’ potential to learn, grow, and thrive, and mobilizes the local community to effect lasting, meaningful change.
Spring Branch Community	A Federally Qualified Health Center (FQHC) providing quality, affordable healthcare services to the underserved and uninsured communities of Spring

HealthCenter, 77080	Branch and West Houston.
Wesley Community Center, 77009	A multi-purpose social service agency providing residents of Houston: short-term rent, utility, and food assistance to prevent homelessness and maintain family financial stability; a career and personal financial service center; and Early Head Start, a child development program serving infants to toddlers to promote school readiness.
Complete Communities, Houston	Program initiated by the Mayor of Houston in five communities - all historically under-resourced, each with a base level of community involvement and support, and with diverse populations. The program is designed to enhance access to quality affordable homes, jobs, well-maintained parks and greenspace, improved streets and sidewalks, grocery stores and other retail, good schools and transit options. Communities: Acres Homes [77018, 77088, 77091], Gulfton [77056, 77057, 77081], Near Northside [77009, 77022, 77026], Second Ward [77003, 77011, 77020], and Third Ward [77003, 77004, 77204].
Healthy Living Matters	A Houston/Harris County Childhood Obesity Collaborative - A collaborative of multi-sector leaders that promote policy aimed at system-level and environmental change to reduce the incidence of childhood obesity. Priority communities were selected due to the lack of access to healthy food options and opportunities to engage in physical activity as well as for their community assets and readiness for change. Priority Communities: City of Pasadena [77058, 77059, 77502, 77503, 77504, 77505, 77506, 77507, 77536, 77571, 77586], Near Northside [77009, 77022, 77026], and Fifth Ward/Kashmere Gardens [77020, 77026, and 77028]
Greater Northside Health Collaborative	Non-profit collaborative whose goal is to expand active living resources and increase access to quality healthcare and healthy food by promoting resident leadership and civic participation.

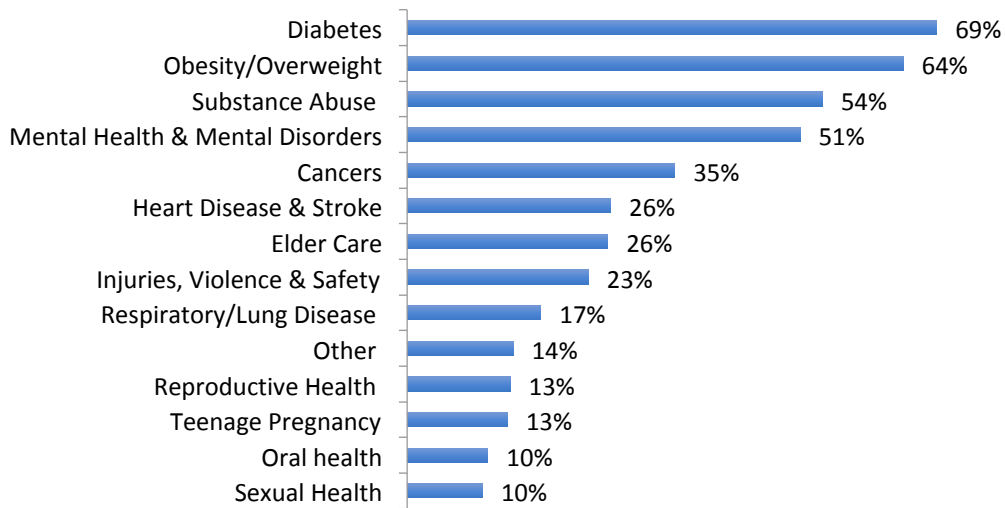
The race/ethnicity make-up of survey respondents is shown in Figure 4. The largest proportion of respondents identified as Hispanic/Latino (47.2%), 22.4% as White, 20.8% as Black/African American, and the remaining 9.6% of respondents as Asian/Pacific Islander, Other and Native American.

Figure 4. Survey Respondents by Race/Ethnicity



Survey respondents were asked to select top issues most affecting the community’s quality of life. As shown in Figure 5, the majority of respondents identified Diabetes, Obesity/Overweight, Substance Abuse, and Mental Health & Mental Disorders as top issues in the community.

Figure 5. Top Issues Affecting Quality of Life (Survey)



Key Informant Interviews

Community input was also collected through key informant interviews.

Memorial Hermann Health System joined with the Episcopal Health Foundation (EHF) in their key informant interview initiative supporting four Greater Houston area hospital systems in preparing their community health needs assessments. The collaborating hospitals of this initiative include Memorial Hermann, CHI St. Luke’s Health, Houston Methodist, and Texas Children’s (Table 3). Through this partnership, a total of 53 interviews were conducted with

stakeholders from a range of sectors such as government, healthcare, business, and community service organizations. Community leaders with specific experience working with priority populations, such as women, children, people of color, the disabled, and more, were also interviewed.

Table 3. Memorial Hermann Collaborative Partners

Episcopal Health Foundation’s mission is to advance the Kingdom of God with specific focus on human health and well-being through grants, research, and initiatives in support of the work of the Diocese, spanning 57 counties. Through informed action, collaboration, empowerment, stewardship, transparency, and accountability the foundation strives for the transformation of human lives and organizations with compassion for the poor and powerless.

CHI St. Luke’s Health, a part of Catholic Health Initiatives (CHI), one of the nation’s largest health systems, is dedicated to a mission of enhancing community health through high-quality, cost-effective care. Through partnerships with physicians and community partners, CHI St. Luke’s Health serves Greater Houston with its commitment to excellence and compassion in caring for the whole person while creating healthier communities.

Houston Methodist is a nonprofit health care organization serving Greater Houston, dedicated to excellence in research, education, and patient care. Houston Methodist brings compassion and spirituality to all its endeavors to help meet the health needs of the community through the system’s I CARE values: integrity, compassion, accountability, respect, and excellence.

Texas Children’s Hospital is a not-for-profit organization whose mission is to create a healthier future for children and women throughout Greater Houston and the global community by leading in patient care, education, and research. Texas Children’s is committed to creating a healthy community for children by providing the best pediatric care possible, through groundbreaking research and emphasis on education, while also offering a full continuum of family-centered care for women, from obstetrics to well-woman care.

In total, 64 key informant interviews were conducted by phone from August through November 2018; 53 key informant interviews were conducted through the collaborative and 11 interviews were conducted by HCI.

Interviewees who were asked to participate were recognized as having expertise in public health, special knowledge of community health needs and/or represented the broad interest of the community served by the hospital, and/or could speak to the needs of medically underserved or vulnerable populations. Efforts were made to identify interviewees working in and/or knowledgeable about the counties in Memorial Hermann Health System’s service area. As seen in Table 4, some interviewees were identified with knowledge of multiple counties.

Table 4. Key Informants by County

County	Key Informants
Austin	<i>Included in Multiple Counties</i>
Brazoria	3
Chambers	2

County	Key Informants
Fort Bend	10
Galveston	7
Harris	28
Liberty	1
Montgomery	4
San Jacinto	<i>Included in Multiple Counties</i>
Walker	<i>Included in Multiple Counties</i>
Waller	2
Wharton	2
Multiple Counties*	5
	64
Total	

**Five (5) of the Key Informant Interviews represented 2 or more counties, including: Austin, Brazoria, Chambers, Fort Bend, Galveston, Harris, Liberty, Montgomery, San Jacinto, Walker, Waller, and Wharton counties.*

Interviews were transcribed and analyzed using the qualitative analytic tool, Dedoose¹. Interview excerpts were coded by relevant topic areas and key health themes. Three approaches were used to assess the relative importance of the needs discussed in these interviews. These approaches included: the frequency by which a health topic was discussed across all interviews; the frequency by which a topic was described by the key informant as a barrier/challenge; and the frequency by which a topic was mentioned per interviewee.

Data Considerations

Several limitations of data should be considered when reviewing the findings presented in this report. Although the topics by which data are organized cover a wide range of health and health-related areas, data availability varies by health topic. Some topics contain a robust set of secondary data indicators, while others may have a limited number of indicators or limited subpopulations covered by those specific indicators.

Data scores represent the relative community health need according to the secondary data for each topic and should not be considered to be a comprehensive result on their own. In addition, these scores reflect the secondary data results for the population as a whole, and do not represent the health or socioeconomic need that is much greater for some subpopulations. Moreover, many of the secondary data indicators included in the findings are collected by survey, and though specific methods are used to best represent the population at large, these measures are subject to instability, especially for smaller populations. The Index of Disparity is also limited by data availability, where indicator data varies based on the population groups and service areas being analyzed.

¹ Dedoose Version 8.0.35, web application for managing, analyzing, and presenting qualitative and mixed method research data (2018). Los Angeles, CA: SocioCultural Research Consultants, LLC www.dedoose.com

Race/Ethnic Groupings

The secondary data presented in this report derive from multiple sources, which may present race and ethnicity data using dissimilar nomenclature. For consistency with data sources throughout the report, subpopulation data may use different terms to describe the same or similar groups of community members.

Zip Codes and Zip Code Tabulation Areas

This report presents both ZIP Code and ZIP Code Tabulation Area (ZCTA) data. ZIP or Zone Improvement Plan Codes were created by the U.S. Postal Service to improve mail delivery service. They are based on postal routes, which factor in delivery-area, mail volume and geographic location. They are not designed to be used for statistical reporting and may change frequently. Some ZIP Codes may only include P.O. boxes or cover large unpopulated areas. ZCTAs or ZIP Code Tabulation Areas were created by the U.S. Census Bureau and are generalized representations of ZIP Codes that have been assigned to census blocks. Therefore, ZCTAs are representative of geographic locations of populated areas. In most cases, the ZCTA will be the same as its ZIP Code. ZCTAs will not necessarily exist for ZIP Code areas with only businesses, single or multiple addresses, or for large unpopulated areas. Since ZCTAs are based on the most recent Census data, they are more stable than ZIP Codes and do not change as frequently.

Demographics for this report are sourced from the United States Census Bureau, which presents ZCTA estimates. Tables and figures in the Demographics section of this report reference ZIP Codes in title (for purposes of familiarity) but show values of ZCTAs. Data from other sources is representative by ZIP Codes and are labeled as such.

Prioritization

In order to focus efforts on a smaller number of the most significant community issues, sixteen representatives from the Memorial Hermann Health System (one or more representing each facility) participated in an online prioritization process to prioritize the fifteen significant health needs identified through the secondary and primary data analyses. The prioritized health needs will be under consideration for the development of an implementation plan that will address some of the community's most pressing health issues.

Prioritization Process

To prioritize significant health needs, Memorial Hermann stakeholders participated in an online webinar on March 7, 2019 to review data synthesis results followed by completion of a prioritization matrix listing significant health needs and four criteria by which to rate each need. Participants scored each need for each of the criteria on a scale from 1-5, with 1 meaning the respondent strongly disagrees to 5 meaning the respondent strongly agrees that the health need meets the criterion. Respondents were also able to select "Don't Know/Unsure" for each health need.

The criteria for prioritization included to what extent an issue:

- Impacts many people in the community
- Significantly impacts subgroups in the community (gender, race/ethnicity, LGBTQ, etc.)

- Has inadequate existing resources in the community
- Has high risk for disease or death

Completion of the prioritization matrix in Appendix D resulted in numerical scores for each health need that corresponded to how well each health need met the criteria for prioritization. The scores were ranked from highest to lowest (Table 5).

Table 5. Results from Memorial Hermann Prioritization Matrix

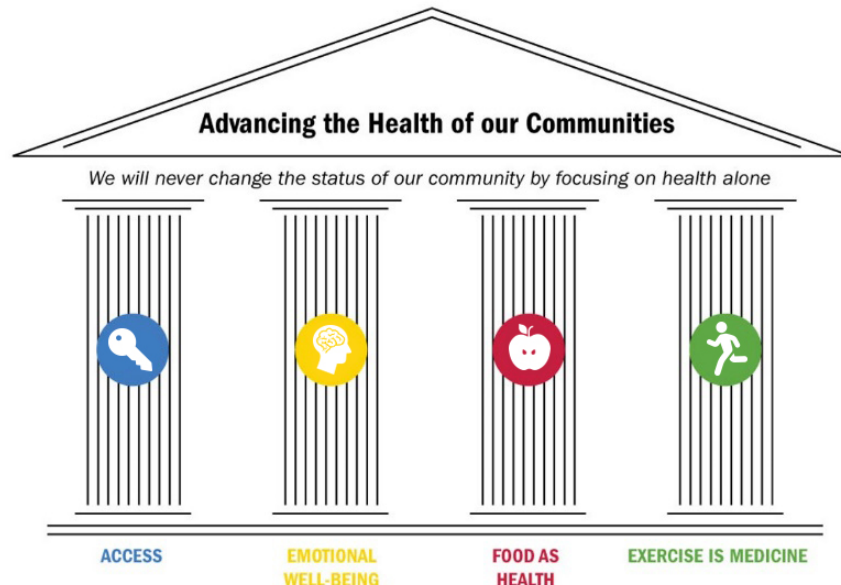
Significant Health Need	Impact on Community	Impact on Subgroups	Inadequate Resources	High Risk	Average Score
Obesity (Exercise, Nutrition and Weight)	4.69	4.00	3.19	4.50	4.09
Mental Health	4.44	3.44	4.50	3.75	4.03
Diabetes	4.50	4.00	3.25	4.19	3.98
Lack of Health Insurance	4.31	4.19	3.38	4.00	3.97
Low-Income/Underserved	4.19	4.19	3.44	4.00	3.95
Heart Disease/ Stroke	4.44	3.82	2.81	4.44	3.88
Substance Abuse	3.56	3.88	3.63	4.19	3.81
Access to Health Services	4.00	3.94	3.25	3.88	3.77
Older Adults and Aging	4.38	3.81	3.13	3.75	3.76
Food Insecurity	3.88	4.00	3.44	3.50	3.70
Cancers	4.19	3.19	3.00	4.31	3.67
Education	3.88	3.81	3.00	3.13	3.45
Transportation	4.00	3.88	2.81	3.00	3.42
Children's Health	4.00	3.50	3.00	3.19	3.42
Economy	3.31	3.31	2.69	2.88	3.05

In addition to rating each need in the matrix, prioritization participants were asked to rate the level of importance of Memorial Hermann's 4 strategic pillars.

1. Improving **Access to Healthcare** through programming, education, and social service support;
2. Addressing **Emotional Well-being** (mental and behavioral health) through innovative access points;
3. Promoting the importance of a healthy diet through screening and creating access to nutritious **Food as Health**; and,
4. Fostering improved health through **Exercise Is Medicine** with culturally appropriate activities.

Each of these intersecting pillars connect to each other through various points in Memorial Hermann programs and initiatives advancing the health of our communities (Figure 6).

Figure 6. Memorial Hermann's Four Pillars for Community Health



Over 93% of participants responded that the 4 pillars were important or very important. The Memorial Hermann Community Benefit team reviewed these findings, and taking into account the alignment of top needs with Memorial Hermann's strategic focus areas, a decision was made to integrate:

- Lack of Health Insurance, Low-Income/Underserved, and Access to Health Services into Pillar 1: **Access to Healthcare**
- Mental Health and Substance Abuse into Pillar 2: **Emotional Well-Being**
- Diabetes, Food Insecurity and Heart Disease/Stroke into Pillar 3: **Food as Health**
- Obesity (Exercise, Nutrition and Weight) into Pillar 4: **Exercise Is Medicine**

Through this system-wide prioritization process, the following four priorities for Memorial Hermann Health System are:

- **Access to Healthcare** (addressing Access to Health Services, Lack of Health Insurance, and Low-Income/Underserved)
- **Emotional Wellbeing** (addressing Mental Health and Substance Abuse)
- **Food as Health** (addressing Diabetes, Food Insecurity, and Heart Disease/Stroke)
- **Exercise Is Medicine** (addressing Obesity)

These four health topics will be explored further in order to understand how findings from the secondary and primary data analyses resulted in each issue being a high priority health need for Memorial Hermann Health System.

Demographics

The following section explores the demographic profile of MH Northeast’s service area, including Harris, Liberty, and Montgomery counties. The demographics of a community significantly impact its health profile. Different race/ethnic, age, and socioeconomic groups have unique needs and require different approaches to health improvement efforts. All demographic estimates are sourced from the U.S. Census Bureau’s 2013-2017 American Community Survey unless otherwise indicated. Furthermore, tables in this section list indicator values for the top 75% of zip codes within MH Northeast’s service area in descending order of inpatient discharges unless otherwise noted.

Population

According to the U.S. Census Bureau’s 2013-2017 American Community Survey, the 3 counties in MH Northeast’s service area had populations of 4,652,980 (Harris County), 83,658 (Liberty County), and 570,934 (Montgomery County). Figure 7 illustrates the population size by county and Table 6 by zip code. The most populous zip codes in MH Northeast’s service area are 77346, 77373, and 77396 (all within Harris County).

Figure 7. Population by County

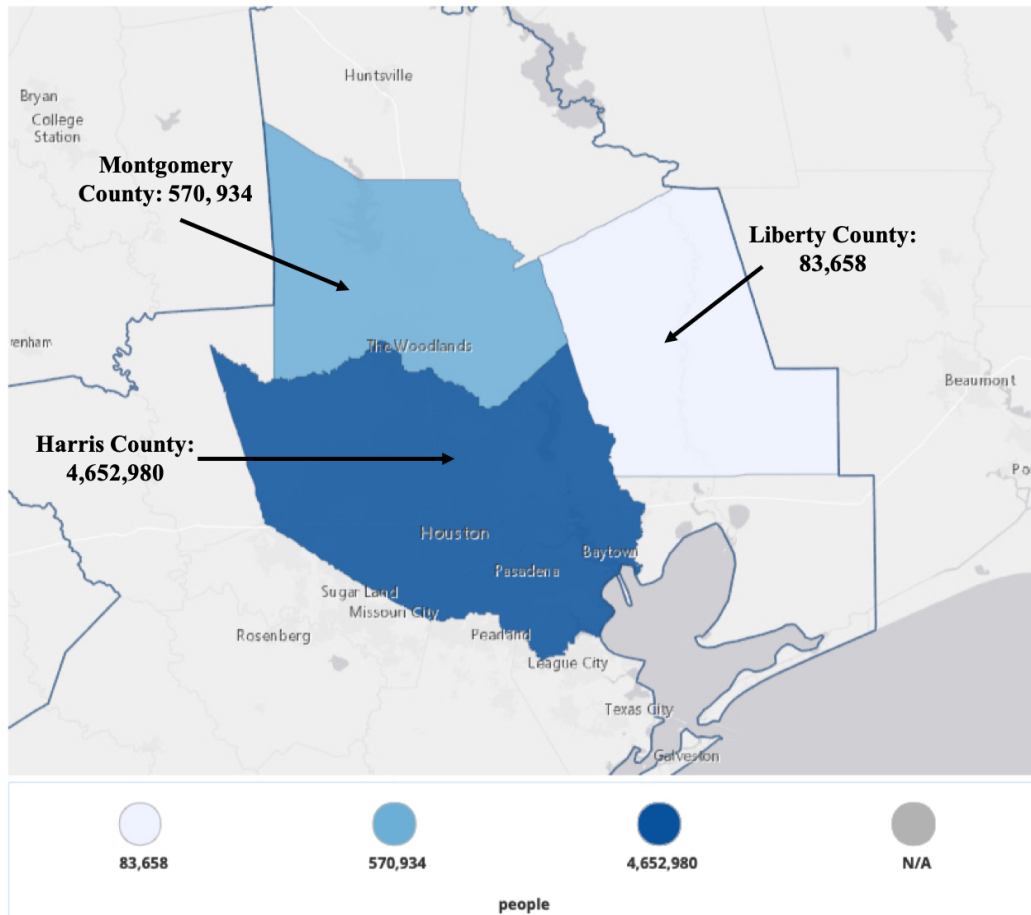


Table 6. Population by Zip Code

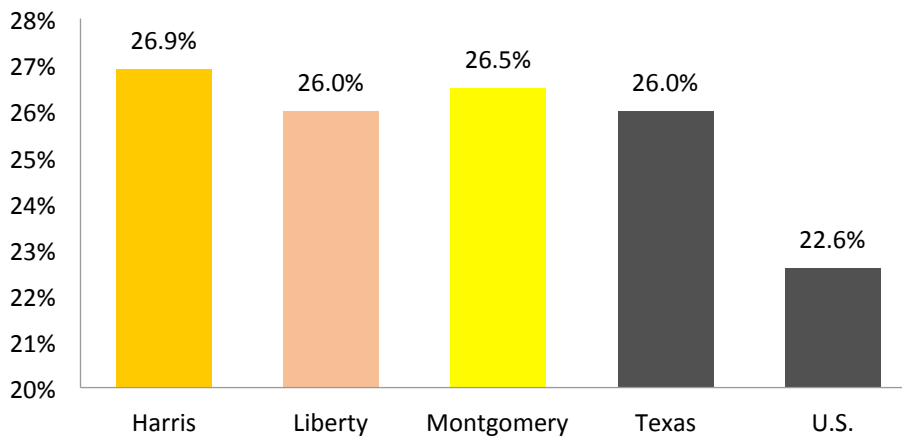
ZIP Code	County	Total Population Estimate
77346	Harris	63,233
77338	Harris	40,335
77396	Harris	54,352
77016	Harris	29,597
77093	Harris	44,428
77039	Harris	27,972
77044	Harris	42,665
77339	Harris	41,403
77365	Montgomery	31,406
77357	Montgomery	24,334
77032	Harris	14,443
77336	Harris	12,397
77373	Harris	58,255
77078	Harris	15,820
77028	Harris	15,725
77345	Harris	29,090
77532	Harris	28,320
77327	Liberty	22,430
77372	Montgomery	12,351

American Community Survey, 2013-2017

Age

Figure 8 shows MH Northeast’s service area population that is under 18 years old. 26.9% of Harris County’s population, 26.0% of Liberty County’s population, and 26.5% of Montgomery County’s population is under 18. Harris and Montgomery counties have higher proportions of residents under 18 compared to the state and national values (26% and 22.6%, respectively). Liberty County’s proportion is equal to the state value.

Figure 8. Population Under 18



As shown in Figure 9, Harris County has a smaller proportion of older adults (10.2%) compared to Texas (12.3%) and the U.S. (15.6%). In Liberty County, 12.8% of the population is over 65 years old. In Montgomery County, 12.9% of residents are over 65.

Figure 9. Population Over 65

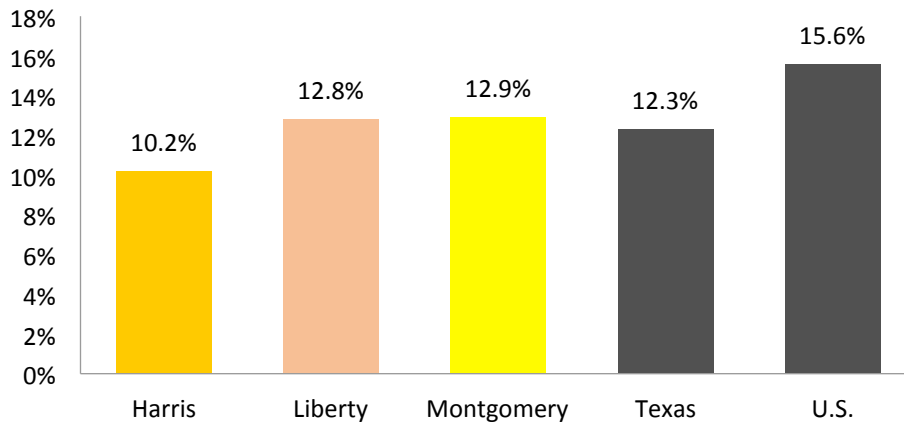
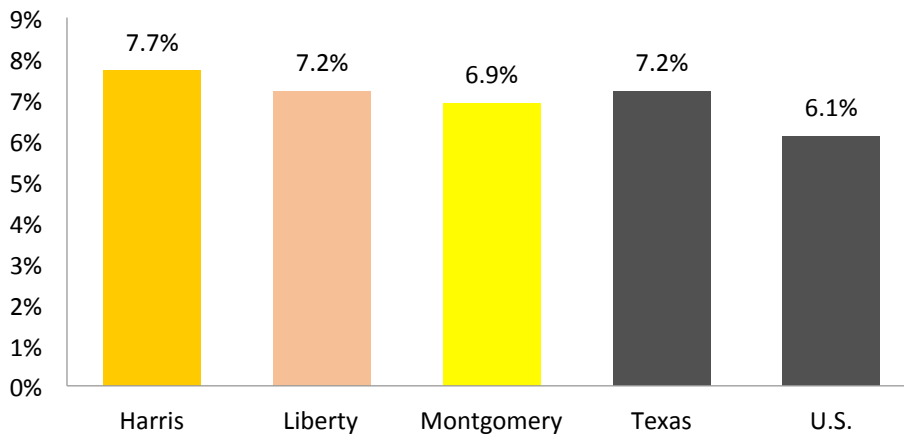


Figure 10 shows that Harris County has a larger proportion of residents under 5 years old (7.7%) compared to both Texas (7.2%) and the U.S. (6.1%). A little over 7% of Liberty County's population is under 5, while Montgomery County has 6.9% of its population under 5.

Figure 10. Population Under 5



Race/Ethnicity

The race and ethnicity composition of a population is important in planning for future community needs, particularly for schools, businesses, community centers, health care and child care. Race and ethnicity data are also useful for identifying and understanding disparities in housing, employment, income, and poverty.

A larger number of residents in Liberty and Montgomery counties identify as White, non-Hispanic while Harris County has a larger number of residents who identify as Hispanic or Latino. Figure 11 shows the racial composition of residents in Harris County with 42.2% of

residents identifying as Hispanic or Latino (of any race); 30.6% as White; 18.5% as Black or African American; 6.8% as Asian; and 1.9% as American Indian and Alaska Native, Native Hawaiian and Other Pacific Islander, “Some other race”, and/or “Two or more races”.

Figure 11. Race/Ethnicity in Harris County

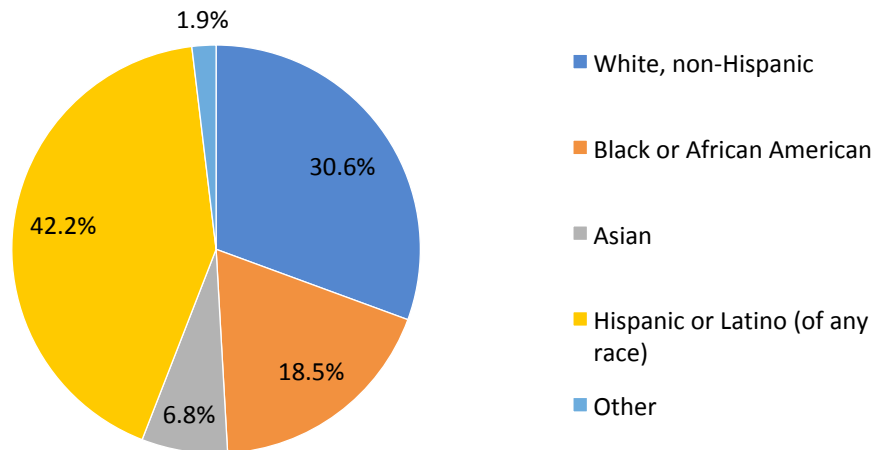


Figure 12 shows the racial composition of residents in Liberty County with 65.8% of residents identifying as White, non-Hispanic; 21.9% as Hispanic or Latino (of any race); 10.0% as Black or African American; 0.6% as Asian; and 1.7% as American Indian and Alaska Native, Native Hawaiian and Other Pacific Islander, “Some other race”, and/or “Two or more races”.

Figure 12. Race/Ethnicity in Liberty County

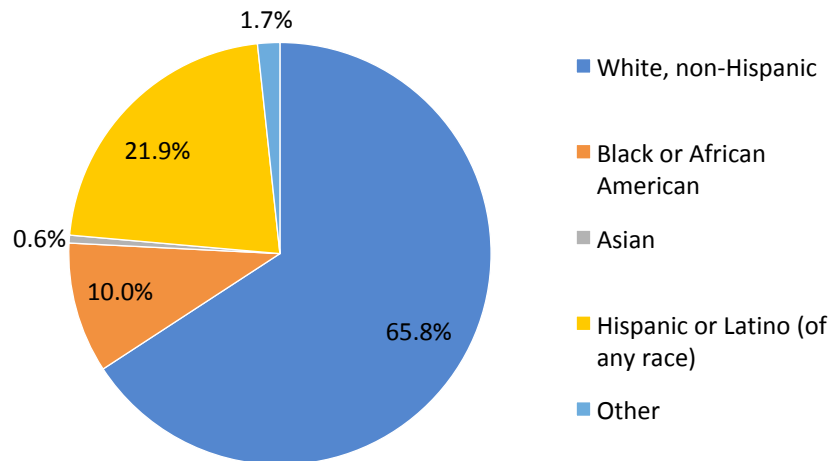
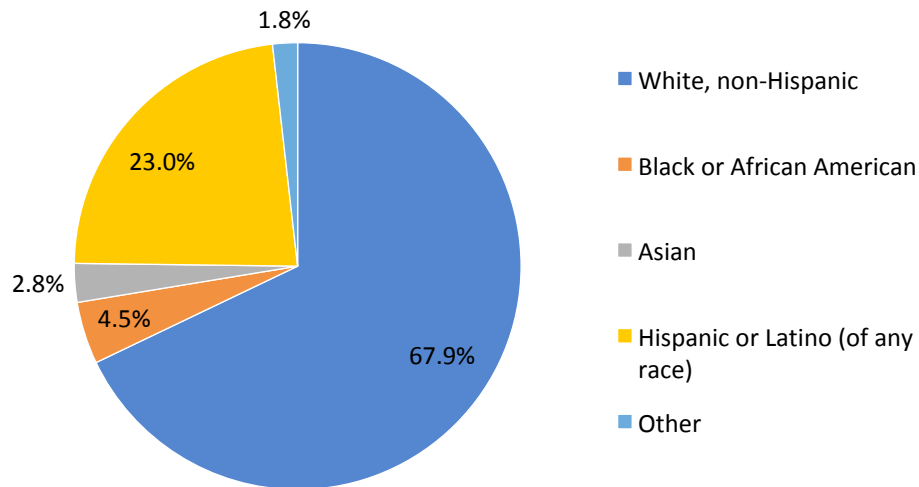


Figure 13 shows the racial composition of residents in Montgomery County with 67.9% of residents identifying as White, non-Hispanic; 23.0% as Hispanic or Latino (of any race); 4.5% as

Black or African American; 2.8% as Asian; and 1.8% as American Indian and Alaska Native, Native Hawaiian and Other Pacific Islander, “Some other race”, and/or “Two or more races”.

Figure 13. Race/Ethnicity in Montgomery County



Language

Language is an important factor to consider for outreach efforts in order to ensure that community members are aware of available programs and services.

Figure 14. Language Other than English Spoken at Home

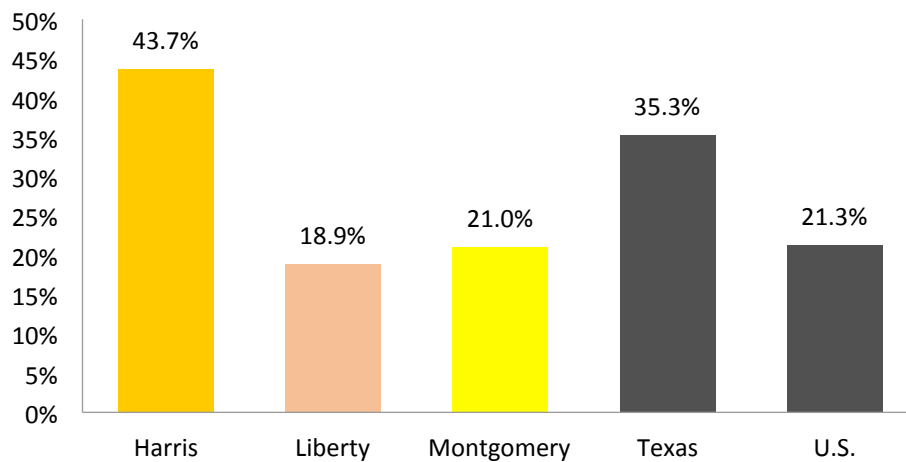


Figure 14 shows the proportion of residents in Harris, Liberty, and Montgomery counties who speak a language other than English at home. As shown, a larger proportion of residents in Harris County speak a language other than English at home (43.7%), in comparison to Liberty and Montgomery counties (18.9% and 21%, respectively). Harris County’s proportion is higher than the state value (35.3%) and more than twice the national value (21.3%). This is an

important consideration for the effectiveness of services and outreach efforts, which may be more effective if conducted in languages other than English alone.

Table 7. Population with Difficulty Speaking English by Zip Code

ZIP Code	County	Difficulty Speaking English
77346	Harris	4.9%
77338	Harris	10.9%
77396	Harris	16.0%
77016	Harris	14.7%
77093	Harris	51.2%
77039	Harris	61.0%
77044	Harris	17.5%
77339	Harris	5.2%
77365	Montgomery	9.2%
77357	Montgomery	15.2%
77032	Harris	27.2%
77336	Harris	2.7%
77373	Harris	8.1%
77078	Harris	16.9%
77028	Harris	9.2%
77345	Harris	2.2%
77532	Harris	7.0%
77327	Liberty	9.0%
77372	Montgomery	7.6%
Harris	--	20.4%
Liberty	--	7.4%
Montgomery	--	7.8%
Texas	--	14.1%

American Community Survey, 2013-2017

As shown in Table 7, Harris County has a larger proportion of residents with difficulty speaking English (20.4%) compared to Liberty County (7.4%), Montgomery County (7.8%), and the state of Texas (14.1%). In Harris County, the majority of residents in zip codes 77093 and 77039 have difficulty speaking English (51.2% and 61%, respectively).

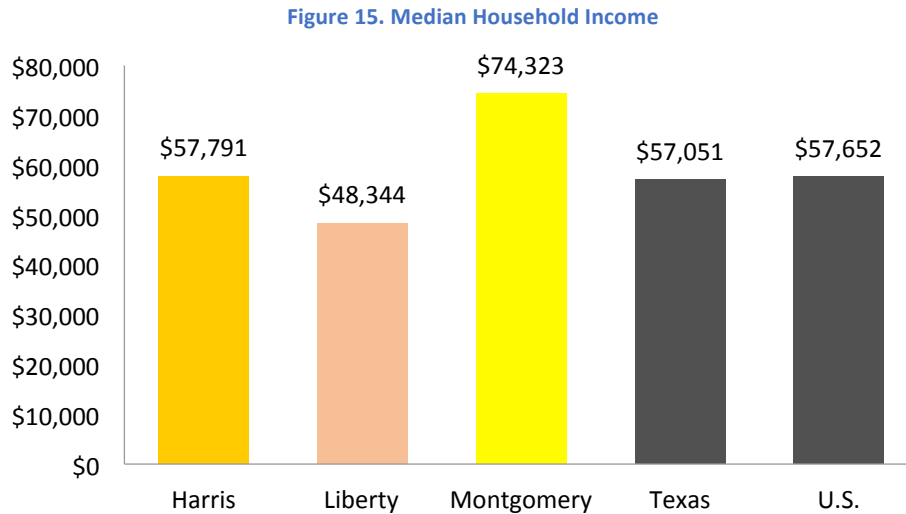
Social and Economic Determinants of Health

This section explores the economic, environmental, and social determinants of health in MH Facility’s service area. Social determinants are the conditions in which people are born, grow, work, live, and age, and the wider set of forces and systems shaping the conditions of daily life.

Income

Median household income reflects the relative affluence and prosperity of an area. Areas with higher median household incomes are likely to have a greater share of educated residents and lower unemployment rates.

Figure 15 compares the median household income values for the 3 counties in MH Northeast’s service area to the median household income value for Texas and the United States. Montgomery County’s median household income of \$74,323 is greater than that of both Harris County (\$57,791) and Liberty County (\$48,344). Harris County’s median household income is similar to the state and national values, whereas Liberty County’s median household income is lower than the state and national values.



As shown in Table 8, MH Northeast’s top zip codes for inpatient discharges reveal a broad range in median household income. Zip codes 77338, 77016, 77093, and 77039 have median household incomes lower than the state of Texas, whereas zip code 77346 has a median household income of \$98,840, which is about \$40,000 greater than the state value.

Table 8. Median Household Income by Zip Code

ZIP Code	County	Median Household Income
77346	Harris	\$98,840
77338	Harris	\$50,263
77396	Harris	\$64,195
77016	Harris	\$32,302
77093	Harris	\$30,837
77039	Harris	\$34,608
77044	Harris	\$76,387
77339	Harris	\$73,466
77365	Montgomery	\$72,623
77357	Montgomery	\$47,805
77032	Harris	\$30,451
77336	Harris	\$67,563
77373	Harris	\$67,924
77078	Harris	\$35,770
77028	Harris	\$30,233
77345	Harris	\$128,646
77532	Harris	\$62,606
77327	Liberty	\$40,636
77372	Montgomery	\$51,818
Harris	--	\$57,791
Liberty	--	\$48,344
Montgomery	--	\$74,323
Texas	--	\$57,051

American Community Survey, 2013-2017

Poverty

Federal poverty thresholds are set every year by the Census Bureau and vary by size of family and ages of family members. A high poverty rate is both a cause and a consequence of poor economic conditions.

Figure 16 shows the proportion of residents living below the poverty level in Harris, Liberty, and Montgomery counties compared to the state of Texas and the U.S. The percentages of residents living below the poverty level in both Harris County (16.8%) and Liberty County (16.2%) are higher than the national value (14.6%) and slightly higher than the state value (16.0%). A smaller proportion of residents in Montgomery County live below the poverty value (10.3%), compared to the state (16%) and the U.S. (14.6%) as well as Harris and Liberty counties.

Figure 16. People Living Below Poverty Level

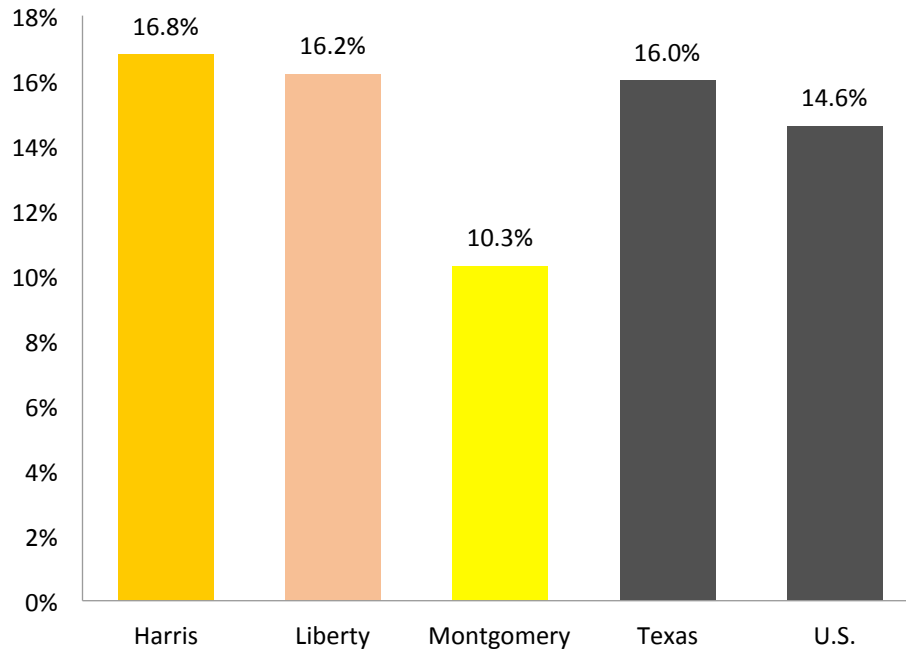


Figure 17 shows the proportion of residents living below the poverty level by race/ethnicity. In Harris County, 22.6% of Hispanic or Latino residents and 21.8% of Black or African American residents live below the poverty level, compared to 7.0% White and 11.4% Asian residents. The percentage of Black and Asian residents living below the poverty level in Harris County is higher than the state values for Black and Asian residents. Notably, the proportion of Asian residents living below the poverty level in Liberty County (33.8%) is almost three times the state and national values (10.6% and 11.9%, respectively). For all race/ethnicity groups in Montgomery County, the percentage of residents living below the poverty level is lower than the values for Texas and the U.S.

Figure 17. People Living Below Poverty Level by Race/Ethnicity

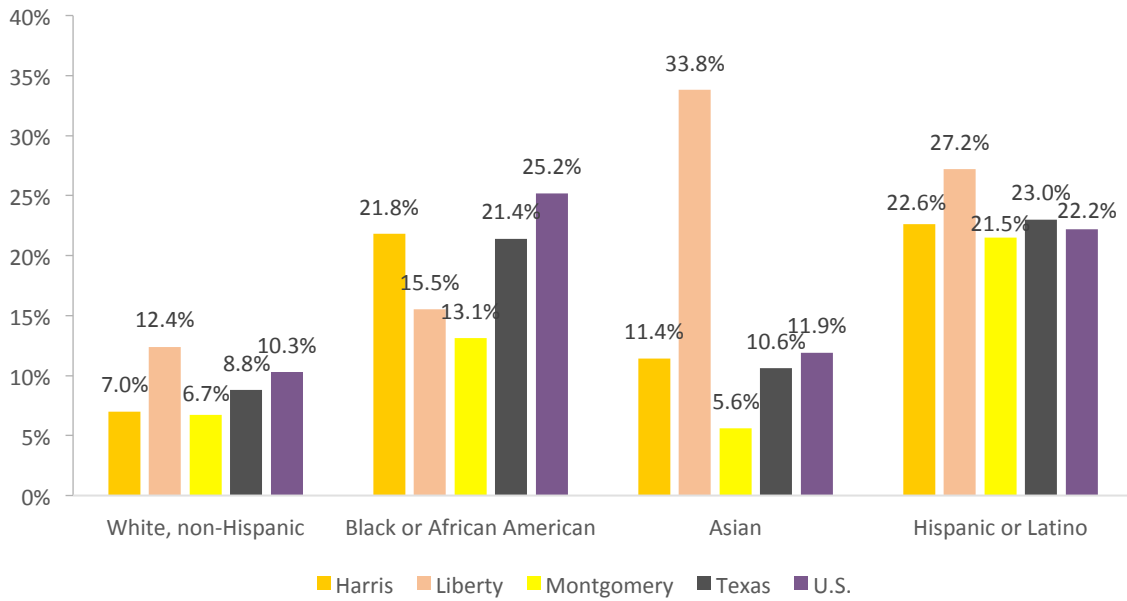
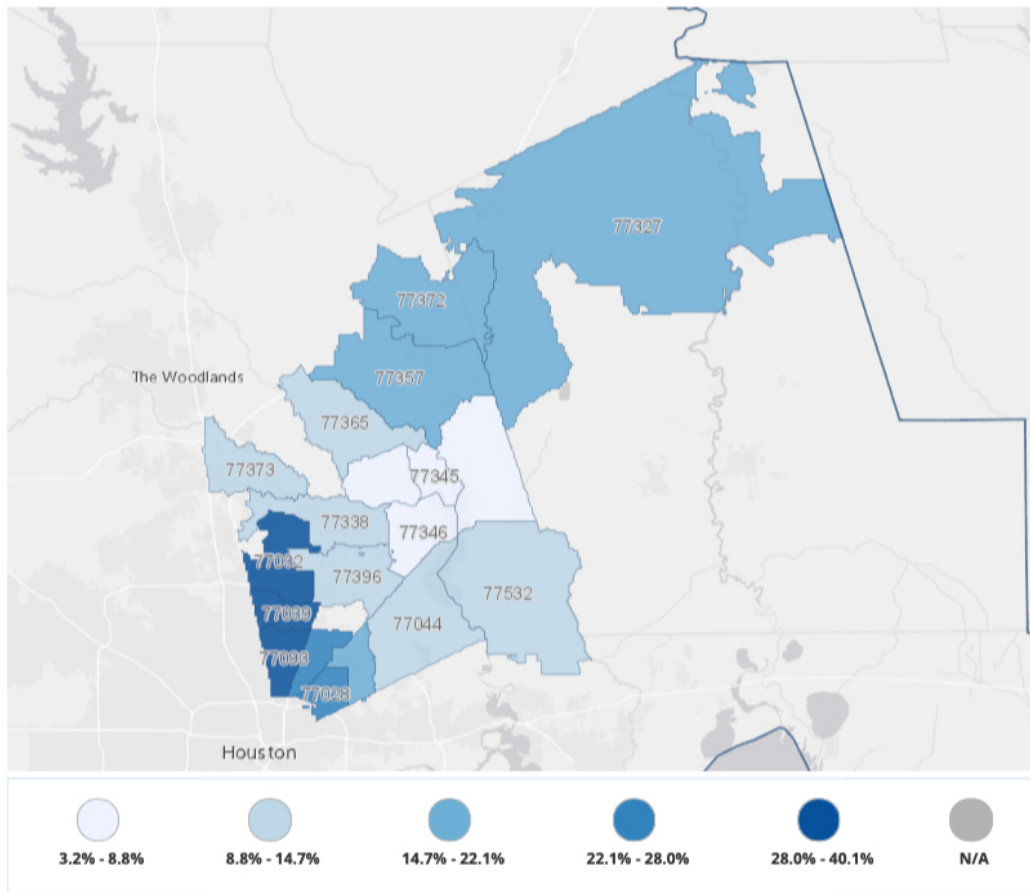


Figure 18. People Living Below Poverty Level by Zip Code



Poverty rates are higher in Harris County (16.8%) and Liberty County (16.2%) compared to Montgomery County (10.3%). As shown in Figure 18 and Table 9, within MH Northeast’s service area, 6.6% of residents in zip code 77346 and 14.7% of residents in zip code 77338 are living below the poverty level, compared to 16% in Texas. However, there are higher proportions of people living below the poverty level in other zip codes with MH Northeast’s service area, such as 77016, 77093, 77039, and 77032 (the latter zip code with over 40% of people living below the poverty level).

Table 9. People Living Below Poverty Level by Zip Code

ZIP Code	County	People Living Below Poverty Level
77346	Harris	6.6%
77338	Harris	14.7%
77396	Harris	12.7%
77016	Harris	26.1%
77093	Harris	36.6%
77039	Harris	32.0%
77044	Harris	11.9%
77339	Harris	8.4%
77365	Montgomery	12.1%
77357	Montgomery	22.1%
77032	Harris	40.1%
77336	Harris	8.8%
77373	Harris	12.2%
77078	Harris	21.9%
77028	Harris	28.0%
77345	Harris	3.2%
77532	Harris	14.2%
77327	Liberty	21.9%
77372	Montgomery	20.0%
Harris	--	16.8%
Liberty	--	16.2%
Montgomery	--	10.3%
Texas	--	16.0%

American Community Survey, 2013-2017

Food Insecurity

The Supplemental Nutrition Assistance Program (SNAP) is a federal assistance program that provides low-income families with electronic benefit transfers (EBTs) that can be used to purchase food. The goal of the program is to increase food security and reduce hunger by increasing access to nutritious food.

Table 10 shows the percent of households with children that participate in SNAP in the zip codes within MH Northeast’s service area. Harris County has a higher proportion of households with children receiving SNAP (67.7%) compared to Texas (64.3%); on the other hand, Liberty and Montgomery counties have lower proportions (57.4% and 61.7%, respectively) compared

to the state value. In particular, zip codes 77346 and 77396 in Harris County stand out, as they are MH Northeast’s top zip codes for inpatient discharges and also have more than 80% of households with children receiving SNAP.

Table 10. Households with Children Receiving SNAP by Zip Code

ZIP Code	County	Households with Children Receiving SNAP
77346	Harris	84.4%
77338	Harris	60.6%
77396	Harris	83.2%
77016	Harris	57.4%
77093	Harris	71.6%
77039	Harris	77.9%
77044	Harris	76.9%
77339	Harris	64.8%
77365	Montgomery	51.1%
77357	Montgomery	70.9%
77032	Harris	68.0%
77336	Harris	73.0%
77373	Harris	75.3%
77078	Harris	74.0%
77028	Harris	41.6%
77345	Harris	79.1%
77532	Harris	65.7%
77327	Liberty	60.4%
77372	Montgomery	73.9%
Harris	--	67.7%
Liberty	--	57.4%
Montgomery	--	61.7%
Texas	--	64.3%

American Community Survey, 2013-2017

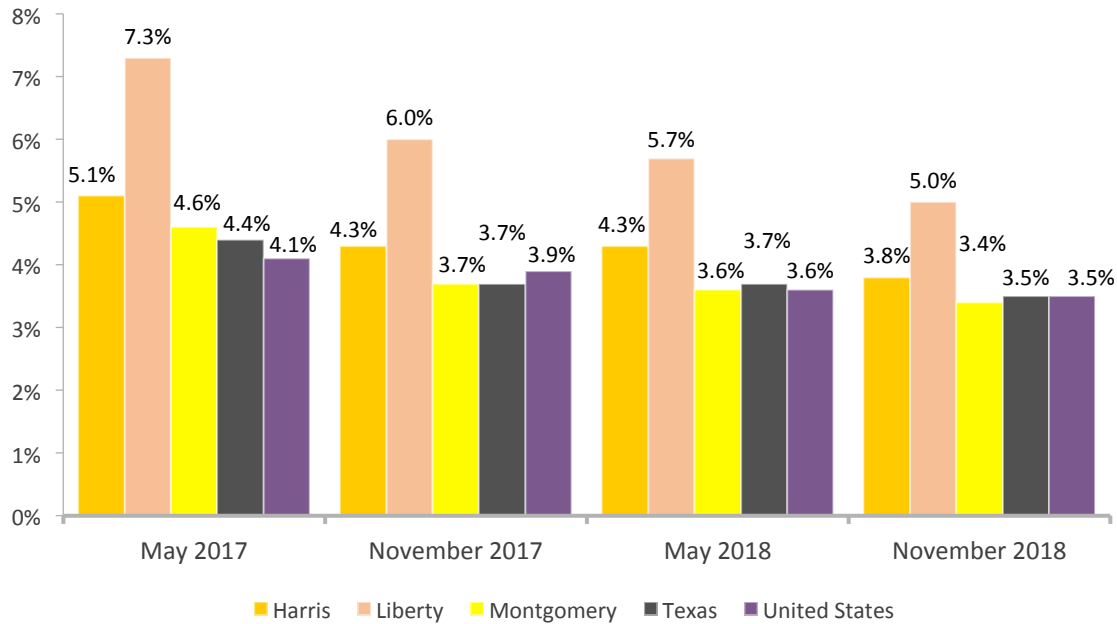
Unemployment

The unemployment rate is a key indicator of the local economy. Unemployment occurs when local businesses are not able to supply enough appropriate jobs for local employees and/or when the labor force is not able to supply appropriate skills to employers. A high rate of unemployment has personal and societal effects. During periods of unemployment, individuals are likely to feel severe economic strain and mental stress. Unemployment is also related to access to health care, as many individuals receive health insurance through their employer. A high unemployment rate places strain on financial support systems, as unemployed persons qualify for unemployment benefits and food stamp programs.

Figure 19 displays the rate of unemployment in Harris, Liberty, and Montgomery counties between May 2017 and November 2018. In all three counties, the unemployment rate has exhibited a decrease. Nevertheless, Liberty County’s unemployment rate remained higher than

the rates in Harris and Montgomery counties as well as Texas and the U.S. In November 2018, the Montgomery County rate (3.4%) was almost equivalent to the state and national rates (3.5%). However, the unemployment rates in Harris County (3.8%) and Liberty County (5.0%) remained higher than Texas and the U.S.

Figure 19. Unemployment Rate per County (U.S. Bureau of Labor Statistics, 2017-2018)



Education

Graduating from high school is an important personal achievement and is essential for an individual’s social and economic advancement. Graduation rates can also be an important indicator of the performance of an educational system. Having a bachelor’s degree opens up career opportunities in a variety of fields and is often a prerequisite for higher-paying jobs.

Figure 20 displays the proportion of residents in Harris, Liberty, and Montgomery counties who are 25 years and older with at least a high school degree. Nearly 90% of residents 25 years and older in Montgomery County have at least a high school degree compared to 80.5% in Harris County and 77.1% in Liberty County. Liberty County’s value is lower than the U.S. (87.3%) and Texas (82.8%) while Montgomery County’s value is higher.

Figure 20. People 25+ with a High School Degree or Higher

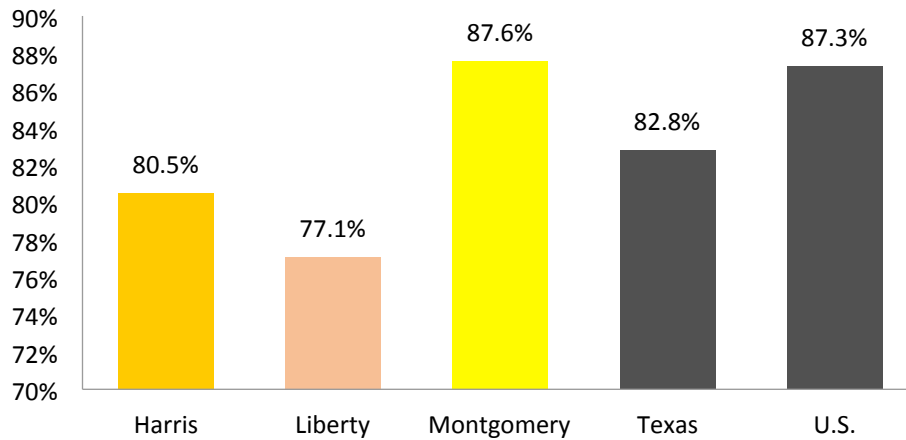


Figure 21 shows the proportion of residents in Harris, Liberty, and Montgomery counties who are 25 years and older with a bachelor’s degree or higher. With over 30% of residents 25 and older having a bachelor’s degree in Harris and Montgomery counties, these counties have an economic advantage compared to Liberty County (9.3%). The proportion of residents 25 and older with a bachelor’s degree in Montgomery County (33.7%) is somewhat better than both Texas (28.7%) and the U.S. (30.9%).

Figure 21. People 25+ with a Bachelor's Degree or Higher

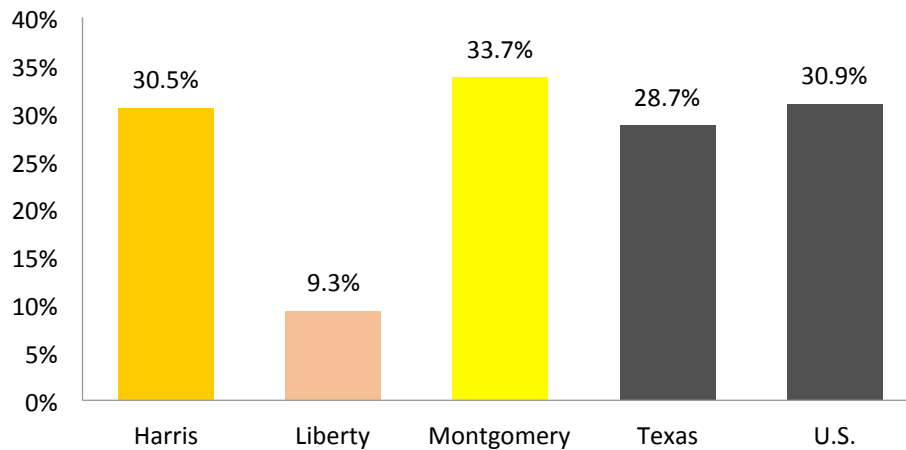


Table 11 displays the educational attainment indicators for residents 25 years and older by zip code in MH Northeast’s service area. For high school degree attainment, the zip code with the highest rate is 77345 (97.4%) and the zip code with the lowest rate is 77039 (48.1%). For attainment of a bachelor’s degree, the zip code with the highest rate is 77345 (62.9%) and the zip code with the lowest rate is 77093 (3.2%). The zip codes with highest proportions of MH Northeast’s inpatient discharges, zip codes 77346 and 77338, have more than 85% of people 25 years and older with a high school degree. In zip code 77338, however, only approximately 17% of residents 25 years and older have a bachelor’s degree or higher.

Table 11. People 25+ with a High School Degree and People 25+ with a Bachelor's Degree by Zip Code

ZIP Code	County	High School Degree or Higher	Bachelor's Degree or Higher
77346	Harris	93.6%	40.2%
77338	Harris	85.7%	16.6%
77396	Harris	83.5%	25.1%
77016	Harris	71.9%	9.3%
77093	Harris	48.7%	3.2%
77039	Harris	48.1%	3.5%
77044	Harris	83.6%	29.4%
77339	Harris	95.7%	41.4%
77365	Montgomery	81.1%	21.3%
77357	Montgomery	72.0%	11.3%
77032	Harris	62.2%	8.5%
77336	Harris	87.1%	16.0%
77373	Harris	91.6%	23.5%
77078	Harris	69.6%	9.7%
77028	Harris	74.5%	7.7%
77345	Harris	97.4%	62.9%
77532	Harris	85.0%	16.3%
77327	Liberty	74.9%	9.7%
77372	Montgomery	76.3%	6.3%
Harris	--	80.5%	30.5%
Liberty	--	77.1%	9.3%
Montgomery	--	87.6%	33.7%
Texas	--	82.8%	28.7%

American Community Survey, 2013-2017

Transportation

There are numerous ways in which transportation may influence community health. Public transportation offers mobility, particularly to people without cars. Transit can help bridge the spatial divide between people and jobs, services, and training opportunities. Public transportation also reduces fuel consumption, minimizes air pollution, and relieves traffic congestion. Walking to work helps protect the environment, while also providing the benefit of daily exercise.

Figure 22. Households Without a Vehicle by Zip Code

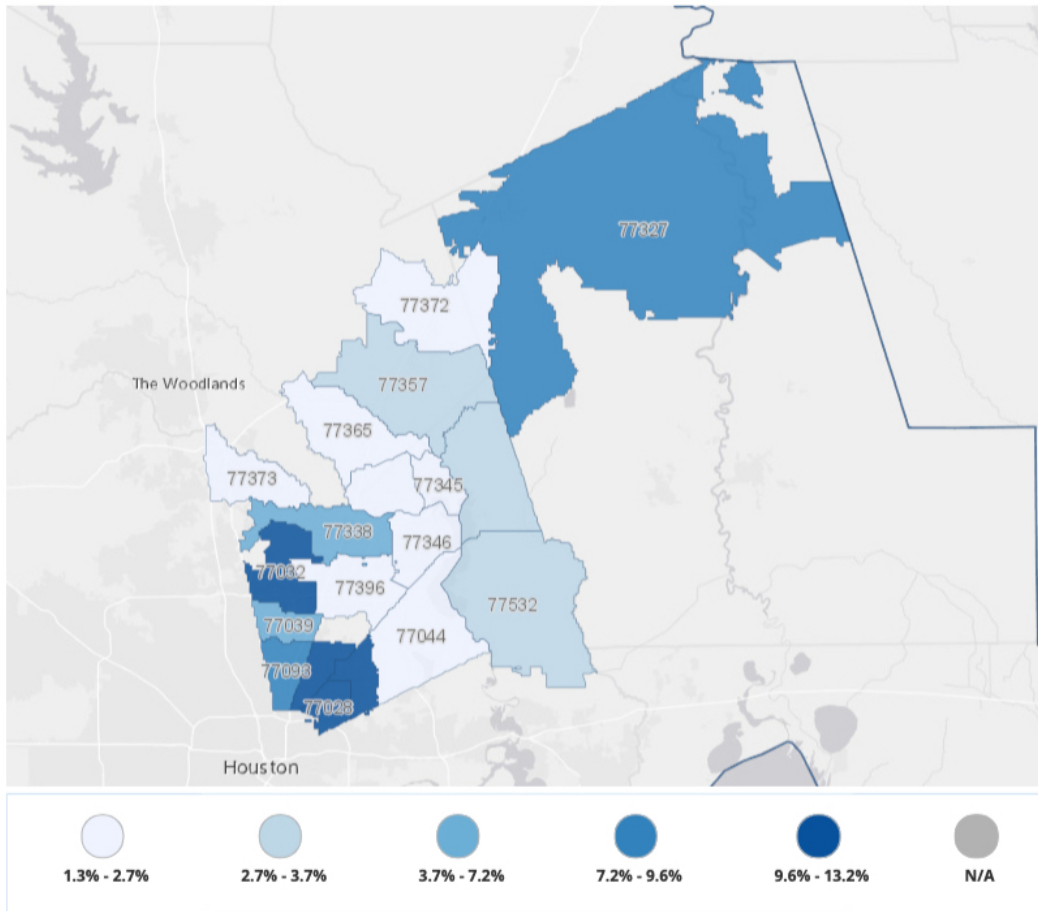


Figure 22 shows the percentage of households without a vehicle. As shown, zip codes 77078, 77028, 77032, and 77016 have the highest percentages of households that do not have a vehicle.

Table 12. Modes of Commuting by Zip Code

ZIP Code	County	Commute by Walking	Commute By Biking	Commute by Driving Alone	Commute by Public Transportation
77346	Harris	0.4%	0.0%	86.7%	1.6%
77338	Harris	2.4%	0.2%	80.9%	1.3%
77396	Harris	0.9%	0.1%	81.6%	2.0%
77016	Harris	1.4%	0.0%	80.1%	4.0%
77093	Harris	0.9%	0.2%	76.5%	2.1%
77039	Harris	1.2%	0.1%	79.5%	0.9%
77044	Harris	0.4%	0.0%	85.8%	0.6%
77339	Harris	0.8%	0.5%	83.2%	2.6%
77365	Montgomery	1.6%	0.0%	84.0%	0.2%
77357	Montgomery	1.1%	0.0%	83.9%	0.5%
77032	Harris	0.6%	0.5%	76.6%	1.8%
77336	Harris	4.2%	0.0%	81.2%	1.1%
77373	Harris	1.0%	0.3%	80.7%	1.3%
77078	Harris	0.2%	0.0%	78.4%	6.0%
77028	Harris	0.9%	0.0%	78.3%	4.8%
77345	Harris	0.9%	0.3%	81.6%	3.5%
77532	Harris	1.4%	0.0%	85.0%	0.1%
77327	Liberty	1.6%	0.3%	88.3%	0.3%
77372	Montgomery	0.8%	1.0%	84.8%	1.2%
Harris	--	1.5%	0.3%	79.3%	2.7%
Liberty	--	1.0%	0.3%	88.9%	0.3%
Montgomery	--	0.9%	0.2%	82.1%	1.2%
Texas	--	1.6%	0.3%	80.5%	1.5%

American Community Survey, 2013-2017

Table 12 displays the different modes of commuting used by residents of Harris, Liberty, and Montgomery counties. In Montgomery County, less than 1% of the population commutes by walking or biking. In Harris County, slightly more residents commute by walking (1.5%) and biking (0.3%). In all three counties, the majority of residents commute by driving alone; with 79.3% in Harris County, 88.9% in Liberty County, and 82.1% in Montgomery County, compared to the state value (80.5%).

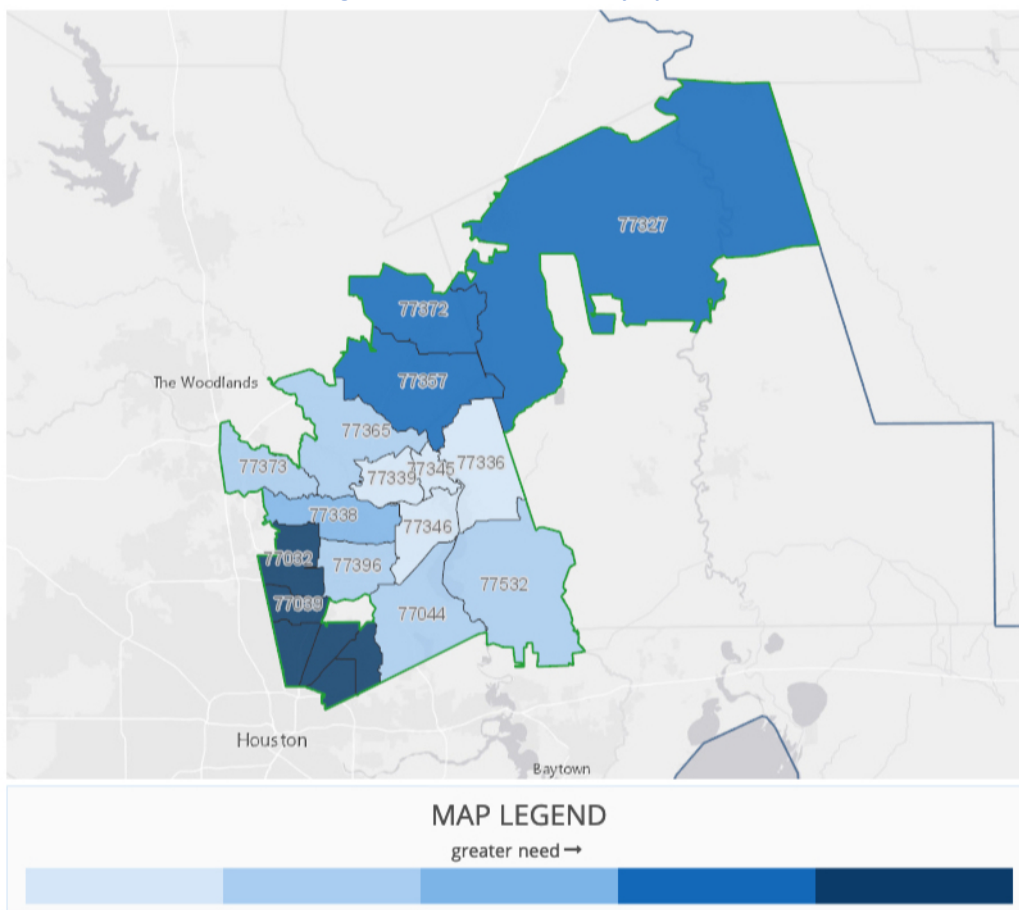
Public transportation is used by Harris County residents (2.7%), more so than Liberty County residents (1.6%) and Montgomery County residents (1.2%), perhaps indicative of differences in public transportation infrastructure. In Harris County, 6.0% of residents living in zip code 77078 commute by public transportation. Considering the top ten zip codes for inpatient discharges within MH Northeast’s service area, zip codes 77396, 77016, 77093, and 77339 have the highest proportions of residents commuting by public transportation.

SocioNeeds Index®

Conduent Healthy Communities Institute developed the SocioNeeds Index® to easily compare multiple socioeconomic factors across geographies. This index incorporates estimates for six different social and economic determinants of health – income, poverty, unemployment, occupation, educational attainment, and linguistic barriers – that are associated with poor health outcomes including preventable hospitalizations and premature death.

Zip codes within each county are assigned an index value from 0 (low need) to 100 (high need), based on how those zip codes compare to others in the U.S. Within each county, the zip codes are then ranked from 1 (low need) to 5 (high need) to identify the relative level of need. Zip codes with populations under 300 persons are excluded.

Figure 23. SocioNeeds Index by Zip Code



As shown in Figure 23 and Table 13, the ten zip codes within MH Northeast’s service area that have the highest SocioNeeds Index values are within Harris County; zip codes 77093, 77039, 77032, 77028, 77078, 77016 all have values greater than 95. The zip codes with largest proportion of inpatient discharges at MH Northeast, zip codes 77346 and 77338, have SocioNeeds Index values of 11 and 71.9, respectively.

Table 13. SocioNeeds Index by Zip Code (In Order of SocioNeeds Index Value)

ZIP Code	County	SocioNeeds Index Value
77093	Harris	99.3
77039	Harris	99.2
77032	Harris	98.8
77028	Harris	96.9
77078	Harris	96.6
77016	Harris	96.3
77357	Montgomery	89
77327	Liberty	88.6
77372	Montgomery	83.2
77338	Harris	71.9
77365	Montgomery	56.3
77532	Harris	49.2
77396	Harris	47.6
77044	Harris	46.2
77373	Harris	42
77336	Harris	26
77339	Harris	23.9
77346	Harris	11
77345	Harris	2.3

Conduent SocioNeeds Index, 2019

Data Synthesis

All forms of data have their own strengths and limitations. To gain a comprehensive understanding of the significant health needs for Memorial Hermann Health System, the findings from both the primary data and the secondary data were compared and studied together. The secondary data, key informant interviews and community survey were treated as three separate sources of data.

The secondary data were analyzed using data scoring, which identified health areas of need based on the values of indicators for each topic area. (Appendix B). The following tables display the data scores for Health and Quality of Life Topics for Harris, Liberty and Montgomery counties.

Table 14. Harris County Topic Scores

Topic	Score
Transportation	1.82
Women's Health	1.81
Immunizations & Infectious Diseases	1.78
Other Chronic Diseases	1.78
Public Safety	1.65
Maternal, Fetal & Infant Health	1.64
Prevention & Safety	1.58
Social Environment	1.58
Education	1.56
Economy	1.55
Heart Disease & Stroke	1.54
Children's Health	1.52
Older Adults & Aging	1.50
Access to Health Services	1.48
Exercise, Nutrition, & Weight	1.48
Wellness & Lifestyle	1.42
Men's Health	1.38
Diabetes	1.34
Environment	1.34
Substance Abuse	1.33
Cancer	1.31
Mortality Data	1.29
Mental Health & Mental Disorders	1.26
Respiratory Diseases	0.99

Table 15. Liberty County Topic Scores

Topic	Score
Transportation	2.28
Respiratory Diseases	2.25
Access to Health Services	2.08
Heart Disease & Stroke	2.08

Topic	Score
Mental Health & Mental Disorders	1.98
Older Adults & Aging	1.95
Women's Health	1.89
Education	1.88
Other Chronic Diseases	1.85
Mortality Data	1.83
Exercise, Nutrition, & Weight	1.81
Prevention & Safety	1.76
Wellness & Lifestyle	1.76
Cancer	1.75
Economy	1.75
Maternal, Fetal & Infant Health	1.71
Children's Health	1.70
Social Environment	1.66
Immunizations & Infectious Diseases	1.56
Environment	1.46
Public Safety	1.46
Men's Health	1.32
Substance Abuse	1.08

Table 16. Montgomery County Topic Scores

Topic	Score
Transportation	1.93
Heart Disease & Stroke	1.65
Access to Health Services	1.56
Other Chronic Diseases	1.52
Exercise, Nutrition, & Weight	1.50
Substance Abuse	1.49
Children's Health	1.37
Older Adults & Aging	1.36
Women's Health	1.35
Public Safety	1.33
Environment	1.32
Immunizations & Infectious Diseases	1.32
Mental Health & Mental Disorders	1.31
Education	1.11
Social Environment	1.10
Respiratory Diseases	1.08
Cancer	1.06
Economy	1.04
Mortality Data	1.00
Men's Health	0.95
Wellness & Lifestyle	0.93
Prevention & Safety	0.85

Topic	Score
Maternal, Fetal & Infant Health	0.83

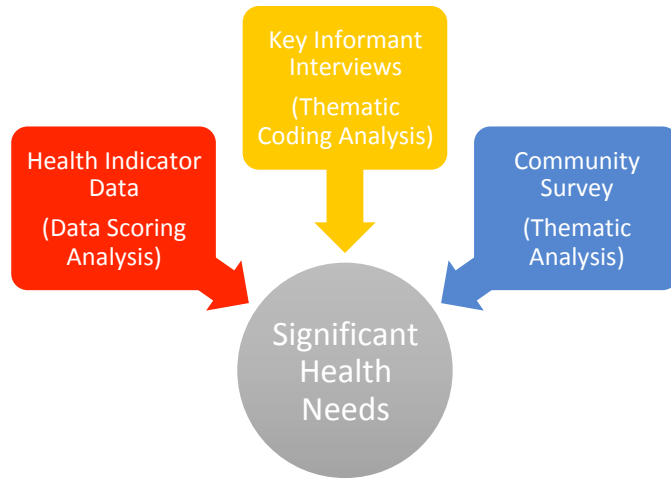
This methodology was applied to each of the 12 counties within Memorial Hermann Health System’s primary service area and then data scores calculated for the region in order to determine significant health needs across the system. Table 17 lists the resulting data scores for Health & Quality of Life Topic Areas.

Table 17. Memorial Hermann Region Topic Scores

Topic	Score
Transportation	1.84
Heart Disease & Stroke	1.82
Access to Health Services	1.79
Older Adults & Aging	1.60
Exercise, Nutrition, & Weight	1.56
Other Chronic Diseases	1.52
Mental Health & Mental Disorders	1.50
Children's Health	1.47
Immunizations & Infectious Diseases	1.43
Education	1.43
Women's Health	1.42
Social Environment	1.42
Wellness & Lifestyle	1.41
Maternal, Fetal & Infant Health	1.41
Respiratory Diseases	1.41
Economy	1.41
Environment	1.40
Public Safety	1.36
Cancer	1.31
Prevention & Safety	1.26
Substance Abuse	1.23
Men's Health	1.21

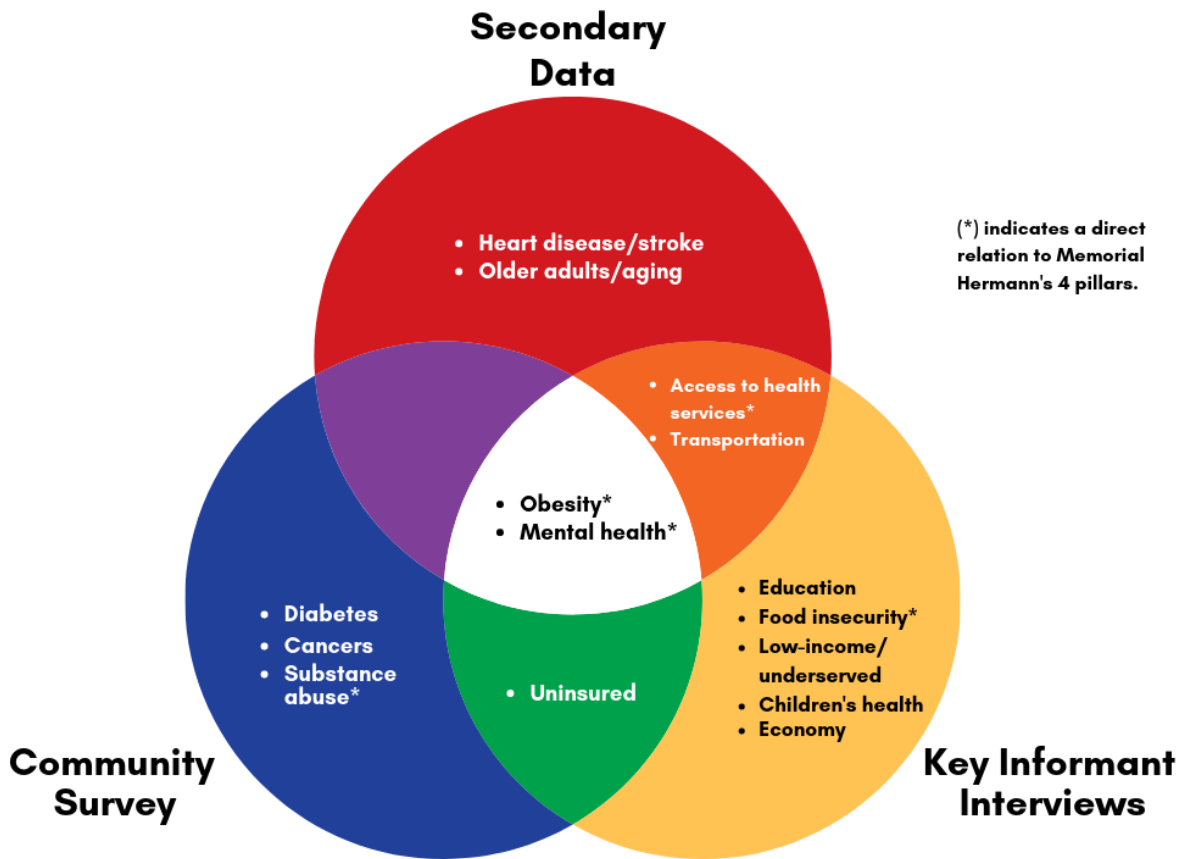
The analysis of key informant interviews occurred using the qualitative software: Dedoose¹. For the community survey, HCI performed a simple review and analysis to identify top health needs. Overall, each method produced individual results that represent the community input in this report. This consolidated input leads to the prioritized health needs in this report. This triangulated approach is shown in Figure 24.

Figure 24. Visual of Data Synthesis Approach



The team used the triangulated approach to identify significant health needs for Memorial Hermann Health System. Figure 25 displays the results of this synthesis. For many of the health topics evidence of need was present across multiple data sources, including Obesity, Mental Health, Access to Health Services, Transportation, and Uninsured. For other health topics the evidence was present in just one source of data, however it should be noted that this may be reflective of the strength and limitations of each type of data that was considered in this process.

Figure 25. Data Synthesis Results



Prioritized Significant Health Needs

Prioritization Results

Upon completion of the online prioritization survey, four health areas were identified for subsequent implementation planning by Memorial Hermann Health System. These four health priorities are: Access to Care, Emotional Well-Being, Food as Health, and Exercise Is Medicine.

The following section will dive deeper into each of these health topics in order to understand how findings from the secondary and primary data led to each health topic becoming a priority health issue for Memorial Hermann Health System. For each prioritized health need, key issues are summarized; secondary data scores are noted for indicators of concern; and community input is described.

Secondary Data Scoring Methodology

For each indicator, each county in MH Northeast's service area was assigned a score based on its comparison to other communities, whether health targets have been met, and the trend of the indicator value over time. These comparison scores range from 0-3, where 0 indicates the best outcome and 3 the worst. Availability of each type of comparison varied by indicator and was dependent upon the data source, comparability with data collected for other communities, and changes in methodology over time. Please see Appendix B for further information on HCI Data Scoring methodology.

Access to Healthcare

Key Issues:

- Range of barriers, including transportation, access to specialty care, lack of awareness, and fear or stigma
- Lack of health insurance
- Low income and vulnerable groups

Secondary Data

Access to Health Services, Lack of Insurance and Low-Income/Underserved were identified as significant needs for Memorial Hermann Health System. As shown in Table 17, several indicators received scores of 1.75 or above through the secondary data scoring process: Adults Unable to See a Doctor (Harris County); Adults with Health Insurance (Harris and Liberty counties); Children with Health Insurance (Harris and Liberty counties); Dentist Rate (Liberty County); Mental Health Provider Rate (Liberty and Montgomery counties); Non-Physician Primary Care Provider Rate (Liberty County); Persons with Health Insurance (Harris and Liberty counties); and Primary Care Provider Rate (Liberty County).

Table 18. Secondary Data Scoring Results: Access to Health Services

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Adults Unable to	Liberty		---	---	---	---	---	---

Afford to See a Doctor [10] (2015)									
	Montgomery			---	---	---	---	---	---
	Harris	22.1 percent	2	1.5	3	3	1.5	1.5	
[10] Texas Behavioral Risk Factor Surveillance System									
Adults with Health Insurance: 18-64 [9] (2016)	Liberty	75.0 percent	1.75	2	2	1.5	3	0	
	Montgomery	79.7 percent	1.47	0	1	1.5	3	1	
	Harris	74.7 percent	1.75	2	2	1.5	3	0	
[9] Small Area Health Insurance Estimates									
Children with Health Insurance [9] (2016)	Liberty	88.7 percent	1.81	1	2	1.5	3	1	
	Montgomery	90.2 percent	1.53	0	2	1.5	2	1	
	Harris	89.4 percent	1.81	1	2	1.5	3	1	
[9] Small Area Health Insurance Estimates									
Dentist Rate [4] (2016)	Liberty	26.9 dentists/ 100,000 population	1.83	2	3	3	1.5	0	
	Montgomery	45.5 dentists/ 100,000 population	1.56	0	3	3	1.5	1	
	Harris	66.3 dentists/ 100,000 population	0.5	0	0	2	1.5	0	
[4] County Health Rankings									
Mental Health Provider Rate [4] (2017)	Liberty	14.7 providers/ 100,000 population	2.61	3	3	3	1.5	2	
	Montgomery	69.4 providers/ 100,000 population	2	1	3	3	1.5	1.5	
	Harris	103.7 providers/ 100,000 population	1.44	0	1	3	1.5	2	
[4] County Health Rankings									
Non-Physician	Liberty	39.2	2	2	3	3	1.5	0	

Primary Care Provider Rate [4] (2017)		providers/ 100,000 population						
	Montgomery	55 providers/ 100,000 population	1.67	1	3	3	1.5	0
	Harris	72.2 providers/ 100,000 population	1	0	1	3	1.5	0
[4] County Health Rankings								
Persons with Health Insurance [9] (2016)	Liberty	79.4 percent	1.75	2	2	1.5	3	0
	Montgomery	83.1 percent	1.47	0	1	1.5	3	1
	Harris	79.3 percent	1.75	2	2	1.5	3	0
[9] Small Area Health Insurance Estimates								
Primary Care Provider Rate [4] (2015)	Liberty	23.9 providers/ 100,000 population	2.83	3	3	3	1.5	3
	Montgomery	61.8 providers/ 100,000 population	1.22	0	1	3	1.5	1
	Harris	57.2 providers/ 100,000 population	1.61	0	2	3	1.5	2
[4] County Health Rankings								

When considering Access to Health Services, it is important to take into account the economy and how financial barriers impact community residents' ability to access care. As shown in Table 19, all three counties have indicators of concern, including: Child Food Insecurity Rate (Liberty County); Families Living Below Poverty Level (Harris and Liberty counties); Female Population 16+ in Civilian Labor Force (Liberty and Montgomery counties); Food Insecurity Rate (Harris and Liberty counties); Homeownership (Harris County); Median Household Gross Rent (Harris and Montgomery counties); Median Housing Unit Value (Liberty County); Median Monthly Owner Costs for Households without a Mortgage (Harris and Montgomery counties); Mortgaged Owners Median Monthly Household Costs (Montgomery County); People 65+ Living Below Poverty Level (Harris and Liberty counties); Per Capita Income (Liberty County); Persons with Disability Living in Poverty (Liberty County); Persons with Disability Living in Poverty (5-year) (Liberty County); Population 16+ in Civilian Labor Force (Liberty County); Severe Housing Problems (Harris and Liberty counties); SNAP Certified Stores (Harris, Liberty and Montgomery counties); Students Eligible for the Free Lunch Program (Harris and Liberty counties); Total Employment Change (Liberty County); and Unemployed Workers in Civilian Labor Force (Harris and Liberty counties). Out of this list, Harris and Liberty counties each have eight economic

indicators with secondary data scores above 2 compared to Montgomery County with four indicators equal to or above 2, indicating potentially greater economic need in those two counties.

Table 19. Secondary Data Scoring Results: Economy

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Child Food Insecurity Rate [5] (2016)	Liberty	26.0 percent	2.17	3	3	3	1.5	0
	Montgomery	21.2 percent	1.17	0	1	3	1.5	0
	Harris	23.5 percent	1.67	1	2	3	1.5	0
[5] Feeding America								
Children Living Below Poverty Level [1] (2012-2016)	Liberty	23.3 percent	1.39	1	1	2	1.5	1
	Montgomery	14.8 percent	0.17	0	0	0	1.5	0
	Harris	26.0 percent	1.67	2	2	3	1.5	0
[1] American Community Survey								
Families Living Below Poverty Level [1] (2012-2016)	Liberty	12.4 percent	1.72	2	1	3	1.5	1
	Montgomery	8.3 percent	0.56	0	0	0	1.5	1
	Harris	14.4 percent	2.06	2	3	3	1.5	1
[1] American Community Survey								
Female Population 16+ in Civilian Labor Force [1] (2012-2016)	Liberty	39.5 percent	2.83	3	3	3	1.5	3
	Montgomery	53.6 percent	2	1	2	2	1.5	3
	Harris	59.8 percent	0.94	0	1	1	1.5	2
[1] American Community Survey								
Food Insecurity Rate [5] (2016)	Liberty	18.7 percent	2.39	3	3	3	1.5	1
	Montgomery	14.6	1.33	1	1	3	1.5	0

		percent						
	Harris	16.6 percent	2.06	2	2	3	1.5	1
[5] Feeding America								
Homeownership [1] (2012-2016)	Liberty	64.8 percent	0.83	0	0	0	1.5	3
	Montgomery	65.6 percent	0.61	0	0	0	1.5	2
	Harris	49.6 percent	2.44	3	2	3	1.5	2
[1] American Community Survey								
Households with Cash Public Assistance Income [1] (2012-2016)	Liberty	1.9 percent	1.61	2	3	0	1.5	2
	Montgomery	1.1 percent	0.56	1	0	0	1.5	1
	Harris	1.5 percent	0.89	2	1	0	1.5	1
[1] American Community Survey								
Median Household Gross Rent [1] (2012-2016)	Liberty	801 dollars	1.42	2	0	0	1.5	3
	Montgomery	1077 dollars	2.58	3	3	3	1.5	3
	Harris	937 dollars	2.08	3	2	1	1.5	3
[1] American Community Survey								
Median Housing Unit Value [1] (2012-2016)	Liberty	89100 dollars	1.75	2	3	3	1.5	0
	Montgomery	190000 dollars	0.58	0	0	1	1.5	0
	Harris	145600 dollars	1.08	0	1	3	1.5	0
[1] American Community Survey								
Median Monthly Owner Costs for Households without a Mortgage [1] (2012-2016)	Liberty	414 dollars	1.08	2	0	0	1.5	1.5
	Montgomery	531 dollars	2.58	3	3	3	1.5	3
	Harris	534 dollars	2.14	3	3	3	1.5	1
[1] American Community Survey								

Mortgaged Owners Median Monthly Household Costs [1] (2012-2016)	Liberty	1160 dollars	0.97	2	0	0	1.5	1
	Montgomery	1635 dollars	2.19	3	3	2	1.5	2
	Harris	1504 dollars	1.81	3	2	2	1.5	1
[1] American Community Survey								
People 65+ Living Below Poverty Level [1] (2012-2016)	Liberty	10.6 percent	1.94	2	1	3	1.5	2
	Montgomery	7.7 percent	0.78	0	0	0	1.5	2
	Harris	11.3 percent	1.89	2	2	3	1.5	1
[1] American Community Survey								
People Living 200% Above Poverty Level [1] (2012-2016)	Liberty	60.5 percent	1.72	2	2	2	1.5	1
	Montgomery	73.0 percent	0.56	0	0	1	1.5	1
	Harris	61.6 percent	1.33	1	2	2	1.5	0
[1] American Community Survey								
People Living Below Poverty Level [1] (2012-2016)	Liberty	17.3 percent	1.67	2	2	3	1.5	0
	Montgomery	11.0 percent	0.17	0	0	0	1.5	0
	Harris	17.4 percent	1.67	2	2	3	1.5	0
[1] American Community Survey								
Per Capita Income [1] (2012-2016)	Liberty	22065 dollars	1.83	2	3	3	1.5	0
	Montgomery	35912 dollars	0.17	0	0	0	1.5	0
	Harris	29850 dollars	0.5	0	1	1	1.5	0
[1] American Community Survey								
Persons with Disability Living in Poverty [1] (2016)	Liberty	28.0 percent	1.81	1.5	3	2	1.5	1
	Montgomery	17.9 percent	0.86	1.5	0	0	1.5	2

	Harris	22.9 percent	0.97	1.5	1	0	1.5	1
[1] American Community Survey								
Persons with Disability Living in Poverty (5-year) [1] (2012-2016)	Liberty	28.4 percent	1.92	2	3	2	1.5	1.5
	Montgomery	19.1 percent	0.75	0	0	0	1.5	1.5
	Harris	25.4 percent	1.42	1	2	1	1.5	1.5
[1] American Community Survey								
Population 16+ in Civilian Labor Force [1] (2012-2016)	Liberty	51.3 percent	2.83	3	3	3	1.5	3
	Montgomery	63.7 percent	1.5	0	2	1	1.5	3
	Harris	68.3 percent	0.94	0	1	1	1.5	2
[1] American Community Survey								
Severe Housing Problems [4] (2010-2014)	Liberty	18.5 percent	2.11	3	2	1	1.5	2
	Montgomery	16.0 percent	1.28	2	0	0	1.5	2
	Harris	20.9 percent	2.39	3	3	3	1.5	1
[4] County Health Rankings								
SNAP Certified Stores [17] (2016)	Liberty	0.8 stores/ 1,000 population	1.78	2	1.5	1.5	1.5	2
	Montgomery	0.5 stores/ 1,000 population	1.89	3	1.5	1.5	1.5	1
	Harris	0.6 stores/ 1,000 population	2.11	3	1.5	1.5	1.5	2
[17] U.S. Department of Agriculture - Food Environment Atlas								
Students Eligible for the Free Lunch Program [8] (2015-2016)	Liberty	55.5 percent	2.11	2	2	3	1.5	2
	Montgomery	35.1 percent	0.56	0	0	0	1.5	1
	Harris	58.2 percent	2.22	2	3	3	1.5	1

[8] National Center for Education Statistics								
Total Employment Change [16] (2014-2015)	Liberty	-3.7 percent	2.5	3	3	3	1.5	1.5
	Montgomery	3.5 percent	1	1	1	0	1.5	1.5
	Harris	2.4 percent	1.67	1	3	2	1.5	1.5
[16] U.S. Census - County Business Patterns								
Unemployed Workers in Civilian Labor Force [15] (July 2018)	Liberty	6.1 percent	2.61	3	3	3	1.5	2
	Montgomery	3.8 percent	1.28	1	1	1	1.5	2
	Harris	4.4 percent	1.94	2	2	2	1.5	2
[15] U.S. Bureau of Labor Statistics								

Primary Data

During the key informant interview process, Access to Health Services was discussed over 160 times and was raised by participants almost 50 times in relation to barriers or challenges to achieving health in the community. The primary themes related to barriers or challenges were limitations to procuring specialty care services, transportation to services and hours of operation. In addition to the primary themes, two additional barriers or challenges stood out as key factors impacting access to health care services, lack of knowledge and stigma or fear preventing people from seeking care.

The issue that interview participants were most concerned with was patients being able to access follow up care with specialty care providers. Multiple participants raised concerns that even if patients are able to access preventative or primary care services, they may not be able to access the appropriate follow up care with a specialty care provider. Some participants raised this concern in context of patients not living near a specialist and others raised in context of patients not being able to afford the cost of follow up care.

“We can take care of helping them control their diabetes, and keep their blood pressure in check, and we can treat them for that common cold, we can provide that annual pap smear for the woman and provide that mammogram, but it’s when the person experiences something of a more significant issue—say they have a gallbladder attack, or they have a hernia—that is just a resource that we simply don’t have. Or someone needs to see an orthopedic surgeon. We try to take care of them the best that we can in the setting that we have, but that is a huge barrier that we face with our patients, or that our patients face. So, what happens is it becomes an urgent situation, and they end up in the emergency room, and they’re given surgery on an emergency basis.”

Another common concern raised by interview participants, was transportation to services and hours of operation of services limiting patients’ access to care. Participants described how

these factors determine whether patients decide to take off from work and seek services in the first place. A few participants described the many services and resources that are available to the community but that many may not be aware how they can access or benefit from them. One participant described resources being concentrated in certain geographic areas and more remote locations not being well connected or knowledgeable about how they may also benefit from these resources. Participants described the potential for more collaboration and partnership to connect communities to one another.

“I would love to see somebody from the public assistance, and I’ll just call it Medicaid, or the public benefits, maybe have an office inside the hospital. That would be phenomenal. I’ve worked in a different state as a hospital social worker previously, and there was someone from a public assistance, from the Department of Human Health and Welfare Services in the hospital, and that person was able to connect the people there with emergency Medicaid, with Medicaid, which also helps the hospital. Have their bills paid and whatnot, and maybe it would cut down on outsourcing and some of the collections and whatnot. I think that that would be wonderful, would be to have someone from the state public benefits program housed inside the hospital.”

Several participants described a down-turn in people seeking preventative care service and hypothesized that one of the factors may be related to the immigrant community in the region experiencing fear or stigma related to having to show identification or proof of citizenship.

“Even though we at the Health District do not ask for proof of immigration status, people don’t understand that, particularly since we’re a government agency, and it’s been a real challenge to get some of these folks to come in for services.”

There were almost 80 references to the uninsured population in the key informant interviews and lack of health insurance was raised as a barrier or challenge to achieving health in the community 19 times. Lack of health insurance was most often brought up in context of patients having limited financial resources and a factor to not accessing health care services. Participants discussed patients not having the ability to pay fees for multiple appointment co-pays or not seeking care due to competing financial priorities. While health care services may be available in the community, for those who are lacking health insurance, accessing health care services is not necessarily an option. Lack of health insurance creates a particular challenge for those who require specialty care services.

“I think those are the biggest two—access, again, with the majority of our adult population being uninsured, having them try to find a provider that, again, will take sliding fee scale, or reduced rates. Once they’re able to access those services, then it becomes a matter of paying for the things that are needed. The patient comes in and we diagnose them with diabetes, then comes the cost of medications, and if that patient is needing specialty care outside of the scope of primary care, access to specialists.”

Participants brought up issues related to low income or groups who may be underserved in the community 115 times during the key informant interview process. Particular groups that participants felt may experience added challenges accessing health care services included the immigrant population, individuals with disabilities, families with young children, and the elderly. Several participants noted fees related to co-pays or out of pocket expenses as a barrier

to patients seeking initial preventative services or ongoing treatment for chronic conditions. Participants identified several groups they felt were underserved in the community. Multiple participants discussed the unique and specific challenges with providing culturally appropriate care for a diverse and recent immigrant population in the community. Participants felt that families with young children and the elderly population are particularly vulnerable groups in the community that experience barriers and challenges accessing health care services. Specifically, participants discussed these groups experiencing high levels of poverty placing them at higher risk for poor health outcomes.

“Most of them are extremely low income and they fall in those categories where we have a significant number of elderly disabled, single moms and their children, so vulnerable folks here in Houston.”

Emotional Well-Being

Key Issues:

- Mental health as part of overall health
- Need for more behavioral health services and providers
- Alcohol and substance abuse
- Alzheimer’s and dementia

Secondary Data

Mental Health and Substance Abuse were identified as significant needs for Memorial Hermann Health System. Mental Health & Mental Disorders ranked fifth for Liberty County’s secondary data results, while Substance Abuse ranked sixth in the top topics for Montgomery County.

As shown in Table 20, Liberty County has several mental health indicators of concern: Mental Health Provider Rate, Age-Adjusted Death Rate due to Alzheimer's Disease, Age-Adjusted Death Rate due to Suicide, and Depression in the Medicare Population. In Montgomery County, mental health indicators of note include: Mental Health Provider Rate and Age-Adjusted Death Rate due to Suicide. While Mental Health & Mental Disorders did not rank as high for Harris County, an indicator to note is Alzheimer's Disease or Dementia in the Medicare Population.

Table 20. Secondary Data Scoring Results: Mental Health & Mental Disorders

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Mental Health Provider Rate [4] (2017)	Liberty	14.7 providers/ 100,000 population	2.61	3	3	3	1.5	2
	Montgomery	69.4 providers/ 100,000 population	2	1	3	3	1.5	1.5
	Harris	103.7	1.44	0	1	3	1.5	2

		providers/ 100,000 population						
[4] County Health Rankings								
Age-Adjusted Death Rate due to Alzheimer's Disease [12] (2010-2014)	Liberty	38.5 deaths/ 100,000 population	2.36	3	3	3	1.5	2
	Montgomery	18.8 deaths/ 100,000 population	0.64	0	0	0	1.5	1
	Harris	17.9 deaths/ 100,000 population	0.64	0	0	0	1.5	1
[12] Texas Department of State Health Services								
Age-Adjusted Death Rate due to Suicide [12] (2010-2014)	Liberty	14 deaths/ 100,000 population	2.28	1.5	3	3	3	2
	Montgomery	14.6 deaths/ 100,000 population	2.28	1.5	3	3	3	2
	Harris	10.3 deaths/ 100,000 population	0.94	1.5	0	0	2	1
[12] Texas Department of State Health Services								
Depression: Medicare Population [3] (2015)	Liberty	17.5 percent	1.94	2	2	2	1.5	2
	Montgomery	15.9 percent	1.28	1	1	1	1.5	2
	Harris	14.8 percent	0.94	1	0	0	1.5	2
[3] Centers for Medicare & Medicaid Services								
Alzheimer's Disease or Dementia: Medicare Population [3] (2015)	Liberty	10.9 percent	1.67	1	1	2	1.5	1.5
	Montgomery	10.7 percent	1.67	1	1	2	1.5	1.5
	Harris	11.4 percent	1.89	2	1	3	1.5	1
[3] Centers for Medicare & Medicaid Services								
Poor Mental Health: 5+ Days [10] (2016)	Liberty		---	---	---	---	---	---
	Montgomery		---	---	---	---	---	---
	Harris	80	1.53	1.5	1	1.5	1.5	2

		percent						
[10] Texas Behavioral Risk Factor Surveillance System								

Substance Abuse is another topic of concern for Memorial Health System. Both Harris and Montgomery counties have indicators with scores above 2. There were over 37% alcohol-impaired driving deaths in Harris County and almost 33% in Montgomery County, compared to 21.8% in Liberty County. Moreover, 21% of adults drink excessively in Montgomery County as compared to the national value of 18%.

Table 21. Secondary Data Scoring Results: Substance Abuse

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Adults who Drink Excessively [4] (2016)	Liberty	19.4 percent	1.67	3	1	2	0	1.5
	Montgomery	21.0 percent	2.17	3	2	3	0	1.5
	Harris	18.1 percent	1.5	2	1	2	0	1.5
[4] County Health Rankings								
Alcohol-Impaired Driving Deaths [4] (2012-2016)	Liberty	21.8 percent	0.72	1	0	0	1.5	1
	Montgomery	32.9 percent	2.06	2	3	3	1.5	1
	Harris	37.8 percent	2.17	3	3	3	1.5	0
[4] County Health Rankings								

Primary Data

Approximately 50% of community survey respondents cited Mental Health as one of the top issues most affecting the quality of life in their community and 52% of respondents noted Substance Abuse. In interviews with key informants, Mental Health was discussed 113 times and was raised by participants 33 times as a needs or concern for the health of the community. The primary themes related to Mental Health were treating mental health as part of overall health, address behavioral health in school, need for behavioral health providers and services, and older adults with Alzheimer’s and dementia.

Some participants discussed a recent shift in care delivery and the continued need to address mental health as part of a person’s total health similarly to how chronic disease is managed. One particularly vulnerable population that would benefit from a broader approach to

treatment, inclusive of mental health, is the homeless population. Several participants brought up issues regarding a need for more behavioral health providers and services in the community.

“We here see a huge gap in mental health, there’s just not a lot of supportive services for mental health, and we’re seeing that to really hit our young adults, our adults who are in their 20s. We see a lot of people having a lot of PTSD or even having a psychotic break, and we only have one agency that would support somebody maybe without insurance that’s having mental health issues, which is causing so much trauma for them from that point forward. I would say one of the huge indicators for us would be mental health, it’s huge for us.”

One participant observed recent increases and changes within the local population. From the participant’s perspective, there should be more programs or services to address the growing need for addressing mental health in the community. Another participant suggested solutions for addressing the need for more behavioral health providers in the community such as expanding residency programs for psychiatrists and developing comprehensive telemedicine programs to provide services more efficiently.

Furthermore, participants recommended addressing behavioral health with younger populations in the schools. Schools that provide behavioral health services through telemedicine have been received well in the community and the perception is that they are effective. Some participants believe that these programs should be expanded and available across the community.

“There [are] the mental health units that have gone out into the schools. They’re not school-based but that’s the venue they will drive to with their mobile units. They have a big impact. They’re seeing thousands of kids. They’ve done some telemedicine with mental health, behavioral health, with some of the high schools. From what I’ve heard, (...) it’s been pretty effective and well received.”

A challenge that health care providers identified for the medical community is adequately addressing dementia and Alzheimer’s within the geriatric population.

“Dementia’s a terminal illness. (...) Much more needs to be done with healthcare systems around routine screening and identification of it as an issue. (...) So, that is the first thing that needs to happen. Then there needs to be an understanding that there are things – there are medications that can be helpful to the systems of the dementia. (...) But you can affect it by addressing some of the symptoms.”

Substance Abuse was discussed 55 times and was raised by participants 15 times as a need or concern for the health of the community. Multiple unique themes emerged from the interviews related to Substance Abuse: funding for treatment programs, invisibility of alcoholism, overcoming stigma of seeking treatment, and emerging shifts in outreach models. Participants identified funding for programs and availability of services for those who may not be able to afford treatment out-of-pocket as issues the community is facing to address substance abuse. One participant raised alcohol abuse specifically as an issue in the community that does not get the amount of attention of other substance abuse topics but may in fact be impacting a larger proportion of the population and connected to many other health issues. Multiple participants

identified cultural stigma as a barrier for those who may benefit from seeking treatment. Stigma or fear may be unique and vary from population to population in the community.

“With substance abuse, it’s culture and stigma. Nobody goes to substance abuse treatment on their own. They may not be adjudicated but someone is really, really pushing them, family member, boss. No one goes to treatment if they’re not under duress.”

A few participants described unique approaches to outreach and substance abuse treatment in the community that would support removing barriers for people having to take the first step on their own.

“For instance, it’s pretty new, but there’s an initiative that’s called the Heroes Project that’s looking at overdoses, so when an overdose happens, they’re sending a team to the ER. So, it’s got a peer support specialist, the EMP is involved – but they actually go in to the ER and they do an intervention there to try to help with linkage to treatment so that we can assist the patients.”

Food as Health

Key Issues:

- Food insecurity and limited access to healthy foods
- Diabetes and heart disease linked to socioeconomic factors
- Food deserts

Secondary Data

The topics of Diabetes and Heart Disease & Stroke emerged as significant health needs for Memorial Hermann Health System. Heart Disease & Stroke ranked as the second most important topic for Montgomery County and was the fourth highest-ranking topic for Liberty County. Although the topic of Diabetes did not receive a high secondary data score overall, Diabetes in the Medicare Population is of concern in Liberty County, with a value of 31.4% compared to the U.S. value of 26.5% in addition to exhibiting a negative trend (Table 22).

Table 22. Secondary Data Scoring Results: Diabetes

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Diabetes: Medicare Population [3] (2015)	Liberty	31.4 percent	2.83	3	3	3	1.5	3
	Montgomery	24.8 percent	0.94	0	0	1	1.5	2
	Harris	28.1 percent	1.67	2	1	2	1.5	1.5

[3] Centers for Medicare & Medicaid Services

As shown in Table 23 Heart Disease & Stroke is also a concerning topic in Liberty County. Six indicators have scores equal to or above 2, including Age-Adjusted Death Rate due to Heart Disease as well as the following indicators in the Medicare Population: Atrial Fibrillation, Heart Failure, Hyperlipidemia, Ischemic Heart Disease, and Stroke.

Indicators of concern in Montgomery County include Atrial Fibrillation, Hyperlipidemia and Stroke (all in the Medicare Population). In Harris County, indicators to observe are Heart Failure and Stroke (both in the Medicare Population).

Table 23. Secondary Data Scoring Results: Heart Disease & Stroke

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Age-Adjusted Death Rate due to Cerebrovascular Disease (Stroke) [12] (2010-2014)	Liberty	41.1 deaths/ 100,000 population	1.75	1	1	3	3	1.5
	Montgomery	38.5 deaths/ 100,000 population	1.25	1	1	2	3	0
	Harris	41.5 deaths/ 100,000 population	1.42	1	1	3	3	0
Age-Adjusted Death Rate due to Heart Disease [12] (2010-2014)	Liberty	257.6 deaths/ 100,000 population	2.14	3	3	3	1.5	1
	Montgomery	173.2 deaths/ 100,000 population	1.25	1	2	2	1.5	0
	Harris	167.6 deaths/ 100,000 population	0.92	1	1	1	1.5	0
[12] Texas Department of State Health Services								
Atrial Fibrillation: Medicare Population [3] (2015)	Liberty	8.2 percent	2	2	3	2	1.5	1.5
	Montgomery	8.8 percent	2.44	3	3	2	1.5	2
	Harris	7.3 percent	1.5	1	1	1	1.5	3
Heart Failure: Medicare Population [3] (2015)	Liberty	20.4 percent	2.39	3	3	3	1.5	1
	Montgomery	14.6 percent	1.22	0	1	2	1.5	1
	Harris	16.0 percent	1.89	1	2	3	1.5	1

		percent						
[3] Centers for Medicare & Medicaid Services								
Hyperlipidemia: Medicare Population [3] (2015)	Liberty	46.0 percent	2	2	1	2	1.5	3
	Montgomery	46.3 percent	1.94	2	2	2	1.5	2
	Harris	43.2 percent	1.44	1	1	1	1.5	2
Hypertension: Medicare Population [3] (2015)	Liberty	60.4 percent	1.83	2	2	2	1.5	1.5
	Montgomery	56.0 percent	1.61	1	1	2	1.5	2
	Harris	55.5 percent	1.22	1	1	2	1.5	1
[3] Centers for Medicare & Medicaid Services								
Ischemic Heart Disease: Medicare Population [3] (2015)	Liberty	33.2 percent	2	2	3	3	1.5	0
	Montgomery	28.6 percent	1.17	1	1	2	1.5	0
	Harris	28.8 percent	1.33	1	2	2	1.5	0
[3] Centers for Medicare & Medicaid Services								
Stroke: Medicare Population [3] (2015)	Liberty	5.8 percent	2.5	3	3	3	1.5	1.5
	Montgomery	4.6 percent	2.28	2	2	3	1.5	2
	Harris	5.2 percent	2.61	3	3	3	1.5	2
[3] Centers for Medicare & Medicaid Services								

Table 24 reveals that Liberty County has several nutrition-related indicators of concern: Food Insecurity Rate, Child Food Insecurity Rate, Grocery Store Density, and Households with No Car and Low Access to a Grocery Store. In both Harris and Montgomery counties, SNAP Certified Stores are of concern; additional indicators of note include Food Insecurity Rate in Harris County and Grocery Store Density in Montgomery County.

Table 24. Secondary Data Scoring Results: Nutrition

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time

Food Insecurity Rate [5] (2016)	Liberty	18.7 percent	2.39	3	3	3	1.5	1
	Montgomery	14.6 percent	1.33	1	1	3	1.5	0
	Harris	16.6 percent	2.06	2	2	3	1.5	1
[5] Feeding America								
Child Food Insecurity Rate [5] (2016)	Liberty	26.0 percent	2.17	3	3	3	1.5	0
	Montgomery	21.2 percent	1.17	0	1	3	1.5	0
	Harris	23.5 percent	1.67	1	2	3	1.5	0
[5] Feeding America								
Grocery Store Density [17] (2014)	Liberty	0.1 stores/ 1,000 population	1.94	2	1.5	1.5	1.5	2
	Montgomery	0.1 stores/ 1,000 population	1.83	2	1.5	1.5	1.5	1.5
	Harris	0.2 stores/ 1,000 population	1.5	1	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
Households with No Car and Low Access to a Grocery Store [17] (2015)	Liberty	3.4 percent	1.83	3	1.5	1.5	1.5	1.5
	Montgomery	1.5 percent	1.17	1	1.5	1.5	1.5	1.5
	Harris	0.9 percent	1	0	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
SNAP Certified Stores [17] (2016)	Liberty	0.8 stores/ 1,000 population	1.78	2	1.5	1.5	1.5	2
	Montgomery	0.5 stores/ 1,000 population	1.89	3	1.5	1.5	1.5	1
	Harris	0.6 stores/ 1,000 population	2.11	3	1.5	1.5	1.5	2
[17] U.S. Department of Agriculture - Food Environment Atlas								
Food Environment	Liberty	6.6	1.72	2	0	3	1.5	1

Index [4] (2018)								
	Montgomery	7.5	1.22	1	0	2	1.5	1
	Harris	7.2	1	1	0	2	1.5	0
[4] County Health Rankings								
Children with Low Access to a Grocery Store [17] (2015)	Liberty	4.3 percent	1.33	1	1.5	1.5	1.5	1.5
	Montgomery	5.6 percent	1.67	2	1.5	1.5	1.5	1.5
	Harris	5.4 percent	1.5	1	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
Fast Food Restaurant Density [17] (2014)	Liberty	0.5 restaurants/ 1,000 population	1.33	1	1.5	1.5	1.5	1.5
	Montgomery	0.6 restaurants/ 1,000 population	1.5	1	1.5	1.5	1.5	1.5
	Harris	0.7 restaurants/ 1,000 population	1.67	2	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								

Primary Data

Food-related topics emerged in the community input gathered through the survey and key informant interviews. Food Insecurity, Food Programs and Food Knowledge issues were discussed over 170 times during the key informant interviews and were raised by participants 34 times in relation to barriers or challenges to achieving health in the community. The primary themes related to barriers or challenges that emerged in the interviews were access to healthy foods and affordability, knowledge gaps and limited food familiarity and program limitations.

The most common issue raised by key informant participants related to food insecurity was community members not being able to access healthy foods in their community. Multiple participants believed that in many communities, healthy food options were not available to people within a five-mile radius from their home or work. Participants described ‘food deserts’ as a top issue affecting health in the community and how limited access to healthy foods also was closely associated with people also being not being able to afford healthy foods.

“We have a really large county. (...) The west doesn’t cater to the east very easily and vice versa. (...) Once you get off of that interstate, you start getting into the east county and west county you’ll go miles and miles and miles without grocery stores, so there are food deserts in our community.”

Participants also discussed the imbalance of healthy food options for those communities with lower housing prices and in general, lower average incomes. One participant described the link between people having to work multiple jobs and having time to shop for and prepare healthy foods.

“We have a grocery store on every corner but not every corner in the poor neighborhoods. It’s been my personal experience that eating healthy is expensive. It costs more money to buy healthy fruits and vegetables and more healthy food, in general than it does to buy food that’s not so healthy, that’s high fat, high carb, high sugar.... It costs more money. It takes longer to prepare. When you have a mom and a dad or either and they’re trying to handle two jobs, if not three. They’ve got kids of varying ages. The mechanics of shopping and preparing meals is probably an activity that gets let go.”

Some participants had direct experience with educating the community about healthy foods and eating. These participants shared that some community members have limited knowledge of fresh fruits and vegetables and would benefit from early education for parents and children in schools..

“And there are places which we are really concerned about, which is east of I45 where there’s this food insecurity, food desert, and all other problems that are happening, and we’re seeing increasing incidence of child obesity in those areas, and those zip codes. So definitely education is the key. It starts from probably prenatal care of mom, and it goes on to school.”

In Memorial Hermann’s community survey, 67% of respondents selected Diabetes as one of the top issues most affecting the quality of life in their community. During key informant interviews, Diabetes was discussed 64 times and was raised by participants 32 times as a health need or concern in the community. For those participants who raised Diabetes as a top health issue in the community, emerged regarding how diabetes is impacting specific groups in the community and the way a sedentary lifestyle impacts diabetes. Multiple participants attributed the surge in obesity and diabetes in general in the U.S. to a shift to a more sedentary lifestyle while others specifically identified the local climate and driving culture as key factors leading to an increase in sedentary lifestyles impacting the region.

Heart Disease & Stroke was discussed 34 times during the key informant interviews and was raised by participants 16 times as a health need or concern in the community. For those participants who raised Heart Disease & Stroke as a top health issue in the community, the unique themes that emerged in the interviews were chronic disease risk related to socioeconomic status and challenges with managing heart-related conditions.

“You have so many communities that are food deserts so, of course, I think we are all at risk for things like diabetes and hypertension, obesity, stroke – but, I think in addition to that, those that are most are already marginalized. People who are low income. Low socioeconomic status. So, education, and all of those indicators are probably even more at risk for chronic diseases than someone, for example, who has access to care and insurance. So, they probably are doubly at risk.”

Exercise Is Medicine

Key Issues:

- Obesity and convenience of fast food
- Walkability of communities
- Safety of outdoor spaces and places to exercise

Secondary Data

Exercise, Nutrition & Weight was the fifth highest-ranking topic in the secondary data scoring results for Memorial Hermann Health System. It received the same topic ranking in Montgomery County and, although it did not rank as high in the secondary data scoring results for Liberty County, it received a topic score over 1.8.

Table 25 displays indicators of concern, with several scores equal to or above 2. In Montgomery County, an indicator specific to exercise is Workers Who Walk to Work (with a score of 2.78), while in Liberty County the same indicator along with Access to Exercise Opportunities scored above 2. Harris County also has one exercise-related indicator of concern: Workers Who Walk to Work.

Table 25. Secondary Data Scoring Results: Exercise, Nutrition & Weight

Indicator	County			County Value Compared to:				
	Name	Value	Data Score	TX Counties	TX Value	US Value	HP 2020 Target	Trend Over Time
Workers who Walk to Work [1] (2012-2016)	Liberty	1.0 percent	2.67	3	3	3	3	1.5
	Montgomery	1.0 percent	2.78	3	3	3	3	2
	Harris	1.5 percent	2.17	2	2	3	3	1.5
[1] American Community Survey								
Food Insecurity Rate [5] (2016)	Liberty	18.7 percent	2.39	3	3	3	1.5	1
	Montgomery	14.6 percent	1.33	1	1	3	1.5	0
	Harris	16.6 percent	2.06	2	2	3	1.5	1
[5] Feeding America								
Access to Exercise Opportunities [4] (2018)	Liberty	59.5 percent	2.17	2	3	3	1.5	1.5
	Montgomery	82.7 percent	1	0	1	2	1.5	1.5

	Harris	90.4 percent	0.67	0	0	1	1.5	1.5
[4] County Health Rankings								
Child Food Insecurity Rate [5] (2016)	Liberty	26.0 percent	2.17	3	3	3	1.5	0
	Montgomery	21.2 percent	1.17	0	1	3	1.5	0
	Harris	23.5 percent	1.67	1	2	3	1.5	0
[5] Feeding America								
Grocery Store Density [17] (2014)	Liberty	0.1 stores/ 1,000 population	1.94	2	1.5	1.5	1.5	2
	Montgomery	0.1 stores/ 1,000 population	1.83	2	1.5	1.5	1.5	1.5
	Harris	0.2 stores/ 1,000 population	1.5	1	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
Households with No Car and Low Access to a Grocery Store [17] (2015)	Liberty	3.4 percent	1.83	3	1.5	1.5	1.5	1.5
	Montgomery	1.5 percent	1.17	1	1.5	1.5	1.5	1.5
	Harris	0.9 percent	1	0	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
SNAP Certified Stores [17] (2016)	Liberty	0.8 stores/ 1,000 population	1.78	2	1.5	1.5	1.5	2
	Montgomery	0.5 stores/ 1,000 population	1.89	3	1.5	1.5	1.5	1
	Harris	0.6 stores/ 1,000 population	2.11	3	1.5	1.5	1.5	2
[17] U.S. Department of Agriculture - Food Environment Atlas								
Food Environment Index [4] (2018)	Liberty	6.6	1.72	2	0	3	1.5	1
	Montgomery	7.5	1.22	1	0	2	1.5	1
	Harris	7.2	1	1	0	2	1.5	0

[4] County Health Rankings								
Recreation and Fitness Facilities [17] (2014)	Liberty	0 facilities/ 1,000 population	1.67	2	1.5	1.5	1.5	1.5
	Montgomery	0.1 facilities/ 1,000 population	1.33	1	1.5	1.5	1.5	1.5
	Harris	0.1 facilities/ 1,000 population	1.33	1	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
Children with Low Access to a Grocery Store [17] (2015)	Liberty	4.3 percent	1.33	1	1.5	1.5	1.5	1.5
	Montgomery	5.6 percent	1.67	2	1.5	1.5	1.5	1.5
	Harris	5.4 percent	1.5	1	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								
Adults (18+ Years) Who Are Obese [10] (2016)	Liberty		---	---	---	---	---	---
	Montgomery		---	---	---	---	---	---
	Harris	32.0 percent	1.67	1.5	1	2	2	2
[10] Texas Behavioral Risk Factor Surveillance System								
Fast Food Restaurant Density [17] (2014)	Liberty	0.5 restaurants/ 1,000 population	1.33	1	1.5	1.5	1.5	1.5
	Montgomery	0.6 restaurants/ 1,000 population	1.5	1	1.5	1.5	1.5	1.5
	Harris	0.7 restaurants/ 1,000 population	1.67	2	1.5	1.5	1.5	1.5
[17] U.S. Department of Agriculture - Food Environment Atlas								

Primary Data

Over 60% of Memorial Hermann’s community survey respondents noted Obesity as a top issue affecting the quality of life in their community. In key informant interviews, Exercise, Nutrition & Weight was discussed almost 170 times and was raised by participants 42 times as a need or concern for achieving health in the community. The primary barriers related to Exercise, Nutrition & Weight identified by participants were walkability, access to safe outdoor spaces,

programming that may not meet the needs of communities facing financial limitations, and the convenience of unhealthy foods.

Several participants discussed barriers to healthy lifestyle changes and described communities where sidewalks are limited or pedestrian pathways are not available. The ability for community members to make small shifts in their daily lives, such as walking regularly, may be more feasible than undertaking an exercise regimen. The limitations of pedestrian pathways and safer walking spaces prevent those in some sections of the community from making these shifts.

For individuals who may not be able to afford gym memberships nor attend classes due to work schedules, outdoor activities and fitness areas offer a free alternative. Participants felt that in many neighborhoods, these outdoor spaces are not available due to disrepair or unsafe environments.

“I think the built environment is huge, too. If you live out in a planned community, they usually have walking trails, or they have a pretty fountain area for you to walk around it. They have those little exercise things that you stop on part way around the trail and you do your little push-ups and your sit-ups and your pull-ups (...) You go into these poorer areas and there's no sidewalks. There's no lights at night. There's a park—it's all rusted equipment.”

Participants also described programs and facilities that are either limited or lacking. These programs included free exercise programs with child care options, youth sports leagues and recess in the schools and free or low-cost options for air-conditioned facilities during times of the year when the weather does not permit outdoor activities.

“In poor areas of Houston, there's just not a lot of parks. There's no little league, and there's no soccer leagues, and so, there's not a lot of recess in the schools. There's just not—the culture among the kids is just not being created around physical activity.”

A challenge that several participants raised is the convenience and low cost of unhealthy foods. For families that may have financial or time limitations, the convenience of inexpensive, less healthy foods is difficult to contend against.

“We have the big chain grocery stores here in the community, but a lot of times, because our population is limited with funds, the bad foods are the ones that are the cheapest and most accessible, so they go in and buy the cheapest/fastest thing they can get.”

Non-Prioritized Significant Health Needs

The following additional significant health needs emerged from a review of the primary and secondary data. With the need to focus on the prioritized health needs described above, these topics are not specifically prioritized efforts in the 2019-2022 Implementation Strategy. However, due to the interrelationships of social determinant needs many of these areas fall, tangentially, within the prioritized health needs and will be addressed through the upstream efforts of the prioritized health needs. Additionally, many of them are addressed within ongoing programs and services. Examples of these efforts are provided below by topic area.

Older Adults and Aging

Secondary Data

Older Adults and Aging was a topic of concern for Harris, Liberty and Montgomery counties, with a topic score of 1.5 for Harris County's secondary data results, a topic score close to 2 for Liberty County, and as the eighth highest-ranking topic for Montgomery County. Across all three counties, Stroke in the Medicare Population is an indicator to be aware of. In Harris County, additional indicators scoring above 2 include Chronic Kidney Disease in the Medicare Population as well the Age-Adjusted Death Rate due to Falls. In Liberty County, several indicators are concerning in the Medicare Population (Diabetes, Chronic Kidney Disease, Asthma, COPD, and Heart Failure); another indicator scoring above 2 in Liberty County is the Age-Adjusted Death Rate due to Alzheimer's Disease. In Montgomery County, Atrial Fibrillation in the Medicare Population is an indicator with score above 2.

Primary Data

Key informants and stakeholders discussed Older Adults and Aging. Over 62% of participants in Memorial Hermann Health System's prioritization process cited Older Adults as one of the groups most affected by poor health outcomes. Interviews with key informants noted the growing population of older adults and needs related to specialized care, financial assistance and outreach.

"...[W]e are going to watch the literal doubling of the number of Americans over the age of 65 in the next 25 years. Every day, between now and 2030, day after day, 10,000 Americans will turn 65, so we are watching an extraordinary expansion of challenges of aging. (...) [M]ore and more Americans are going to be getting old, so caring for this massive increase in the aging population is going to be one of the great challenges I think."

Efforts

Memorial Hermann Health System includes two freestanding Rehabilitation Hospitals (TIRR and Katy) as well as a senior living facility (University Place), featuring independent living, personal assistance services, and a separate, but attached, nursing center.

Additional community outreach includes health education on: Alzheimer's disease, Discounted Diabetes Education, Education/outreach for Seniors, Injury Prevention, Fall Prevention, and support groups for various populations, including: Alzheimer's, Amputees, Cardiac patients, Chronic disease, Diabetics, Grief, Parkinson's disease, Stroke, Survivorship, and more.

Cancers

Secondary Data

Cancer is a topic that received a secondary data score of 1.75 for Liberty County with several concerning indicators: Age-Adjusted Death Rate due to Lung Cancer, Oral Cavity and Pharynx Cancer Incidence Rate, Cervical Cancer Incidence Rate, Age-Adjusted Death Rate due to Cancer, Lung and Bronchus Cancer Incidence Rate, and Age-Adjusted Death Rate due to Colorectal Cancer. Cancer was not a top topic for Harris and Montgomery counties' secondary data results. However, there are a couple of indicators to note in Harris County (with scores above 2): Cervical Cancer Incidence Rate and Age-Adjusted Death Rate due to Breast Cancer.

Primary Data

In Memorial Hermann's community survey, over one third of respondents noted Cancer as a top issue affecting the quality of life in their community. Interviews with key informants revealed the importance of making cancer screening services and specialty care available and accessible (e.g., telehealth, mobile mammography).

Efforts

As leading providers of cancer treatment in Houston, Memorial Hermann Cancer Centers are committed to cancer treatment, prevention, and research. Their broad geographical coverage makes cancer treatment extremely accessible and convenient to where patients live or work. All eight Memorial Hermann Cancer Centers are approved by the American College of Surgeons Commission on Cancer (ACoS CoC); only 25 percent of hospitals across the country have received this special recognition. With guaranteed access to comprehensive care, collaborative team approach for coordinating the best available treatment options, state-of-the-art equipment and services, education and support, and lifelong patient follow-up through the Cancer Registry, patients are able to access a full menu of therapies and treatment options.

Additional outreach includes education and support groups for cancer patients: Art, Self-guided Art Therapy, Lymphedema, Breast Cancer, Oncology Nutrition Therapy, Stress Relief, Look Good Feel Better, Yoga, Meditation, and Healthy Eating Advices.

Education

Secondary Data

Education received a topic score of 1.56 in the secondary data scoring for Harris County and 1.88 for Liberty County. In Liberty County, indicators of concern include: People 25+ with a Bachelor's Degree or Higher, People 25+ with a High School Degree or Higher and Infants Born to Mothers with Less than 12 Years Education. There are several education-related indicators to consider in Harris County: Infants Born to Mothers with Less Than 12 Years of Education (with a value of 27.5% in Harris County, compared to 21.3% in Texas and 15.9% in the U.S.), Student-to-Teacher Ratio, High School Drop Out Rate, and People 25+ with a High School Degree or Higher.

Primary Data

During key informant interviews, the topic of Education came up frequently and in relation to different focus areas and target audiences, including children, general community members as well as providers. The link between individuals' level of education and quality of life was emphasized. Key informants recommended finding opportunities to expand the availability of education (related to health and non-health topics) as well as integrating health education into existing activities in both clinical and non-clinical settings, such as schools and churches. Opportunities were also pointed out to educate healthcare providers (and provide continuing education) on available community linkages and resources and on how to initiate conversations with patients regarding different health topics.

"I think it comes down to education because probably 75% of our diagnosed diabetes are type 2 diabetes, and that is something that with proper diet, proper exercise, and education that many patients can overcome, and so we have worked, and we continue to provide (...) the proper education."

"We want to go into different groups and educate them on what they should be doing or shouldn't be doing. (...) I think education is a huge component but we've got to figure out how to integrate that. The education, without the integration into somebody's lifestyle, doesn't do them any good."

Efforts

Memorial Hermann operates ten Health Centers for Schools, established in 1996, offering access to primary medical, dental and mental health services to underserved children at 82 schools in the Greater Houston Area. Research shows that school-based health centers increase educational success by providing medical and mental health care that allows students to stay in school and learn. The primary goal of the program is to keep children healthy and feeling well so that they stay in school and can perform well academically, creating a foundation for a brighter future. By providing improved access to health care to at-risk children across the region, Memorial Hermann has demonstrated success in creating healthier outcomes for kids, including improvements in their physical health, their mental wellbeing, and even their attendance rate at school.

Transportation

Secondary Data

For Harris, Liberty and Montgomery counties, Transportation rose to the top of the secondary data scoring results, with a topic score of 1.82 in Harris County, 2.28 in Liberty County and 1.93 in Montgomery County. In all three counties, indicators of concern include: Solo Drivers with a Long Commute, Mean Travel Time to Work, and Workers who Walk to Work. In addition to these, another indicator to note for Liberty and Montgomery counties is Workers who Drive Alone to Work. Furthermore, there exist high disparities for a few of these indicators.

Primary Data

Participants raised the topic of Transportation 59 times in relation to barriers or challenges to achieving health in the community – more than any other topic. Key informants repeatedly noted that the Houston region has significant transportation issues (including availability,

accessibility) that impact community members' ability to access health programs and services. In addition to limited options for public transportation, travel cost and time were brought up. Moreover, for certain populations, like older adults or people with disabilities, public transportation is not a feasible option.

"This remarkable spread-out city, the size of Massachusetts, is the Greater Houston Metropolitan Area. (...) This is not a city and a suburb anymore, it's a metropolitan region with eight to ten centers of activity that are larger than downtown San Diego, spread out over this massive area, but getting from one place to another is an increasing challenge. Poverty also means inadequate transportation, we have no really good transit system because it's almost impossible to develop a good transit system for a city so lacking in density and so spread out as Houston is. We haven't solved that problem, and a lot of the healthcare issues come because people [are] without a car trying to get to a hospital, or to healthcare..."

"Houston is really spread out (...) and it can go from city to rural very quickly. The families in the rural communities that really are within a 20-mile radius of the city, so really still within the Houston address, I think that transportation for them is a huge barrier. That's a tough one, because Houston is so big, and it can go quickly to rural, very quickly, and your zip code is still reflecting Houston."

Efforts

Memorial Hermann provides bus and taxi tokens as required for discharge and continuity of care needs.

One Memorial Hermann strategic effort to not only provide the right care at the right time in the right place, but also provide the opportunity to access help/care via the telephone is the Memorial Hermann Nurse Health Line. Established in 2014, the Nurse Health Line is a free telephone service for Greater Houston residents who are experiencing a health concern and are unsure of what to do or where to go. Experienced, bilingual nurses use their training and expertise to conduct assessments by phone, and are available to answer calls 24 hours a day, seven days a week for any resident living in Harris or surrounding counties. They help callers decide when and where to go for medical care and assist with social service referrals and transportation needs.

Children's Health

Secondary Data

In the secondary data results, Children's Health received a topic score of 1.52 in Harris County and 1.70 in Liberty County. In both counties, the Child Food Insecurity Rate is an indicator of concern. Harris County has other indicators to note including: Children with Health Insurance and Children with Low Access to a Grocery Store. Close to 10% of children in Harris County do not have health insurance.

Primary Data

When discussing Children's Health, key informants pointed out specific issues such as childhood obesity, immunization, access to services and being uninsured. Some participants advised efforts to engage children, families and communities more comprehensively.

“A lot of people wont go to a FQHC to get their kid immunized because it’s a huge doctor visit that requires a lot of paperwork and time/effort.”

“Texas ranks very low in dollars spent on health for children. We rank low in our ranking, generally, in children’s health. We’re not putting enough money and resources into it. I think we need to shift our attention and (...) give more attention to children’s health and how important it is for early childhood development and for brain development and ongoing health in the rest of their lives. I would say put that as a priority. Put children’s health as a priority. Not just saying the early years, not just saying zero to five but also throughout early adolescence, pre-adolescence, early adolescence and into the teens.”

Efforts

Children's Memorial Hermann Hospital, licensed under Memorial Hermann Texas Medical Center, was founded in 1986 and is the primary teaching hospital for the pediatric and obstetrics/gynecology programs at The University of Texas Medical School at Houston. Children's Memorial Hermann offers care in more than thirty pediatric and women's related specialties including the latest advances in maternal-fetal medicine and neonatal critical care services, and renowned programs in pediatric trauma, neurosciences, pulmonology and cardiac care. More than 37,000 children come to Children's Memorial Hermann Hospital each year. In addition to Memorial Hermann’s school-based health efforts described above, Memorial Hermann is an on-going financial collaborator with Children at Risk, a 501 non-profit organization that drives change for children through research, education, and influencing public policy.

Economy

Secondary Data

In the secondary data scoring results, Economy received a topic score of 1.55 in Harris County and 1.75 in Liberty County. Harris and Liberty counties each have eight economic indicators with scores above 2. In Harris County, indicators of concern include: Homeownership, Severe Housing Problems, Students Eligible for the Free Lunch Program, Median Monthly Owner Costs for Households without a Mortgage, SNAP Certified Stores, Median Household Gross Rent, Families Living Poverty Level, and Food Insecurity Rate. In Liberty County, concerning indicators are: Female Population 16+ in Civilian Labor Force, Population 16+ in Civilian Labor Force, Unemployed Workers in Civilian Labor Force, Total Employment Change, Food Insecurity Rate, Child Food Insecurity Rate, Severe Housing Problems, and Students Eligible for the Free Lunch Program.

Primary Data

Key informants discussed food insecurity and food deserts as factors related to poor health outcomes. They pointed out that, although individuals might understand that eating healthy foods is recommended, they may not have access to grocery stores or be able to afford healthier food options. Key informants noted the importance of addressing socioeconomic barriers to improve health and wellbeing.

“I think in some of the lower income neighborhoods, the options for buying food are limited and do not offer a lot of healthy choices, and that a lot of time healthier food costs more. And so the ability to easily get and afford healthy food, whether you’re eating at home or eating out, are just more limited for some people and in some neighborhoods...”

Efforts

It’s a daunting task in a region like Greater Houston, which has an estimated 7 million people and one of the highest rates of uninsured and underinsured in the country. But Memorial Hermann believes that we can ONLY impact the health of our community, and the health of individuals, by focusing on the multiple determinants of health that play the greatest role in influencing a person’s overall health and wellbeing.

Other Findings

Critical components in assessing the needs of a community are identifying barriers and disparities in health care. The identification of barriers and disparities helps inform and focus strategies for addressing prioritized health needs. The following section outlines barriers across Memorial Hermann Health System and disparities as they pertain to MH Northeast’s service area.

Barriers to Care

Community input revealed a wide range of barriers to care and wellbeing. As discussed in the previous section, transportation was the most frequently cited barrier in the community, followed by other barriers such as access to health services, healthy food and exercise options, low income, and food insecurity. Overall, the secondary and primary data confirmed that socioeconomic factors impact community members’ ability to achieve good health.

“Many things come back to poverty and lack of disposable income.”

Key informants described the influence of social determinants of health (including income, poverty, language, education, employment) on health outcomes. Participants discussed the importance of addressing social and economic factors to get at the root causes of poor health and wellbeing.

“I think you have to understand that a lot of folks work from paycheck to paycheck, so if they actually end up at one of these medical centers and they require a thirty dollar copay or ten dollars or fifteen dollars, then they’re not going to have it. So, they’re going to walk away until they do have that money and that could be months later. So, if they are sick, they’re just going to become sicker. So, that’s one of the big barriers.”

Disparities

Significant community health disparities are assessed in both the primary and secondary data collection processes. Table 26 identifies the number of secondary data health indicators with a health disparity for MH Northeast’s service area. See Appendix B for the specific indicators with significant disparities.

Table 26. Number of Health Disparities Identified in Secondary Data Analysis

Harris County	Liberty County	Montgomery County
Black or African American (13)	Hispanic or Latino (5)	Other Race (8)
White (8)		Black or African American (6)
Hispanic or Latino (8)		Hispanic or Latino (6)
Other Race (7)		American Indian or Alaska Native (3)
American Indian or Alaska Native (6)		Two or More Races (3)
Male (10)	Male (4)	Male (5)
Female (3)		
<6 years of age (2)	45-54 years of age (1)	<6 years of age (1)

25-44 years of age (2)	65+ years of age (1)
45-64 years of age (2)	
65+ years of age (2)	

Geographic disparities were identified using the SocioNeeds Index. Zip codes 77093, 77039, 77032, 77028, 77078, 77016 (with values greater than 95) in Harris County were identified as having the highest socioeconomic need, potentially indicating poorer health outcomes for residents in those areas. The zip codes with largest proportion of inpatient discharges at MH Northeast, zip codes 77346 and 77338, have SocioNeeds Index values of 11 and 71.9, respectively.

Conclusion

The Community Health Needs Assessment for MH Northeast utilized a comprehensive set of secondary data indicators to measure the health and quality of life needs for MH Northeast's service area. Furthermore, this assessment was informed by input from knowledgeable and diverse individuals representing the broad interests of the community. Memorial Hermann's system-wide prioritization process resulted in four focus areas or pillars: Access to Healthcare, Emotional Well-Being, Food as Health, and Exercise Is Medicine. MH Northeast will review these priorities more closely during the Implementation Strategy development process and design a plan for addressing these pillars moving forward.

In addition, MH Northeast invites your feedback on this CHNA report to help inform the next Community Health Needs Assessment process. If you have any feedback or remarks, please send them to: Deborah.Ganelin@memorialhermann.org.

Appendix

Appendix A: Evaluation Since Prior CHNA

Appendix B. Secondary Data Methodology

Secondary Data Sources

Secondary Data Scoring

Data Scoring Results

Appendix C. Primary Data Methodology

Community Input Participants

Key Informant Interview Questionnaire (Episcopal Health Foundation)

Key Informant Interview Questionnaire (Conduent Healthy Communities Institute)

Community Survey (English)

Community Survey (Spanish)

Appendix D. Prioritization Tool

Prioritization Survey

Appendix E. Community Resources

Appendix A. MH Northeast Impact Report

Evaluation Since Prior CHNA

Priority 1: Healthy Living

Priority 1: Healthy Living				
Goal 1: Prevent avoidable injury and prevent and/or manage chronic diseases to ensure optimal health and safety for community residents.				
Early Detection and Screening				
Objective 1.1: Facilitate early identification of, and intervention for, key health conditions to decrease mortality from these conditions				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of contacts for screenings health fairs	9,775	25 contacts 11, 650 attendees	10,765	10,200
• Number of cancer screening events	2	3	3	3
• Number of schools as partners	15	22	22	15
• Number of students per year examined	4,500	6080	11,331	4,725
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
1.1.1: Conduct athletic physicals in public schools in MS and HS (full physicals and EKG); partner with schools to provide a concussion trained PCP or ED physician on site at HS games (See 1.4.1)				1,2,3
1.1.2: Host free health screenings (1 screening/quarter for community) to cover: prostate/skin cancer, cholesterol, BP, blood glucose (See 1.2.2)				1,2,3
1.1.3: Facilitate employer health fairs (31/year): provide resources for ancillary services and prevention, direct access to schedule appointments for abnormal screenings (See 1.2.4, strategies of Objective 1.5)				1,2,3
1.1.4: Conduct education and outreach “Lunch and Learns” by providers to senior group, employers, and community on topics re: nutrition/weight management, stroke support, cancer support, etc. (2/mon, 24 per year)				1,2,3
1.1.5: Conduct BMI screening and body fat percentage.(see 1.1.3)				1,2,3

Priority 1: Healthy Living		
Goal 1: Prevent avoidable injury and prevent and/or manage chronic diseases to ensure optimal health and safety for community residents.		
		<p>Monitoring/Evaluation Approach:</p> <ul style="list-style-type: none"> • Athletic Physicals – Keep a log of numbers for each school event • Health Screenings – Track number of participants registered • Health Fairs – Document number of giveaways given to participants • Lunch and Learns – Keep a log of number of participants at each event
		<p>Potential Partners:</p> <ul style="list-style-type: none"> • School districts • Employers • Physicians and Mid-level providers • Staff • Free Standing EDs and Urgent Cares • Lake Houston Area, Kingwood and East Montgomery County Chambers of Commerce • Media

Obesity Prevention				
Objective 1.2: Decrease obesity for all ages as measured by body fat percentage and/or BMI				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of attendees at lunch and learn	40	1,235	X reference to 1.1.4	45
• Number of lunch and learn sessions	2	3	X referemce tp 1.1.4	3
• Participation number in wellness center	440	762	186	475
• Number of contacts for screenings health fairs	4,750	11,650	10,765	4,980
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
1.2.1: Facilitate lunch and learn sessions with endocrinologists for employers and seniors on nutrition and weight management (see 1.1.4)				1,2,3
1.2.2: Host health screenings (1 screening/quarter for community) to cover: prostate/skin cancer, cholesterol, BP, blood glucose (see 1.1.2)				1,2,3
1.2.3: Provide subsidized health and wellness services to community at on-site Wellness Center (Senior Balance, yoga, Zumba, etc.)				1,2,3
1.2.4: Host employer health fairs and provide screenings for body fat percentage and/or BMI				1,2,3
		Monitoring/Evaluation Approach:		
		<ul style="list-style-type: none"> • Lunch and Learns – Keep log of number of attendees at each function • Health Screenings – Track number of participants registered • Health Fairs – Document number of giveaways given to participants 		
		Potential Partners:		
		<ul style="list-style-type: none"> • School districts • Employers • Physicians and Mid-level providers • Staff • Free Standing EDs and Urgent Cares • Chamber of Commerce • Media 		

Access to Healthy Food				
Objective 1.3: Support access to healthy food, especially for those most in need				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of ER patients screened for food insecurity via the ER Navigation program	1,786	2208	2528	1,786
• Number of CHW referrals to community food pantries via the ER Navigation program	283	368	715	283
• Number of ER Navigation supported community events hosted by local partners	2	2	8	4
• Number of pounds of food raised in food drive	18,000 lbs.	7400	20,873	19,000
• Number of families in need impacted	725	HAAM disperses the food	HAAM disperses the food	760
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
1.3.1:	Continue to participate in the MH ER Navigation program in which participants are screened for food insecurity and referred to food pantries if necessary. (See 2.4.2)			1,2,3
1.3.2:	Collect food to support food pantries or special events hosted by community partners (Conduct biannual food drive with sister agency– HAAM disperses through Food Bank)			1,2,3
		Monitoring/Evaluation Approach:		
		<ul style="list-style-type: none"> • Food Drives – Keep log of pounds weighed • Patient activity documented and reported within the ER Navigation electronic record system 		
		Potential Partners:		
		<ul style="list-style-type: none"> • HAAM • Media • School districts • Staff • Family Time • Memorial Hermann Community Benefit Corporation 		

Time for/Safety During Physical Activity				
Objective 1.4: Increase the number of community members informed about strategies for making time for and ensuring safety during physical activity				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of presentations	3	19	2	4
• Number of attendees at presentations	120	2000	1200	126
• Number of health fairs (proper mechanics and exercise demonstrations)	4	1	5	5
• Number of attendees at health fairs	2,500	800	3,250	2,625
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
1.4.1:	Provide liaison to work with Athletic Trainers at each school and provide hotline back to our physician to address issues of hydration, stretching, etc. Provide athletic physicals for these schools. (see 1.1.1)			1,2,3
1.4.2:	Address issues of hydration and body mechanics via Employer Fairs (see 1.1.3)			1,2,3
1.4.3:	Conduct senior fairs addressing seasonally-relevant topics such as sunburn, mosquito bites			1,2,3
1.4.4:	Discuss ways to include workout activities throughout the work day at physician facilitated Employer Lunch and Learns (see 1.1.4)			1,2,3
		Monitoring/Evaluation Approach:		
		<ul style="list-style-type: none"> • Health Fairs – Document number of giveaways given to participants • Lunch and Learns – Keep log of number of attendees at each function 		
		Potential Partners:		
		<ul style="list-style-type: none"> • University of Houston School of Pharmacy • MHHS athletic trainer team • Chambers of Commerce • Media • Physicians and Mid-level Providers • Staff • Employers • Community Seniors 		

Chronic Disease Management				
Objective 1.5: Increase the number of patients who are maintaining their current health status through compliance with recommended and/or prescribed regimens for chronic disease management				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of health/employer fairs	18	25	20	19
• Number of attendees at health/employer fairs	9,775	11,650	X ref to 1.1.3	10,200
• Number of presentations	9	8	1	10
• Number of attendees at presentations	610	36	35	640
• Number of stroke support meetings	5	6	4	6
• Number of attendees at stroke support meetings	62	36	15	65
• Number of breast cancer support meetings	5	12	11	6
• Number of attendees at breast cancer support meetings	52	147	139	55
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
1.5.1: Provide nutritionists and dieticians at health fairs and employer fairs to discuss specific plans for those with diabetes and provide information on chronic pain management (see 1.1.3)				1,2,3
1.5.2: Provide carotid artery screening (prevention and management) (see 1.1.3)				1,2,3
1.5.3: Conduct bone density screening (see 1.1.3)				1,2,3
1.5.4: Conduct BMI screening and body fat percentage (see 1.1.3)				1,2,3
1.5.5: Conduct ABI screenings for artery disease (see 1.1.3)				1,2,3
1.5.6: Conduct presentations for sleep disorders, diabetes, heart conditions (see 1.1.4)				1,2,3
1.5.7: Conduct a Stroke Support Group				1,2,3
1.5.8: Conduct EKG screenings at community and employer health fairs (see 1.1.3)				1,2,3
1.5.9: Conduct a Breast Cancer Support Group.				1,2,3
		Monitoring/Evaluation Approach:		
		<ul style="list-style-type: none"> • Health Fairs – Document number of giveaways given to participants • Presentations – Keep log of number of attendees at each function • Screenings – Keep log of number of attendees at each function • Support Groups – Log in sheets 		

Priority 1: Healthy Living

Goal 1: Prevent avoidable injury and prevent and/or manage chronic diseases to ensure optimal health and safety for community residents.

Potential Partners:

- Physician practices
- Staff
- Employers
- Media
- Community members
- Chambers of Commerce

Priority 2: Access to Health Care

Priority 2: Health Care Access				
Goal 2: Ensure all patients have access to appropriate care at the time and place they need it, regardless of ability to pay.				
Availability of Primary Care and Specialty Providers				
Objective 2.1: Connect patients to appropriate medical homes, care and benefits, and reduce inappropriate ER use				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of patients enrolled in the ER Navigation Program	1,930	2162	2,479	1,930
• Number of ER Navigation patient encounters	4,532	5712	6,936	4,532
• Number of ER Navigation referrals to community resources	4,864	4890	5,481	4,864
• Number of ER Navigation scheduled appointments	204	259	246	204
• Number of appointments attempted	511	488	242	511
• Number of physicians recruited annually	9	5	7	10
• Number of referrals and completed appointments made by health fairs (quarterly)	47	488 referrals based on number attempted/completed appointments were not tracked	49	50
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
2.1.1: Continue to participate in the MH ER Navigation program in which patients are referred to a medical home (See 2.4.2) ER navigator works with ER unfunded patients, facilitates access to county clinics, assists with gold card, etc.				1,2,3
2.1.2: Recruit specialists thru UT, existing community practices, MH Medical Group, and MNA (Mischer Neuroscience Associates) to ensure adequate emergency care, acute care and quality post acute care.				1,2,3
2.1.3: Provide a PCP Coordinator to identify patients who do not have a PCP, regardless of ability to pay; provide fact sheets; make follow up appointments for them while still inpatient; also refer to neighborhood health center if appropriate.				1,2,3
	Monitoring/Evaluation Approach:			
	<ul style="list-style-type: none"> • Data from Memorial Hermann Medical Group on Health Fairs • Patient activity documented and reported within the ER Navigation electronic record system 			

Priority 2: Health Care Access

Goal 2: Ensure all patients have access to appropriate care at the time and place they need it, regardless of ability to pay.

Potential Partners:

- University of Texas (UT) Physicians
- Memorial Hermann Medical Group
- Mischer Neurosciences Associates
- Aligned MHMD Physician Practices
- MHHS
- Neighborhood Health Center Northeast
- Memorial Hermann Community Benefit Corporation

Health Insurance Coverage and Costs				
Objective 2.2: Help patients apply for and secure coverage to access appropriate care				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
<ul style="list-style-type: none"> Number of Class D Prescriptions provided to the Nimitz and Burbank School Based Health Centers 	235	252	628	235
<ul style="list-style-type: none"> % of patients screened, % patients who complied with application process, % patients who qualified for assistance 	92% of uninsured screened 84% complied with application process 84% qualified for assistance	Patients screened IP – 99% Ou- 95% 85% patients complied with application process 93% patients who qualified for assistance	Patients screened 99% IP 97% OU 75% complied with application process, 80% qualified for assistance	95% of uninsured screened 84% complied with application process 84% qualified for assistance
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
2.2.1:	Provide Class D Prescriptions to the Nimitz and Burbank School Based Health Centers in support of primary medical care provided to uninsured children and teens at no cost			1,2,3
2.2.2:	Continue to screen patients and advise on governmental programs for coverage; state employees receive benefits on site			1,2,3
2.2.3:	Continue cooperative agreement with Northeast Hospital Foundation to enable the uninsured to access screening mammographies and treatment as appropriate			1,2,3
		Monitoring/Evaluation Approach: <ul style="list-style-type: none"> Track % of patients screened through reporting tool 		
		Potential Partners: <ul style="list-style-type: none"> Third-Party eligibility vendors Northeast Hospital Foundation Memorial Hermann Community Benefit Corporation 		

Transportation					
Objective 2.3: Facilitate transportation home upon discharge for patients in need					
Outcome Indicators:		Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of taxi vouchers		238	282	238	238
Strategies:			Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
2.3.1: Provide cab vouchers for transport back home after discharge					1,2,3
		Monitoring/Evaluation Approach:			
		• Track in log book			
		Potential Partners:			
		• Cab companies			

Health Care Navigation				
Objective 2.4: Assist patients with effective utilization of, and self-direction on, resources to meet their health care needs				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of hospital's associated counties' calls to Nurse Health Line (Harris, Liberty, and Montgomery Counties)	30,323	30,226	31,459	30,323
• Number of touches in ER (navigation)	4,532	2162	2479	4,532
• Number of touches (oncology)	600	500	1111	630
• Number of patients assisted in accessing Patient Portal	1,192	2860	2447	1,192
• Number of PCP referrals	511	2162	2479	511
• Number of referrals to community resources	4,864	4890	5,481	4,864
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
2.4.1: Provide a 24/7 free resource via the Nurse Health Line that community members (uninsured and insured) within the MHHS community can call to discuss their health concerns, receive recommendations on the appropriate setting for care, and get connected to appropriate resources				1,2,3
2.4.2: Continue to participate in the MH ER Navigation program in which patients are referred to a medical home (See 1.3.1)				1,2,3
2.4.3: Provide nurse navigator for oncology patients				1,2,3
2.4.4: Provide medical social worker for all patients to help them connect with appropriate care settings post discharge				1,2,3
2.4.7: Provide local staff to help patients link to the patient portal and learn how to access/use it on their smart devices so they can connect upon discharge				1,2,3
		Monitoring/Evaluation Approach:		
		<ul style="list-style-type: none"> Track patients visited by PCP Coordinator Patient activity documented and reported within the ER Navigation electronic record system 		
		Potential Partners:		
		<ul style="list-style-type: none"> Neighborhood Health Center Northeast Memorial Hermann Community Benefit Corporation 		

Priority 3: Behavioral Health

The following tables provide strategies and outcome indicators that reflect an MHHS system-wide approach to Behavioral Health. Data is not specific to MH Northeast Hospital but to the community at large with the exception of reduction in ER encounters that result in a psychiatric inpatient stay through linkages with a network of behavioral partners.

Priority 3: Behavioral Health				
Goal 3: Ensure that all community members who are experiencing a mental health crisis have access to appropriate psychiatric specialists at the time of their crisis, are redirected away from the ER, are linked to a permanent, community based mental health provider, and have the necessary knowledge to navigate the system, regardless of their ability to pay.				
Objective 3.1: Create nontraditional access points around the community (crisis/ambulatory, acute care, and community-based chronic care management), and link those who need services to permanent providers and resources in the community				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Decrease in number of ER encounters that result in psychiatric inpatient stay	1,146	1,213	1,135	1,089 5% reduction of baseline
• Decrease in number of ER encounters that result in psychiatric inpatient stay – Northeast	108	134	131	103
• Number of Memorial Hermann Crisis Clinic total visits	5,400	5,590	5,154	5% over baseline
• Number of Psychiatric Response Care Management total visits	1,200	1,103	1,259	5% over baseline
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
3.1.1: Provide mental health assessment, care, and linkage to services in an acute care setting, 24x7 at Northeast.		An uptick in acute care volume over the past fiscal year has contributed to a higher number of psychiatric transfers overall.	An increase in acute care volume and number of acute care sites over the past fiscal year have contributed to a higher number of psychiatric transfers overall.	1,2,3

Priority 3: Behavioral Health			
Goal 3: Ensure that all community members who are experiencing a mental health crisis have access to appropriate psychiatric specialists at the time of their crisis, are redirected away from the ER, are linked to a permanent, community based mental health provider, and have the necessary knowledge to navigate the system, regardless of their ability to pay.			
3.1.2:	Create nontraditional community access to psychiatric providers for individuals experiencing a mental health crisis. Clinical Social Workers connect the target population to on-going behavioral health care		Recruiting mental health providers willing to commit to a non-traditional schedule remains a challenge. Continuing this urgent care model of treatment remains a priority, due to limited mental health treatment access in the community.
3.1.3:	Engage individuals with a chronic mental illness and work to maintain engagement with treatment and stability in the community via enrollment in community-based mental health case management program	Staffing issues impeded year one target. Identifying appropriately licensed clinicians willing to consider a career that is community-based with the requirement of making home visits and working non – traditional hours is an ongoing challenge.	Case Managers partner with their clients to identify specific recovery goals and utilize evidence-based practices to facilitate client achievement. We continue to partner with community providers to address the mental health needs of the Greater Houston Community.
		Monitoring/Evaluation Approach:	
		• EMR/registration system (track and trend daily, weekly, monthly)	

Priority 3: Behavioral Health

Goal 3: Ensure that all community members who are experiencing a mental health crisis have access to appropriate psychiatric specialists at the time of their crisis, are redirected away from the ER, are linked to a permanent, community based mental health provider, and have the necessary knowledge to navigate the system, regardless of their ability to pay.

Potential Partners:

- System acute care campuses
- MHMG
- Network of public and private providers

Objective 3.2: Reduce stigma in order to promote mental wellness and improve community awareness that mental health is part of physical health and overall well-being				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
• Number of presentations/educational sessions for healthcare professionals within MHHS	50 sessions per year	63	71	5% increase over baseline
• Number of presentations/educational sessions for corporations	5	7	8	5% over baseline
• NE Management and communication with disruptive patients	1 training (4 hours) offered two times per year	0	0	1 training (4 hours) offered two times per year
• Training on Acute Care Concepts - system nurse resident program	15 trainings (45 hours total/3 hours each)*	18	9	15 trainings (45 hours total/3 hours each)*
• Training on CMO Roundtable - system-wide	1 training (2 hours)*	0	4	1 training (2 hours)*
*Total time includes training material development and implementation			531.6	
Strategies:		Year 1 Notes	Year 2 Notes	Timeline: Year 1,2,3
3.2.1:	Provide mental health education sessions within the MH health system for nurses and physicians			1,2,3
3.2.2:	Work with employer solutions group to provide education and training with corporations on MH topics (stress, PTSD)			1,2,3
		Monitoring/Evaluation Approach: Requests for presentations and sessions tracked via calendar/excel		
		Potential Partners: <ul style="list-style-type: none"> • System acute care campuses • System Marketing and Communications • Employer solutions group 		

Objective 3.3: Quality of mental health and substance abuse services: access, link, and practice utilizing evidence-based practice to promote overall wellness				
Outcome Indicators:	Annual Baseline	Year 1	Year 2	FY 2020 Target
<ul style="list-style-type: none"> Number of Memorial Hermann Crisis Clinic follow-ups post discharge with clinic patients 	7,716	6,431	5,154	5% over baseline
<ul style="list-style-type: none"> Psychiatric Response Case Management reduction in system ER utilization 	54.4%	53.0%	50%	5% increase over baseline
Strategies:	Year 1 Notes		Year 2 Notes	Timeline: Year 1,2,3
3.3.1: Social workers follow-up with discharged patients and their families to assess well-being and connect them to community resources	The goal is to continue to educate the community, including other health systems, about the crisis clinic level of care so that when someone is experiencing a mental health crisis or needs immediate access to a behavioral health provider, the clinic will be the identified referral source.		The System has seen an overall increase in patient acuity with complex physical and behavioral health needs requiring higher levels of care. The Crisis Clinic and Psych Response Case Management Programs continue to meet the needs of patients with behavioral health conditions by providing immediate access to a mental health provider.	1,2,3

Priority 3: Behavioral Health			
Goal 3: Ensure that all community members who are experiencing a mental health crisis have access to appropriate psychiatric specialists at the time of their crisis, are redirected away from the ER, are linked to a permanent, community based mental health provider, and have the necessary knowledge to navigate the system, regardless of their ability to pay.			
3.3.2:	Psychiatric Response Case Management Program utilizes evidence-based practice interventions (motivational interviewing, MH First Aid, CAMS, etc.) to reduce ER utilization for program enrollees		Case Managers continue to partner with community agencies in an effort to connect program enrollees to resources for ongoing wellness. Program clinicians continue to use evidence-based practice interventions to reduce ER utilization and improve quality of life.
			1,2,3
		Monitoring/Evaluation Approach:	
		<ul style="list-style-type: none"> • Social work logs (Excel spreadsheet) 	
		Potential Partners:	
		<ul style="list-style-type: none"> • System acute care campuses • Community-based clinical providers • Network of public and private providers 	

Appendix B. Secondary Data Methodology

Secondary Data Sources

The main source for the secondary data, or data that have been previously collected, is the community indicator database maintained by Conduent Healthy Communities Institute. The following is a list of both local and national sources used in Memorial Hermann Northeast's Community Health Needs Assessment.

Harris County

1. American Community Survey
2. American Lung Association
3. Centers for Medicare & Medicaid Services
4. County Health Rankings
5. Feeding America
6. Institute for Health Metrics and Evaluation
7. National Cancer Institute
8. National Center for Education Statistics
9. Small Area Health Insurance Estimates
10. Texas Behavioral Risk Factor Surveillance System
11. Texas Department of Family and Protective Services
12. Texas Department of State Health Services
13. Texas Education Agency
14. Texas Secretary of State
15. U.S. Bureau of Labor Statistics
16. U.S. Census - County Business Patterns
17. U.S. Department of Agriculture - Food Environment Atlas
18. U.S. Environmental Protection Agency

Liberty County

1. American Community Survey
2. Centers for Medicare & Medicaid Services
3. County Health Rankings
4. Feeding America
5. Institute for Health Metrics and Evaluation
6. National Cancer Institute
7. National Center for Education Statistics
8. Small Area Health Insurance Estimates
9. Texas Department of Family and Protective Services
10. Texas Department of State Health Services
11. Texas Education Agency
12. Texas Secretary of State
13. U.S. Bureau of Labor Statistics
14. U.S. Census - County Business Patterns

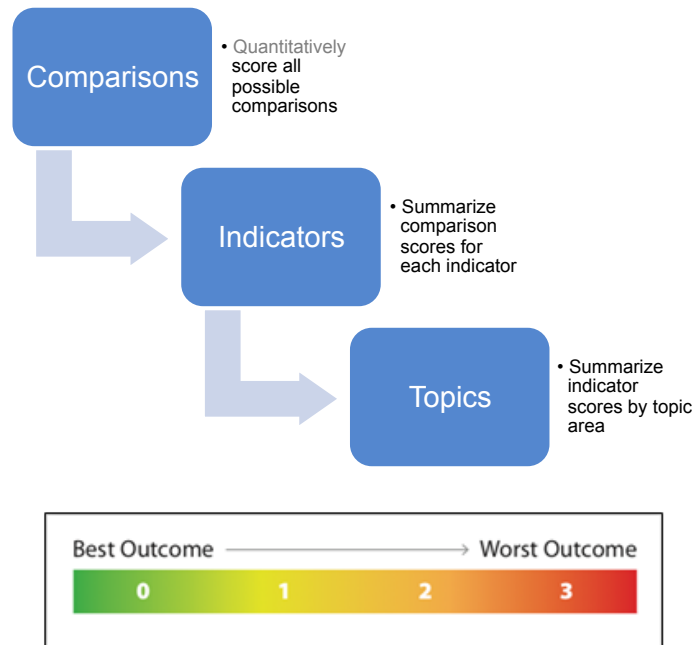
15. U.S. Department of Agriculture - Food Environment Atlas
16. U.S. Environmental Protection Agency

Montgomery County

1. American Community Survey
2. American Lung Association
3. Centers for Medicare & Medicaid Services
4. County Health Rankings
5. Feeding America
6. Institute for Health Metrics and Evaluation
7. National Cancer Institute
8. National Center for Education Statistics
9. Small Area Health Insurance Estimates
10. Texas Department of Family and Protective Services
11. Texas Department of State Health Services
12. Texas Education Agency
13. Texas Secretary of State
14. U.S. Bureau of Labor Statistics
15. U.S. Census - County Business Patterns
16. U.S. Department of Agriculture - Food Environment Atlas
17. U.S. Environmental Protection Agency

Secondary Data Scoring

Data scoring is done in three stages:



For each indicator, each county in Memorial Hermann Northeast’s service area is assigned a score based on its comparison to other communities, whether health targets have been met, and the trend of the indicator value over time. These comparison scores range from 0-3, where 0 indicates the best outcome and 3 the worst. Availability of each type of comparison varies by indicator and is dependent upon the data source, comparability with data collected for other communities, and changes in methodology over time.

Indicators are categorized into topic areas and each topic area receives a score. Indicators may be categorized in more than one topic area. Topic scores are determined by the comparisons of all indicators within the topic.

Comparison to a Distribution of County Values: Within State and Nation

For ease of interpretation and analysis, indicator data on the Community Dashboard is visually represented as a green-yellow-red gauge showing how the community is faring against a distribution of counties in the state or the United States. A distribution is created by taking all county values within the state or nation, ordering them from low to high, and dividing them into three groups (green, yellow, red) based on their order. Indicators with the poorest comparisons (“in the red”) scored high, whereas indicators with good comparisons (“in the green”) scored low.

Comparison to Values: State, National, and Targets

Each county is compared to the state value, the national value, and target values. Target values include the nation-wide Healthy People 2020 (HP2020) goals. Healthy People 2020 goals are national objectives for improving the health of the nation set by the Department of Health and Human Services' (DHHS) Healthy People Initiative. For all value comparisons, the scoring depends on whether the county value is better or worse than the comparison value, as well as how close the county value is to the target value.

Trend Over Time

The Mann-Kendall statistical test for trend was used to assess whether the county value is increasing over time or decreasing over time, and whether the trend is statistically significant. The trend comparison uses the four most recent comparable values for the county, and statistical significance is determined at the 90% confidence level. For each indicator with values available for four time periods, scoring was determined by direction of the trend and statistical significance.

Missing Values

Indicator scores are calculated using the comparison scores, availability of which depends on the data source. If the comparison type is possible for an adequate proportion of indicators on the community dashboard, it will be included in the indicator score. After exclusion of comparison types with inadequate availability, all missing comparisons are substituted with a neutral score for the purposes of calculating the indicator's weighted average. When information is unknown due to lack of comparable data, the neutral value assumes that the missing comparison score is neither good nor bad.

Indicator Scoring

Indicator scores are calculated as a weighted average of all included comparison scores. If none of the included comparison types are possible for an indicator, no score is calculated and the indicator is excluded from the data scoring results.

Topic Scoring

Indicator scores are averaged by topic area to calculate topic scores. Each indicator may be included in up to three topic areas if appropriate. Resulting scores range from 0-3, where a higher score indicates a greater level of need as evidenced by the data. A topic score is only calculated if it includes at least three indicators.

Data Scoring Results

The following tables list each indicator by topic area for each of the counties in Memorial Hermann Northeast's service area. Secondary data for this report are up to date as of November 2, 2018.

Harris County

SCORE	ACCESS TO HEALTH SERVICES	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.00	Adults Unable to Afford to See a Doctor	percent	22.1		18.3	12.1	2015		10
1.81	Children with Health Insurance	percent	89.4	100	90.3		2016		9
1.75	Adults with Health Insurance: 18-64	percent	74.7	100	77.4		2016		9
1.75	Persons with Health Insurance	percent	79.3	100	81.4		2016		9
1.61	Primary Care Provider Rate	providers/ 100,000 population	57.2		59.9	75.5	2015		4
1.44	Mental Health Provider Rate	providers/ 100,000 population	103.7		98.8	214.3	2017		4
1.00	Non-Physician Primary Care Provider Rate	providers/ 100,000 population	72.2		66.8	81.2	2017		4
0.50	Dentist Rate	dentists/ 100,000 population	66.3		55.9	67.4	2016		4
SCORE	CANCER	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.53	Cervical Cancer Incidence Rate	cases/ 100,000 females	11	7.3	9.2	7.5	2011-2015		7
2.25	Age-Adjusted Death Rate due to Breast Cancer	deaths/ 100,000 females	23.2	20.7	20.2	20.9	2011-2015	Black	7
1.94	Cancer: Medicare Population	percent	7.6		7.1	7.8	2015		3
1.58	Colon Cancer Screening: Sigmoidoscopy or Colonoscopy	percent	57.6		62.3		2016		10
1.53	Age-Adjusted Death Rate due to Prostate Cancer	deaths/ 100,000 males	19.8	21.8	18.1	19.5	2011-2015		7
1.39	Breast Cancer Incidence Rate	cases/ 100,000 females	113.2		111.7	124.7	2011-2015		7

1.33	Prostate Cancer Incidence Rate	<i>cases/ 100,000 males</i>	102.5		95.4	109	2011-2015		7
1.22	Age-Adjusted Death Rate due to Colorectal Cancer	<i>deaths/ 100,000 population</i>	14.6	14.5	14.4	14.5	2011-2015		7
1.00	All Cancer Incidence Rate	<i>cases/ 100,000 population</i>	402.6		401.3	441.2	2011-2015		7
0.94	Age-Adjusted Death Rate due to Cancer	<i>deaths/ 100,000 population</i>	157.8	161.4	156.4	163.5	2011-2015	Black, Male	7
0.94	Colorectal Cancer Incidence Rate	<i>cases/ 100,000 population</i>	38.8	39.9	38.1	39.2	2011-2015		7
0.89	Oral Cavity and Pharynx Cancer Incidence Rate	<i>cases/ 100,000 population</i>	10.9		10.9	11.6	2011-2015		7
0.50	Lung and Bronchus Cancer Incidence Rate	<i>cases/ 100,000 population</i>	50.9		53.1	60.2	2011-2015		7
0.33	Age-Adjusted Death Rate due to Lung Cancer	<i>deaths/ 100,000 population</i>	37.5	45.5	39	43.4	2011-2015		7
SCORE	CHILDREN'S HEALTH	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.81	Children with Health Insurance	<i>percent</i>	89.4	100	90.3		2016		9
1.67	Child Food Insecurity Rate	<i>percent</i>	23.5		23	17.9	2016		5
1.50	Children with Low Access to a Grocery Store	<i>percent</i>	5.4				2015		17
1.11	Substantiated Child Abuse Rate	<i>cases/ 1,000 children</i>	5.4		8.5		2017		11
SCORE	DIABETES	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.67	Diabetes: Medicare Population	<i>percent</i>	28.1		28.2	26.5	2015		3
1.44	Adults with Diabetes	<i>percent</i>	10.2		11.2	10.5	2016		10
0.92	Age-Adjusted Death Rate due to Diabetes	<i>deaths/ 100,000 population</i>	20.2		21.7	21.2	2010-2014	Black, Hispanic, Male	12

101 Memorial Hermann Northeast Hospital CHNA 2019

SCORE	ECONOMY	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.44	Homeownership	percent	49.6		55	55.9	2012-2016		1
2.39	Severe Housing Problems	percent	20.9		18.3	18.8	2010-2014		4
2.22	Students Eligible for the Free Lunch Program	percent	58.2		52.9	42.6	2015-2016		8
2.14	Median Monthly Owner Costs for Households without a Mortgage	dollars	534		467	462	2012-2016		1
2.11	SNAP Certified Stores	stores/ 1,000 population	0.6				2016		17
2.08	Median Household Gross Rent	dollars	937		911	949	2012-2016		1
2.06	Families Living Below Poverty Level	percent	14.4		13	11	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other	1
2.06	Food Insecurity Rate	percent	16.6		15.4	12.9	2016		5
1.94	Unemployed Workers in Civilian Labor Force	percent	4.4		4	4.1	July 2018		15
1.89	People 65+ Living Below Poverty Level	percent	11.3		10.8	9.3	2012-2016	Asian, Black or African American, Hispanic or Latino, Other, Female, 75+	1
1.81	Mortgaged Owners Median Monthly Household Costs	dollars	1504		1444	1491	2012-2016		1
1.67	Child Food Insecurity Rate	percent	23.5		23	17.9	2016		5
1.67	Children Living Below Poverty Level	percent	26		23.9	21.2	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other, <6	1

1.67	People Living Below Poverty Level	<i>percent</i>	17.4		16.7	15.1	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other, Female, <6, 6-11, 12-17, 18-24	1
1.67	Total Employment Change	<i>percent</i>	2.4		3.2	2.5	2014-2015		16
1.50	Renters Spending 30% or More of Household Income on Rent	<i>percent</i>	46.8		48	47.3	2012-2016		1
1.42	Persons with Disability Living in Poverty (5-year)	<i>percent</i>	25.4		25.1	27.6	2012-2016		1
1.33	Low-Income and Low Access to a Grocery Store	<i>percent</i>	6.3				2015		17
1.33	People Living 200% Above Poverty Level	<i>percent</i>	61.6		62.8	66.4	2012-2016		1
1.08	Median Housing Unit Value	<i>dollars</i>	145600		142700	184700	2012-2016		1
0.97	Persons with Disability Living in Poverty	<i>percent</i>	22.9		24.2	26.6	2016		1
0.94	Female Population 16+ in Civilian Labor Force	<i>percent</i>	59.8		57.7	58.3	2012-2016		1
0.94	Population 16+ in Civilian Labor Force	<i>percent</i>	68.3		64.2	63.1	2012-2016		1
0.89	Households with Cash Public Assistance Income	<i>percent</i>	1.5		1.6	2.7	2012-2016		1
0.67	Homeowner Vacancy Rate	<i>percent</i>	1.5		1.6	1.8	2012-2016		1
0.50	Median Household Income	<i>dollars</i>	55584		54727	55322	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other	1
0.50	Per Capita Income	<i>dollars</i>	29850		27828	29829	2012-2016	American Indian or Alaska Native, Black or African American,	1

SCORE	EDUCATION	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
								Hispanic or Latino, Native Hawaiian or Other Pacific Islander, Other, Two or More Races	
1.92	Infants Born to Mothers with <12 Years Education	<i>percent</i>	27.5		21.6	15.9	2013		12
1.89	Student-to-Teacher Ratio	<i>students/ teacher</i>	16.4		15.4	17.7	2015-2016		8
1.67	High School Drop Out Rate	<i>percent</i>	2.6		2		2016		13
1.67	People 25+ with a High School Degree or Higher	<i>percent</i>	80.2		82.3	87	2012-2016	Male, 35-44, 45-64, 65+	1
0.67	People 25+ with a Bachelor's Degree or Higher	<i>percent</i>	30.1		28.1	30.3	2012-2016	American Indian or Alaska Native, Black or African American, Native Hawaiian or Other Pacific Islander, Other, 45-64, 65+	1
SCORE	ENVIRONMENT	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.39	Severe Housing Problems	<i>percent</i>	20.9		18.3	18.8	2010-2014		4
2.11	SNAP Certified Stores	<i>stores/ 1,000 population</i>	0.6				2016		17
1.75	Annual Ozone Air Quality	<i>grade</i>	F				2014-2016		2
1.69	Annual Particle Pollution	<i>grade</i>	C				2014-2016		2
1.67	Fast Food Restaurant Density	<i>restaurants/ 1,000 population</i>	0.7				2014		17

1.61	Recognized Carcinogens Released into Air	pounds	1962916				2017		18
1.50	Children with Low Access to a Grocery Store	percent	5.4				2015		17
1.50	Farmers Market Density	markets/ 1,000 population	0				2016		17
1.50	Grocery Store Density	stores/ 1,000 population	0.2				2014		17
1.33	Low-Income and Low Access to a Grocery Store	percent	6.3				2015		17
1.33	Recreation and Fitness Facilities	facilities/ 1,000 population	0.1				2014		17
1.25	Drinking Water Violations	percent	1.7		6.6		FY 2013-14		4
1.17	PBT Released	pounds	210516				2017		18
1.00	Food Environment Index		7.2		6	7.7	2018		4
1.00	Households with No Car and Low Access to a Grocery Store	percent	0.9				2015		17
1.00	People 65+ with Low Access to a Grocery Store	percent	1.4				2015		17
0.89	Liquor Store Density	stores/ 100,000 population	6.3		6.8	10.5	2015		16
0.67	Access to Exercise Opportunities	percent	90.4		80.6	83.1	2018		4
0.17	Houses Built Prior to 1950	percent	6.2		7.4	18.2	2012-2016		1
SCORE	EXERCISE, NUTRITION, & WEIGHT	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Workers who Walk to Work	percent	1.5	3.1	1.6	2.8	2012-2016	White, non-Hispanic	1
2.11	SNAP Certified Stores	stores/ 1,000 population	0.6				2016		17
2.06	Food Insecurity Rate	percent	16.6		15.4	12.9	2016		5
1.67	Adults (18+ Years) Who Are Obese	percent	32	30.5	33.6	29.9	2016		10

105 Memorial Hermann Northeast Hospital CHNA 2019

1.67	Child Food Insecurity Rate	percent	23.5		23	17.9	2016		5
1.67	Fast Food Restaurant Density	restaurants/ 1,000 population	0.7				2014		17
1.50	Adults who are Overweight or Obese	percent	66.7		68.4	65.2	2016		10
1.50	Children with Low Access to a Grocery Store	percent	5.4				2015		17
1.50	Farmers Market Density	markets/ 1,000 population	0				2016		17
1.50	Grocery Store Density	stores/ 1,000 population	0.2				2014		17
1.42	Adult Fruit and Vegetable Consumption	percent	18.7		17.2		2015		10
1.33	Low-income and Low Access to a Grocery Store	percent	6.3				2015		17
1.33	Recreation and Fitness Facilities	facilities/ 1,000 population	0.1				2014		17
1.00	Food Environment Index		7.2		6	7.7	2018		4
1.00	Households with No Car and Low Access to a Grocery Store	percent	0.9				2015		17
1.00	People 65+ with Low Access to a Grocery Store	percent	1.4				2015		17
0.67	Access to Exercise Opportunities	percent	90.4		80.6	83.1	2018		4
SCORE	HEART DISEASE & STROKE	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.61	Stroke: Medicare Population	percent	5.2		4.5	4	2015		3
1.89	Heart Failure: Medicare Population	percent	16		15.5	13.5	2015		3
1.50	Atrial Fibrillation: Medicare Population	percent	7.3		7.4	8.1	2015		3
1.44	Hyperlipidemia: Medicare	percent	43.2		46.1	44.6	2015		3

106 Memorial Hermann Northeast Hospital CHNA 2019

	Population								
1.42	Age-Adjusted Death Rate due to Cerebrovascular Disease (Stroke)	<i>deaths/ 100,000 population</i>	41.5	34.8	42	37.3	2010-2014	Black	12
1.33	Ischemic Heart Disease: Medicare Population	<i>percent</i>	28.8		28.8	26.5	2015		3
1.22	Hypertension: Medicare Population	<i>percent</i>	55.5		57.5	55	2015		3
0.92	Age-Adjusted Death Rate due to Heart Disease	<i>deaths/ 100,000 population</i>	167.6		173	171.9	2010-2014	Black, White, Male	12
SCORE	IMMUNIZATIONS & INFECTIOUS DISEASES	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.33	Gonorrhea Incidence Rate	<i>cases/ 100,000 population</i>	182.1		160.2		2017		12
2.33	Syphilis Incidence Rate	<i>cases/ 100,000 population</i>	59.3		40.6		2017		12
2.11	Chlamydia Incidence Rate	<i>cases/ 100,000 population</i>	571.4		511.6		2017		12
1.83	Tuberculosis Incidence Rate	<i>cases/ 100,000 population</i>	6.6	1	4.5		2013-2017		12
1.78	Adults 65+ with Influenza Vaccination	<i>percent</i>	57.2		57.3	58.6	2016		10
1.67	HIV Diagnosis Rate	<i>cases/ 100,000 population</i>	26.3		16.1		2016		12
1.17	Adults 65+ with Pneumonia Vaccination	<i>percent</i>	73.5	90	71.3	73.4	2016		10
1.00	Age-Adjusted Death Rate due to Influenza and Pneumonia	<i>deaths/ 100,000 population</i>	14		14.2	15.2	2010-2014	Black, Male	12
SCORE	MATERNAL, FETAL & INFANT HEALTH	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.36	Infant Mortality Rate	<i>deaths/ 1,000 live</i>	6.8	6	5.8	6	2013		12

107 Memorial Hermann Northeast Hospital CHNA 2019

		<i>births</i>							
1.97	Mothers who Received Early Prenatal Care	<i>percent</i>	56.1	77.9	59.2	74.2	2013		12
1.92	Infants Born to Mothers with <12 Years Education	<i>percent</i>	27.5		21.6	15.9	2013		12
1.81	Babies with Low Birth Weight	<i>percent</i>	8.6	7.8	8.3	8	2013		12
1.61	Babies with Very Low Birth Weight	<i>percent</i>	1.5	1.4	1.4	1.4	2013		12
1.25	Preterm Births	<i>percent</i>	11.8	9.4	12	11.4	2013		12
0.58	Teen Births	<i>percent</i>	2.5		2.8	4.3	2014		12
SCORE	MEN'S HEALTH	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.53	Age-Adjusted Death Rate due to Prostate Cancer	<i>deaths/ 100,000 males</i>	19.8	21.8	18.1	19.5	2011-2015		7
1.33	Prostate Cancer Incidence Rate	<i>cases/ 100,000 males</i>	102.5		95.4	109	2011-2015		7
1.28	Life Expectancy for Males	<i>years</i>	76.4		76.2	76.7	2014		6
SCORE	MENTAL HEALTH & MENTAL DISORDERS	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.89	Alzheimer's Disease or Dementia: Medicare Population	<i>percent</i>	11.4		11.7	9.9	2015		3
1.53	Poor Mental Health: 5+ Days	<i>percent</i>	80		81.5		2016		10
1.50	Poor Mental Health: Average Number of Days	<i>days</i>	3.7		3.4	3.8	2016		4
1.44	Mental Health Provider Rate	<i>providers/ 100,000 population</i>	103.7		98.8	214.3	2017		4
1.17	Frequent Mental Distress	<i>percent</i>	11.2		10.6	15	2016		4
0.94	Age-Adjusted Death Rate due to Suicide	<i>deaths/ 100,000 population</i>	10.3	10.2	11.7	12.5	2010-2014	White, Male	12

108 Memorial Hermann Northeast Hospital CHNA 2019

0.94	Depression: Medicare Population	percent	14.8		17	16.7	2015		3
0.64	Age-Adjusted Death Rate due to Alzheimer's Disease	deaths/ 100,000 population	17.9		26.6	24.5	2010-2014	White, Female	12
SCORE	OLDER ADULTS & AGING	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.67	Chronic Kidney Disease: Medicare Population	percent	20.9		19.9	18.1	2015		3
2.61	Stroke: Medicare Population	percent	5.2		4.5	4	2015		3
2.06	Age-Adjusted Death Rate due to Falls	deaths/ 100,000 population	10.4	7.2	7.4	8.3	2010-2014	White, Male	12
1.94	Cancer: Medicare Population	percent	7.6		7.1	7.8	2015		3
1.89	Alzheimer's Disease or Dementia: Medicare Population	percent	11.4		11.7	9.9	2015		3
1.89	Heart Failure: Medicare Population	percent	16		15.5	13.5	2015		3
1.89	People 65+ Living Below Poverty Level	percent	11.3		10.8	9.3	2012-2016	Asian, Black or African American, Hispanic or Latino, Other, Female, 75+	1
1.78	Adults 65+ with Influenza Vaccination	percent	57.2		57.3	58.6	2016		10
1.72	Osteoporosis: Medicare Population	percent	6.3		6.5	6	2015		3
1.67	Diabetes: Medicare Population	percent	28.1		28.2	26.5	2015		3
1.50	Atrial Fibrillation: Medicare Population	percent	7.3		7.4	8.1	2015		3
1.44	Hyperlipidemia: Medicare Population	percent	43.2		46.1	44.6	2015		3
1.44	People 65+ Living Alone	percent	24.4		23.9	26.4	2012-2016		1
1.33	Ischemic Heart Disease: Medicare Population	percent	28.8		28.8	26.5	2015		3

1.22	Hypertension: Medicare Population	percent	55.5		57.5	55	2015		3
1.17	Adults 65+ with Pneumonia Vaccination	percent	73.5	90	71.3	73.4	2016		10
1.00	People 65+ with Low Access to a Grocery Store	percent	1.4				2015		17
0.94	Asthma: Medicare Population	percent	7.3		8.2	8.2	2015		3
0.94	Depression: Medicare Population	percent	14.8		17	16.7	2015		3
0.94	Rheumatoid Arthritis or Osteoarthritis: Medicare Population	percent	27.8		31.6	30	2015		3
0.64	Age-Adjusted Death Rate due to Alzheimer's Disease	deaths/ 100,000 population	17.9		26.6	24.5	2010-2014	White, Female	12
0.39	COPD: Medicare Population	percent	9.6		11.1	11.2	2015		3
SCORE	OTHER CHRONIC DISEASES	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.67	Chronic Kidney Disease: Medicare Population	percent	20.9		19.9	18.1	2015		3
1.72	Osteoporosis: Medicare Population	percent	6.3		6.5	6	2015		3
0.94	Rheumatoid Arthritis or Osteoarthritis: Medicare Population	percent	27.8		31.6	30	2015		3
SCORE	PREVENTION & SAFETY	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.39	Severe Housing Problems	percent	20.9		18.3	18.8	2010-2014		4
2.06	Age-Adjusted Death Rate due to Falls	deaths/ 100,000 population	10.4	7.2	7.4	8.3	2010-2014	White, Male	12
1.19	Death Rate due to Drug Poisoning	deaths/ 100,000 population	10.2		9.8	16.9	2014-2016		4

110 Memorial Hermann Northeast Hospital CHNA 2019

0.69	Age-Adjusted Death Rate due to Unintentional Injuries	<i>deaths/ 100,000 population</i>	36.1	36.4	37.6	39.2	2010-2014	White, Male	12
SCORE	PUBLIC SAFETY	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Alcohol-Impaired Driving Deaths	<i>percent</i>	37.8		28.3	29.3	2012-2016		4
1.67	Violent Crime Rate	<i>crimes/ 100,000 population</i>	713.7		407.6		2012-2014		4
1.11	Substantiated Child Abuse Rate	<i>cases/ 1,000 children</i>	5.4		8.5		2017		11
SCORE	RESPIRATORY DISEASES	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.83	Tuberculosis Incidence Rate	<i>cases/ 100,000 population</i>	6.6	1	4.5		2013-2017		12
1.78	Adults 65+ with Influenza Vaccination	<i>percent</i>	57.2		57.3	58.6	2016		10
1.17	Adults 65+ with Pneumonia Vaccination	<i>percent</i>	73.5	90	71.3	73.4	2016		10
1.00	Age-Adjusted Death Rate due to Influenza and Pneumonia	<i>deaths/ 100,000 population</i>	14		14.2	15.2	2010-2014	Black, Male	12
0.94	Asthma: Medicare Population	<i>percent</i>	7.3		8.2	8.2	2015		3
0.50	Lung and Bronchus Cancer Incidence Rate	<i>cases/ 100,000 population</i>	50.9		53.1	60.2	2011-2015		7
0.39	COPD: Medicare Population	<i>percent</i>	9.6		11.1	11.2	2015		3
0.33	Age-Adjusted Death Rate due to Lung Cancer	<i>deaths/ 100,000 population</i>	37.5	45.5	39	43.4	2011-2015		7
SCORE	SOCIAL ENVIRONMENT	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.67	Mean Travel Time to Work	<i>minutes</i>	28.6		25.9	26.1	2012-2016	Male	1

111 Memorial Hermann Northeast Hospital CHNA 2019

2.50	Linguistic Isolation	percent	11.8		7.9	4.5	2012-2016		1
2.44	Homeownership	percent	49.6		55	55.9	2012-2016		1
2.17	Single-Parent Households	percent	36.2		33.3	33.6	2012-2016		1
2.14	Median Monthly Owner Costs for Households without a Mortgage	dollars	534		467	462	2012-2016		1
2.08	Median Household Gross Rent	dollars	937		911	949	2012-2016		1
1.81	Mortgaged Owners Median Monthly Household Costs	dollars	1504		1444	1491	2012-2016		1
1.75	Persons with Health Insurance	percent	79.3	100	81.4		2016		9
1.67	Children Living Below Poverty Level	percent	26		23.9	21.2	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other, <6	1
1.67	People 25+ with a High School Degree or Higher	percent	80.2		82.3	87	2012-2016	Male, 35-44, 45-64, 65+	1
1.67	People Living Below Poverty Level	percent	17.4		16.7	15.1	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other, Female, <6, 6-11, 12-17, 18-24	1
1.67	Total Employment Change	percent	2.4		3.2	2.5	2014-2015		16
1.67	Voter Turnout: Presidential Election	percent	58.4		58.8		2016		14
1.44	People 65+ Living Alone	percent	24.4		23.9	26.4	2012-2016		1
1.11	Substantiated Child Abuse Rate	cases/1,000 children	5.4		8.5		2017		11
1.08	Median Housing Unit Value	dollars	145600		142700	184700	2012-2016		1
0.94	Female Population 16+ in Civilian Labor Force	percent	59.8		57.7	58.3	2012-2016		1
0.94	Population 16+ in Civilian Labor	percent	68.3		64.2	63.1	2012-2016		1

112 Memorial Hermann Northeast Hospital CHNA 2019

	Force								
0.67	People 25+ with a Bachelor's Degree or Higher	<i>percent</i>	30.1		28.1	30.3	2012-2016	American Indian or Alaska Native, Black or African American, Native Hawaiian or Other Pacific Islander, Other, 45-64, 65+	1
0.50	Median Household Income	<i>dollars</i>	55584		54727	55322	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other	1
0.50	Per Capita Income	<i>dollars</i>	29850		27828	29829	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Native Hawaiian or Other Pacific Islander, Other, Two or More Races	1
SCORE	SUBSTANCE ABUSE	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Alcohol-Impaired Driving Deaths	<i>percent</i>	37.8		28.3	29.3	2012-2016		4
1.50	Adults who Drink Excessively	<i>percent</i>	18.1	25.4	19.4	18	2016		4
1.28	Adults (18+ Years) Reporting Binge Drinking Within the Last 12 months	<i>percent</i>	16.6	24.2	17.9	16.9	2016		10
1.19	Death Rate due to Drug Poisoning	<i>deaths/ 100,000 population</i>	10.2		9.8	16.9	2014-2016		4
0.94	Adults who Smoke	<i>percent</i>	12.1	12	14.3	17.1	2016		10
0.89	Liquor Store Density	<i>stores/ 100,000 population</i>	6.3		6.8	10.5	2015		16

113 Memorial Hermann Northeast Hospital CHNA 2019

SCORE	TRANSPORTATION	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.83	Solo Drivers with a Long Commute	percent	45.8		36.9	34.7	2012-2016		4
2.67	Mean Travel Time to Work	minutes	28.6		25.9	26.1	2012-2016	Male	1
2.17	Workers who Walk to Work	percent	1.5	3.1	1.6	2.8	2012-2016	White, non-Hispanic	1
1.44	Workers who Drive Alone to Work	percent	79.1		80.3	76.4	2012-2016	White, non-Hispanic, 25-44, 55-59	1
1.33	Households without a Vehicle	percent	6.4		5.6	9	2012-2016		1
1.28	Workers Commuting by Public Transportation	percent	2.8	5.5	1.5	5.1	2012-2016	Hispanic or Latino, Native Hawaiian or Other Pacific Islander, Two or More Races, White, non-Hispanic, Male, 25-44	1
1.00	Households with No Car and Low Access to a Grocery Store	percent	0.9				2015		17
SCORE	WELLNESS & LIFESTYLE	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.83	Self-Reported General Health Assessment: Poor or Fair	percent	18.2		18.2	16	2016		4
1.75	Poor Physical Health: 5+ Days	percent	80.6		81.5		2016		10
1.67	Insufficient Sleep	percent	33.9		32.7	38	2016		4
1.28	Life Expectancy for Males	years	76.4		76.2	76.7	2014		6
1.17	Frequent Physical Distress	percent	11.5		10.8	15	2016		4
1.17	Poor Physical Health: Average Number of Days	days	3.6		3.5	3.7	2016		4

1.06	Life Expectancy for Females	<i>years</i>	81		80.8	81.5	2014		6
SCORE	WOMEN'S HEALTH	UNITS	HARRIS COUNTY	HP2020	TEXAS	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.53	Cervical Cancer Incidence Rate	<i>cases/ 100,000 females</i>	11	7.3	9.2	7.5	2011-2015		7
2.25	Age-Adjusted Death Rate due to Breast Cancer	<i>deaths/ 100,000 females</i>	23.2	20.7	20.2	20.9	2011-2015	Black	7
1.39	Breast Cancer Incidence Rate	<i>cases/ 100,000 females</i>	113.2		111.7	124.7	2011-2015		7
1.06	Life Expectancy for Females	<i>years</i>	81		80.8	81.5	2014		6

Liberty County

SCORE	ACCESS TO HEALTH SERVICES	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.83	Primary Care Provider Rate	<i>providers/ 100,000 population</i>	24		60	76	2015		3
2.61	Mental Health Provider Rate	<i>providers/ 100,000 population</i>	15		99	214	2017		3
2.00	Non-Physician Primary Care Provider Rate	<i>providers/ 100,000 population</i>	39		67	81	2017		3
1.83	Dentist Rate	<i>dentists/ 100,000 population</i>	27		56	67	2016		3
1.81	Children with Health Insurance	<i>percent</i>	88.7	100.0	90.3		2016		8
1.75	Adults with Health Insurance: 18-64	<i>percent</i>	75.0	100.0	77.4		2016		8
1.75	Persons with Health Insurance	<i>percent</i>	79.4	100.0	81.4		2016		8
SCORE	CANCER	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.56	Age-Adjusted Death Rate due to Lung Cancer	<i>deaths/ 100,000 population</i>	63.8	45.5	39.0	43.4	2011-2015		6
2.44	Oral Cavity and Pharynx Cancer Incidence Rate	<i>cases/ 100,000 population</i>	14.3		10.9	11.6	2011-2015		6
2.42	Cervical Cancer Incidence Rate	<i>cases/ 100,000 females</i>	10.7	7.3	9.2	7.5	2011-2015		6
2.33	Age-Adjusted Death Rate due to Cancer	<i>deaths/ 100,000 population</i>	196.1	161.4	156.4	163.5	2011-2015	Male	6
2.22	Lung and Bronchus Cancer Incidence Rate	<i>cases/ 100,000 population</i>	78.4		53.1	60.2	2011-2015		6
2.17	Age-Adjusted Death Rate due to Colorectal Cancer	<i>deaths/ 100,000 population</i>	16.0	14.5	14.4	14.5	2011-2015		6

1.86	Age-Adjusted Death Rate due to Breast Cancer	deaths/ 100,000 females	22.4	20.7	20.2	20.9	2011-2015		6
1.83	Colorectal Cancer Incidence Rate	cases/ 100,000 population	41.5	39.9	38.1	39.2	2011-2015		6
1.53	Age-Adjusted Death Rate due to Prostate Cancer	deaths/ 100,000 males	21.1	21.8	18.1	19.5	2011-2015		6
1.17	All Cancer Incidence Rate	cases/ 100,000 population	401.0		401.3	441.2	2011-2015		6
1.06	Cancer: Medicare Population	percent	6.8		7.1	7.8	2015		2
1.00	Breast Cancer Incidence Rate	cases/ 100,000 females	98.4		111.7	124.7	2011-2015		6
0.17	Prostate Cancer Incidence Rate	cases/ 100,000 males	75.0		95.4	109.0	2011-2015		6
SCORE	CHILDREN'S HEALTH	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Child Food Insecurity Rate	percent	26.0		23.0	17.9	2016		4
1.81	Children with Health Insurance	percent	88.7	100.0	90.3		2016		8
1.50	Substantiated Child Abuse Rate	cases/ 1,000 children	13.3		8.5		2017		9
1.33	Children with Low Access to a Grocery Store	percent	4.3				2015		15
SCORE	ECONOMY	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.83	Female Population 16+ in Civilian Labor Force	percent	39.5		57.7	58.3	2012-2016		1
2.83	Population 16+ in Civilian Labor Force	percent	51.3		64.2	63.1	2012-2016		1

117 Memorial Hermann Northeast Hospital CHNA 2019

2.61	Unemployed Workers in Civilian Labor Force	percent	6.1		4.0	4.1	July 2018		13
2.50	Total Employment Change	percent	-3.7		3.2	2.5	2014-2015		14
2.39	Food Insecurity Rate	percent	18.7		15.4	12.9	2016		4
2.17	Child Food Insecurity Rate	percent	26.0		23.0	17.9	2016		4
2.11	Severe Housing Problems	percent	18.5		18.3	18.8	2010-2014		3
2.11	Students Eligible for the Free Lunch Program	percent	55.5		52.9	42.6	2015-2016		7
1.94	People 65+ Living Below Poverty Level	percent	10.6		10.8	9.3	2012-2016	Two or More Races	1
1.92	Persons with Disability Living in Poverty (5-year)	percent	28.4		25.1	27.6	2012-2016		1
1.83	Per Capita Income	dollars	22065		27828	29829	2012-2016	Black or African American, Hispanic or Latino, Other	1
1.81	Persons with Disability Living in Poverty	percent	28.0		24.2	26.6	2016		1
1.78	SNAP Certified Stores	stores/ 1,000 population	0.8				2016		15
1.75	Median Housing Unit Value	dollars	89100		142700	184700	2012-2016		1
1.72	Families Living Below Poverty Level	percent	12.4		13.0	11.0	2012-2016	Hispanic or Latino	1
1.72	People Living 200% Above Poverty Level	percent	60.5		62.8	66.4	2012-2016		1
1.67	People Living Below Poverty Level	percent	17.3		16.7	15.1	2012-2016	Hispanic or Latino, Native Hawaiian or Other Pacific Islander	1
1.61	Households with Cash Public Assistance Income	percent	1.9		1.6	2.7	2012-2016		1

1.50	Low-Income and Low Access to a Grocery Store	percent	7.7				2015		15
1.42	Median Household Gross Rent	dollars	801		911	949	2012-2016		1
1.39	Children Living Below Poverty Level	percent	23.3		23.9	21.2	2012-2016	Hispanic or Latino	1
1.33	Median Household Income	dollars	49655		54727	55322	2012-2016	Black or African American, Hispanic or Latino	1
1.08	Median Monthly Owner Costs for Households without a Mortgage	dollars	414		467	462	2012-2016		1
0.97	Mortgaged Owners Median Monthly Household Costs	dollars	1160		1444	1491	2012-2016		1
0.83	Homeownership	percent	64.8		55.0	55.9	2012-2016		1
0.72	Renters Spending 30% or More of Household Income on Rent	percent	35.1		48.0	47.3	2012-2016		1
0.61	Homeowner Vacancy Rate	percent	1.2		1.6	1.8	2012-2016		1
SCORE	EDUCATION	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.39	People 25+ with a Bachelor's Degree or Higher	percent	10.0		28.1	30.3	2012-2016		1
2.06	People 25+ with a High School Degree or Higher	percent	76.2		82.3	87.0	2012-2016	Other	1
1.97	Infants Born to Mothers with <12 Years Education	percent	24.2		21.6	15.9	2013		10
1.78	Student-to-Teacher Ratio	students/ teacher	15.4		15.4	17.7	2015-2016		7

119 Memorial Hermann Northeast Hospital CHNA 2019

1.22	High School Drop Out Rate	percent	1.7		2.0		2016		11
SCORE	ENVIRONMENT	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Access to Exercise Opportunities	percent	59.5		80.6	83.1	2018		3
2.11	Severe Housing Problems	percent	18.5		18.3	18.8	2010-2014		3
1.94	Grocery Store Density	stores/ 1,000 population	0.1				2014		15
1.83	Households with No Car and Low Access to a Grocery Store	percent	3.4				2015		15
1.78	SNAP Certified Stores	stores/ 1,000 population	0.8				2016		15
1.72	Food Environment Index		6.6		6.0	7.7	2018		3
1.67	Recreation and Fitness Facilities	facilities/ 1,000 population	0.0				2014		15
1.61	Recognized Carcinogens Released into Air	pounds	947				2017		16
1.50	Farmers Market Density	markets/ 1,000 population	0.0				2016		15
1.50	Low-Income and Low Access to a Grocery Store	percent	7.7				2015		15
1.39	PBT Released	pounds	0				2017		16
1.33	Children with Low Access to a Grocery Store	percent	4.3				2015		15
1.33	Fast Food Restaurant Density	restaurants/ 1,000 population	0.5				2014		15
1.33	People 65+ with Low Access to a Grocery Store	percent	2.2				2015		15
0.75	Drinking Water Violations	percent	0.0		6.6		FY 2013-14		3

120 Memorial Hermann Northeast Hospital CHNA 2019

0.61	Liquor Store Density	<i>stores/ 100,000 population</i>	3.8		6.8	10.5	2015		14
0.17	Houses Built Prior to 1950	<i>percent</i>	4.8		7.4	18.2	2012-2016		1
SCORE	EXERCISE, NUTRITION, & WEIGHT	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.67	Workers who Walk to Work	<i>percent</i>	1.0	3.1	1.6	2.8	2012-2016		1
2.39	Food Insecurity Rate	<i>percent</i>	18.7		15.4	12.9	2016		4
2.17	Access to Exercise Opportunities	<i>percent</i>	59.5		80.6	83.1	2018		3
2.17	Child Food Insecurity Rate	<i>percent</i>	26.0		23.0	17.9	2016		4
1.94	Grocery Store Density	<i>stores/ 1,000 population</i>	0.1				2014		15
1.83	Households with No Car and Low Access to a Grocery Store	<i>percent</i>	3.4				2015		15
1.78	SNAP Certified Stores	<i>stores/ 1,000 population</i>	0.8				2016		15
1.72	Food Environment Index		6.6		6.0	7.7	2018		3
1.67	Recreation and Fitness Facilities	<i>facilities/ 1,000 population</i>	0.0				2014		15
1.50	Farmers Market Density	<i>markets/ 1,000 population</i>	0.0				2016		15
1.50	Low-Income and Low Access to a Grocery Store	<i>percent</i>	7.7				2015		15
1.33	Children with Low Access to a Grocery Store	<i>percent</i>	4.3				2015		15
1.33	Fast Food Restaurant Density	<i>restaurants/ 1,000 population</i>	0.5				2014		15
1.33	People 65+ with Low Access to a Grocery Store	<i>percent</i>	2.2				2015		15

121 Memorial Hermann Northeast Hospital CHNA 2019

SCORE	HEART DISEASE & STROKE	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.50	Stroke: Medicare Population	percent	5.8		4.5	4.0	2015		2
2.39	Heart Failure: Medicare Population	percent	20.4		15.5	13.5	2015		2
2.14	Age-Adjusted Death Rate due to Heart Disease	deaths/ 100,000 population	257.6		173.0	171.9	2010-2014	Male	10
2.00	Atrial Fibrillation: Medicare Population	percent	8.2		7.4	8.1	2015		2
2.00	Hyperlipidemia: Medicare Population	percent	46.0		46.1	44.6	2015		2
2.00	Ischemic Heart Disease: Medicare Population	percent	33.2		28.8	26.5	2015		2
1.83	Hypertension: Medicare Population	percent	60.4		57.5	55.0	2015		2
1.75	Age-Adjusted Death Rate due to Cerebrovascular Disease (Stroke)	deaths/ 100,000 population	41.1	34.8	42.0	37.3	2010-2014		10
SCORE	IMMUNIZATIONS & INFECTIOUS DISEASES	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.33	Age-Adjusted Death Rate due to Influenza and Pneumonia	deaths/ 100,000 population	20.6		14.2	15.2	2010-2014		10
1.67	Syphilis Incidence Rate	cases/ 100,000 population	20.3		40.6		2017		10
1.44	Chlamydia Incidence Rate	cases/ 100,000 population	369.4		511.6		2017		10
1.44	Gonorrhea Incidence Rate	cases/ 100,000 population	87.3		160.2		2017		10

122 Memorial Hermann Northeast Hospital CHNA 2019

1.39	Tuberculosis Incidence Rate	<i>cases/ 100,000 population</i>	2.0	1.0	4.5		2013-2017		10
1.06	HIV Diagnosis Rate	<i>cases/ 100,000 population</i>	3.7		16.1		2016		10
SCORE	MATERNAL, FETAL & INFANT HEALTH	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.36	Preterm Births	<i>percent</i>	13.5	9.4	12.0	11.4	2013		10
2.08	Mothers who Received Early Prenatal Care	<i>percent</i>	52.3	77.9	59.2	74.2	2013		10
1.97	Infants Born to Mothers with <12 Years Education	<i>percent</i>	24.2		21.6	15.9	2013		10
1.75	Babies with Low Birth Weight	<i>percent</i>	8.2	7.8	8.3	8.0	2013		10
1.72	Babies with Very Low Birth Weight	<i>percent</i>	1.5	1.4	1.4	1.4	2013		10
1.31	Infant Mortality Rate	<i>deaths/ 1,000 live births</i>	5.6	6.0	5.8	6.0	2013		10
0.75	Teen Births	<i>percent</i>	2.8		2.8	4.3	2014		10
SCORE	MEN'S HEALTH	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.28	Life Expectancy for Males	<i>years</i>	71.6		76.2	76.7	2014		5
1.53	Age-Adjusted Death Rate due to Prostate Cancer	<i>deaths/ 100,000 males</i>	21.1	21.8	18.1	19.5	2011-2015		6
0.17	Prostate Cancer Incidence Rate	<i>cases/ 100,000 males</i>	75.0		95.4	109.0	2011-2015		6

SCORE	MENTAL HEALTH & MENTAL DISORDERS	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.61	Mental Health Provider Rate	<i>providers/ 100,000 population</i>	15		99	214	2017		3
2.36	Age-Adjusted Death Rate due to Alzheimer's Disease	<i>deaths/ 100,000 population</i>	38.5		26.6	24.5	2010-2014		10
2.28	Age-Adjusted Death Rate due to Suicide	<i>deaths/ 100,000 population</i>	14.0	10.2	11.7	12.5	2010-2014		10
1.94	Depression: Medicare Population	<i>percent</i>	17.5		17.0	16.7	2015		2
1.67	Alzheimer's Disease or Dementia: Medicare Population	<i>percent</i>	10.9		11.7	9.9	2015		2
1.50	Frequent Mental Distress	<i>percent</i>	11.8		10.6	15.0	2016		3
1.50	Poor Mental Health: Average Number of Days	<i>days</i>	3.8		3.4	3.8	2016		3
SCORE	OLDER ADULTS & AGING	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.83	Diabetes: Medicare Population	<i>percent</i>	31.4		28.2	26.5	2015		2
2.67	Chronic Kidney Disease: Medicare Population	<i>percent</i>	20.1		19.9	18.1	2015		2
2.61	Asthma: Medicare Population	<i>percent</i>	12.2		8.2	8.2	2015		2
2.50	Stroke: Medicare Population	<i>percent</i>	5.8		4.5	4.0	2015		2
2.39	COPD: Medicare Population	<i>percent</i>	19.4		11.1	11.2	2015		2
2.39	Heart Failure: Medicare Population	<i>percent</i>	20.4		15.5	13.5	2015		2
2.36	Age-Adjusted Death Rate due to Alzheimer's Disease	<i>deaths/ 100,000 population</i>	38.5		26.6	24.5	2010-2014		10

2.00	Atrial Fibrillation: Medicare Population	percent	8.2		7.4	8.1	2015		2
2.00	Hyperlipidemia: Medicare Population	percent	46.0		46.1	44.6	2015		2
2.00	Ischemic Heart Disease: Medicare Population	percent	33.2		28.8	26.5	2015		2
1.94	Depression: Medicare Population	percent	17.5		17.0	16.7	2015		2
1.94	People 65+ Living Below Poverty Level	percent	10.6		10.8	9.3	2012-2016	Two or More Races	1
1.83	Hypertension: Medicare Population	percent	60.4		57.5	55.0	2015		2
1.67	Alzheimer's Disease or Dementia: Medicare Population	percent	10.9		11.7	9.9	2015		2
1.56	Age-Adjusted Death Rate due to Falls	deaths/ 100,000 population	8.0	7.2	7.4	8.3	2010-2014		10
1.44	Osteoporosis: Medicare Population	percent	5.8		6.5	6.0	2015		2
1.44	Rheumatoid Arthritis or Osteoarthritis: Medicare Population	percent	30.1		31.6	30.0	2015		2
1.33	People 65+ with Low Access to a Grocery Store	percent	2.2				2015		15
1.06	Cancer: Medicare Population	percent	6.8		7.1	7.8	2015		2
0.94	People 65+ Living Alone	percent	23.4		23.9	26.4	2012-2016		1
SCORE	OTHER CHRONIC DISEASES	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.67	Chronic Kidney Disease: Medicare Population	percent	20.1		19.9	18.1	2015		2
1.44	Osteoporosis: Medicare Population	percent	5.8		6.5	6.0	2015		2

125 Memorial Hermann Northeast Hospital CHNA 2019

1.44	Rheumatoid Arthritis or Osteoarthritis: Medicare Population	percent	30.1		31.6	30.0	2015		2
SCORE	PREVENTION & SAFETY	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.11	Severe Housing Problems	percent	18.5		18.3	18.8	2010-2014		3
2.08	Age-Adjusted Death Rate due to Unintentional Injuries	deaths/ 100,000 population	63.5	36.4	37.6	39.2	2010-2014	Male	10
1.56	Age-Adjusted Death Rate due to Falls	deaths/ 100,000 population	8.0	7.2	7.4	8.3	2010-2014		10
1.31	Death Rate due to Drug Poisoning	deaths/ 100,000 population	12.9		9.8	16.9	2014-2016		3
SCORE	PUBLIC SAFETY	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Violent Crime Rate	crimes/ 100,000 population	433.2		407.6		2012-2014		3
1.50	Substantiated Child Abuse Rate	cases/ 1,000 children	13.3		8.5		2017		9
0.72	Alcohol-Impaired Driving Deaths	percent	21.8		28.3	29.3	2012-2016		3
SCORE	RESPIRATORY DISEASES	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.61	Asthma: Medicare Population	percent	12.2		8.2	8.2	2015		2
2.56	Age-Adjusted Death Rate due to Lung Cancer	deaths/ 100,000 population	63.8	45.5	39.0	43.4	2011-2015		6
2.39	COPD: Medicare Population	percent	19.4		11.1	11.2	2015		2

2.33	Age-Adjusted Death Rate due to Influenza and Pneumonia	deaths/ 100,000 population	20.6		14.2	15.2	2010-2014		10
2.22	Lung and Bronchus Cancer Incidence Rate	cases/ 100,000 population	78.4		53.1	60.2	2011-2015		6
1.39	Tuberculosis Incidence Rate	cases/ 100,000 population	2.0	1.0	4.5		2013-2017		10
SCORE	SOCIAL ENVIRONMENT	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.83	Female Population 16+ in Civilian Labor Force	percent	39.5		57.7	58.3	2012-2016		1
2.83	Population 16+ in Civilian Labor Force	percent	51.3		64.2	63.1	2012-2016		1
2.61	Mean Travel Time to Work	minutes	35.6		25.9	26.1	2012-2016	Male	1
2.50	Total Employment Change	percent	-3.7		3.2	2.5	2014-2015		14
2.39	People 25+ with a Bachelor's Degree or Higher	percent	10.0		28.1	30.3	2012-2016		1
2.06	People 25+ with a High School Degree or Higher	percent	76.2		82.3	87.0	2012-2016	Other	1
1.83	Per Capita Income	dollars	22065		27828	29829	2012-2016	Black or African American, Hispanic or Latino, Other	1
1.75	Median Housing Unit Value	dollars	89100		142700	184700	2012-2016		1
1.75	Persons with Health Insurance	percent	79.4	100.0	81.4		2016		8
1.67	People Living Below Poverty Level	percent	17.3		16.7	15.1	2012-2016	Hispanic or Latino, Native Hawaiian or Other Pacific Islander	1
1.50	Substantiated Child Abuse Rate	cases/ 1,000	13.3		8.5		2017		9

127 Memorial Hermann Northeast Hospital CHNA 2019

		<i>children</i>							
1.42	Median Household Gross Rent	<i>dollars</i>	801		911	949	2012-2016		1
1.39	Children Living Below Poverty Level	<i>percent</i>	23.3		23.9	21.2	2012-2016	Hispanic or Latino	1
1.33	Median Household Income	<i>dollars</i>	49655		54727	55322	2012-2016	Black or African American, Hispanic or Latino	1
1.33	Voter Turnout: Presidential Election	<i>percent</i>	55.3		58.8		2016		12
1.28	Linguistic Isolation	<i>percent</i>	3.3		7.9	4.5	2012-2016		1
1.08	Median Monthly Owner Costs for Households without a Mortgage	<i>dollars</i>	414		467	462	2012-2016		1
0.97	Mortgaged Owners Median Monthly Household Costs	<i>dollars</i>	1160		1444	1491	2012-2016		1
0.94	People 65+ Living Alone	<i>percent</i>	23.4		23.9	26.4	2012-2016		1
0.83	Homeownership	<i>percent</i>	64.8		55.0	55.9	2012-2016		1
0.56	Single-Parent Households	<i>percent</i>	26.4		33.3	33.6	2012-2016		1
SCORE	SUBSTANCE ABUSE	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.67	Adults who Drink Excessively	<i>percent</i>	19.4	25.4	19.4	18.0	2016		3
1.31	Death Rate due to Drug Poisoning	<i>deaths/ 100,000 population</i>	12.9		9.8	16.9	2014-2016		3
0.72	Alcohol-Impaired Driving Deaths	<i>percent</i>	21.8		28.3	29.3	2012-2016		3
0.61	Liquor Store Density	<i>stores/ 100,000 population</i>	3.8		6.8	10.5	2015		14

SCORE	TRANSPORTATION	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.67	Workers who Drive Alone to Work	percent	87.8		80.3	76.4	2012-2016	45-54 American Indian or Alaska Native, Asian	1
2.67	Workers who Walk to Work	percent	1.0	3.1	1.6	2.8	2012-2016		1
2.61	Mean Travel Time to Work	minutes	35.6		25.9	26.1	2012-2016	Male	1
2.61	Solo Drivers with a Long Commute	percent	58.7		36.9	34.7	2012-2016		3
2.06	Workers Commuting by Public Transportation	percent	0.2	5.5	1.5	5.1	2012-2016		1
1.83	Households with No Car and Low Access to a Grocery Store	percent	3.4				2015		15
1.50	Households without a Vehicle	percent	5.5		5.6	9.0	2012-2016		1
SCORE	WELLNESS & LIFESTYLE	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.28	Life Expectancy for Females	years	76.8		80.8	81.5	2014		5
2.28	Life Expectancy for Males	years	71.6		76.2	76.7	2014		5
1.83	Self-Reported General Health Assessment: Poor or Fair	percent	18.2		18.2	16.0	2016		3
1.50	Frequent Physical Distress	percent	11.8		10.8	15.0	2016		3
1.50	Poor Physical Health: Average Number of Days	days	3.8		3.5	3.7	2016		3
1.17	Insufficient Sleep	percent	32.7		32.7	38.0	2016		3

SCORE	WOMEN'S HEALTH	UNITS	LIBERTY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.42	Cervical Cancer Incidence Rate	<i>cases/ 100,000 females</i>	10.7	7.3	9.2	7.5	2011-2015		6
2.28	Life Expectancy for Females	<i>years</i>	76.8		80.8	81.5	2014		5
1.86	Age-Adjusted Death Rate due to Breast Cancer	<i>deaths/ 100,000 females</i>	22.4	20.7	20.2	20.9	2011-2015		6
1.00	Breast Cancer Incidence Rate	<i>cases/ 100,000 females</i>	98.4		111.7	124.7	2011-2015		6

Montgomery County

SCORE	ACCESS TO HEALTH SERVICES	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.00	Mental Health Provider Rate	<i>providers/ 100,000 population</i>	69		99	214	2017		4
1.67	Non-Physician Primary Care Provider Rate	<i>providers/ 100,000 population</i>	55		67	81	2017		4
1.56	Dentist Rate	<i>dentists/ 100,000 population</i>	46		56	67	2016		4
1.53	Children with Health Insurance	<i>percent</i>	90.2	100.0	90.3		2016		9
1.47	Adults with Health Insurance: 18-64	<i>percent</i>	79.7	100.0	77.4		2016		9
1.47	Persons with Health Insurance	<i>percent</i>	83.1	100.0	81.4		2016		9
1.22	Primary Care Provider Rate	<i>providers/ 100,000 population</i>	62		60	76	2015		4
SCORE	CANCER	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.72	Cancer: Medicare Population	<i>percent</i>	7.8		7.1	7.8	2015		3

1.58	Cervical Cancer Incidence Rate	<i>cases/ 100,000 females</i>	8.0	7.3	9.2	7.5	2011-2015		7
1.56	Oral Cavity and Pharynx Cancer Incidence Rate	<i>cases/ 100,000 population</i>	12.2		10.9	11.6	2011-2015		7
1.33	Breast Cancer Incidence Rate	<i>cases/ 100,000 females</i>	117.6		111.7	124.7	2011-2015		7
1.19	Age-Adjusted Death Rate due to Prostate Cancer	<i>deaths/ 100,000 males</i>	17.8	21.8	18.1	19.5	2011-2015		7
1.08	Age-Adjusted Death Rate due to Breast Cancer	<i>deaths/ 100,000 females</i>	19.6	20.7	20.2	20.9	2011-2015		7
0.94	Age-Adjusted Death Rate due to Lung Cancer	<i>deaths/ 100,000 population</i>	42.4	45.5	39.0	43.4	2011-2015		7
0.83	All Cancer Incidence Rate	<i>cases/ 100,000 population</i>	398.9		401.3	441.2	2011-2015		7
0.83	Lung and Bronchus Cancer Incidence Rate	<i>cases/ 100,000 population</i>	56.4		53.1	60.2	2011-2015		7
0.78	Age-Adjusted Death Rate due to Colorectal Cancer	<i>deaths/ 100,000 population</i>	14.4	14.5	14.4	14.5	2011-2015		7
0.67	Colorectal Cancer Incidence Rate	<i>cases/ 100,000 population</i>	36.6	39.9	38.1	39.2	2011-2015		7
0.67	Prostate Cancer Incidence Rate	<i>cases/ 100,000 males</i>	88.7		95.4	109.0	2011-2015		7
0.61	Age-Adjusted Death Rate due to Cancer	<i>deaths/ 100,000 population</i>	156.0	161.4	156.4	163.5	2011-2015	Male	7
SCORE	CHILDREN'S HEALTH	UNITS	MONTGOME RY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.67	Children with Low Access to a Grocery Store	<i>percent</i>	5.6				2015		16
1.53	Children with Health Insurance	<i>percent</i>	90.2	100.0	90.3		2016		9

131 Memorial Hermann Northeast Hospital CHNA 2019

1.17	Child Food Insecurity Rate	<i>percent</i>	21.2		23.0	17.9	2016		5
1.11	Substantiated Child Abuse Rate	<i>cases/ 1,000 children</i>	5.5		8.5		2017		10
SCORE	ECONOMY	UNITS	MONTGOME RY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.58	Median Household Gross Rent	<i>dollars</i>	1077		911	949	2012-2016		1
2.58	Median Monthly Owner Costs for Households without a Mortgage	<i>dollars</i>	531		467	462	2012-2016		1
2.19	Mortgaged Owners Median Monthly Household Costs	<i>dollars</i>	1635		1444	1491	2012-2016		1
2.00	Female Population 16+ in Civilian Labor Force	<i>percent</i>	53.6		57.7	58.3	2012-2016		1
1.89	SNAP Certified Stores	<i>stores/ 1,000 population</i>	0.5				2016		16
1.50	Population 16+ in Civilian Labor Force	<i>percent</i>	63.7		64.2	63.1	2012-2016		1
1.33	Food Insecurity Rate	<i>percent</i>	14.6		15.4	12.9	2016		5
1.33	Low-Income and Low Access to a Grocery Store	<i>percent</i>	5.9				2015		16
1.28	Severe Housing Problems	<i>percent</i>	16.0		18.3	18.8	2010-2014		4
1.28	Unemployed Workers in Civilian Labor Force	<i>percent</i>	3.8		4.0	4.1	July 2018		14
1.17	Child Food Insecurity Rate	<i>percent</i>	21.2		23.0	17.9	2016		5
1.06	Renters Spending 30% or More of Household Income on Rent	<i>percent</i>	39.4		48.0	47.3	2012-2016		1
1.00	Total Employment Change	<i>percent</i>	3.5		3.2	2.5	2014-2015		15

132 Memorial Hermann Northeast Hospital CHNA 2019

0.86	Persons with Disability Living in Poverty	percent	17.9		24.2	26.6	2016		1
0.78	People 65+ Living Below Poverty Level	percent	7.7		10.8	9.3	2012-2016	Black or African American, Hispanic or Latino, Other	1
0.75	Persons with Disability Living in Poverty (5-year)	percent	19.1		25.1	27.6	2012-2016		1
0.61	Homeownership	percent	65.6		55.0	55.9	2012-2016		1
0.58	Median Housing Unit Value	dollars	190000		142700	184700	2012-2016		1
0.56	Families Living Below Poverty Level	percent	8.3		13.0	11.0	2012-2016	Black or African American, Hispanic or Latino, Other	1
0.56	Households with Cash Public Assistance Income	percent	1.1		1.6	2.7	2012-2016		1
0.56	People Living 200% Above Poverty Level	percent	73.0		62.8	66.4	2012-2016		1
0.56	Students Eligible for the Free Lunch Program	percent	35.1		52.9	42.6	2015-2016		8
0.39	Median Household Income	dollars	70805		54727	55322	2012-2016	Black or African American, Hispanic or Latino, Other, Two or More Races	1
0.17	Children Living Below Poverty Level	percent	14.8		23.9	21.2	2012-2016	Hispanic or Latino, Other	1
0.17	Homeowner Vacancy Rate	percent	1.2		1.6	1.8	2012-2016		1
0.17	People Living Below Poverty Level	percent	11.0		16.7	15.1	2012-2016	12-17, 18-24, 6-11, <6 Black or African American, Hispanic or Latino, Other	1
0.17	Per Capita Income	dollars	35912		27828	29829	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic	1

SCORE	EDUCATION	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
								or Latino, Other, Two or More Races	
1.89	Student-to-Teacher Ratio	<i>students/ teacher</i>	16.2		15.4	17.7	2015-2016		8
1.22	People 25+ with a High School Degree or Higher	<i>percent</i>	86.8		82.3	87.0	2012-2016	American Indian or Alaska Native	1
1.08	Infants Born to Mothers with <12 Years Education	<i>percent</i>	17.6		21.6	15.9	2013		11
1.00	High School Drop Out Rate	<i>percent</i>	0.9		2.0		2016		12
0.33	People 25+ with a Bachelor's Degree or Higher	<i>percent</i>	33.0		28.1	30.3	2012-2016	25-34, 65+ American Indian or Alaska Native, Other, Two or More Races	1
SCORE	ENVIRONMENT	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.89	SNAP Certified Stores	<i>stores/ 1,000 population</i>	0.5				2016		16
1.83	Grocery Store Density	<i>stores/ 1,000 population</i>	0.1				2014		16
1.75	Annual Ozone Air Quality	<i>grade</i>	F				2014-2016		2
1.67	Children with Low Access to a Grocery Store	<i>percent</i>	5.6				2015		16
1.50	Farmers Market Density	<i>markets/ 1,000 population</i>	0.0				2016		16
1.50	Fast Food Restaurant Density	<i>restaurants/ 1,000 population</i>	0.6				2014		16

1.39	Recognized Carcinogens Released into Air	pounds	16762				2017		17
1.33	Low-Income and Low Access to a Grocery Store	percent	5.9				2015		16
1.33	People 65+ with Low Access to a Grocery Store	percent	2.5				2015		16
1.33	Recreation and Fitness Facilities	facilities/ 1,000 population	0.1				2014		16
1.28	Severe Housing Problems	percent	16.0		18.3	18.8	2010-2014		4
1.25	Drinking Water Violations	percent	1.7		6.6		FY 2013-14		4
1.22	Food Environment Index		7.5		6.0	7.7	2018		4
1.17	Households with No Car and Low Access to a Grocery Store	percent	1.5				2015		16
1.00	Access to Exercise Opportunities	percent	82.7		80.6	83.1	2018		4
0.67	Liquor Store Density	stores/ 100,000 population	6.3		6.8	10.5	2015		15
0.39	Houses Built Prior to 1950	percent	1.2		7.4	18.2	2012-2016		1
SCORE	EXERCISE, NUTRITION, & WEIGHT	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.78	Workers who Walk to Work	percent	1.0	3.1	1.6	2.8	2012-2016		1
1.89	SNAP Certified Stores	stores/ 1,000 population	0.5				2016		16
1.83	Grocery Store Density	stores/ 1,000 population	0.1				2014		16
1.67	Children with Low Access to a Grocery Store	percent	5.6				2015		16
1.50	Farmers Market Density	markets/ 1,000 population	0.0				2016		16

135 Memorial Hermann Northeast Hospital CHNA 2019

1.50	Fast Food Restaurant Density	<i>restaurants/ 1,000 population</i>	0.6				2014		16
1.33	Food Insecurity Rate	<i>percent</i>	14.6		15.4	12.9	2016		5
1.33	Low-Income and Low Access to a Grocery Store	<i>percent</i>	5.9				2015		16
1.33	People 65+ with Low Access to a Grocery Store	<i>percent</i>	2.5				2015		16
1.33	Recreation and Fitness Facilities	<i>facilities/ 1,000 population</i>	0.1				2014		16
1.22	Food Environment Index		7.5		6.0	7.7	2018		4
1.17	Child Food Insecurity Rate	<i>percent</i>	21.2		23.0	17.9	2016		5
1.17	Households with No Car and Low Access to a Grocery Store	<i>percent</i>	1.5				2015		16
1.00	Access to Exercise Opportunities	<i>percent</i>	82.7		80.6	83.1	2018		4
SCORE	HEART DISEASE & STROKE	UNITS	MONTGOME RY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.44	Atrial Fibrillation: Medicare Population	<i>percent</i>	8.8		7.4	8.1	2015		3
2.28	Stroke: Medicare Population	<i>percent</i>	4.6		4.5	4.0	2015		3
1.94	Hyperlipidemia: Medicare Population	<i>percent</i>	46.3		46.1	44.6	2015		3
1.61	Hypertension: Medicare Population	<i>percent</i>	56.0		57.5	55.0	2015		3
1.25	Age-Adjusted Death Rate due to Cerebrovascular Disease (Stroke)	<i>deaths/ 100,000 population</i>	38.5	34.8	42.0	37.3	2010-2014		11

1.25	Age-Adjusted Death Rate due to Heart Disease	<i>deaths/ 100,000 population</i>	173.2		173.0	171.9	2010-2014	Male Black	11
1.22	Heart Failure: Medicare Population	<i>percent</i>	14.6		15.5	13.5	2015		3
1.17	Ischemic Heart Disease: Medicare Population	<i>percent</i>	28.6		28.8	26.5	2015		3
SCORE	IMMUNIZATIONS & INFECTIOUS DISEASES	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.67	Syphilis Incidence Rate	<i>cases/ 100,000 population</i>	13.1		40.6		2017		11
1.50	Chlamydia Incidence Rate	<i>cases/ 100,000 population</i>	265.4		511.6		2017		11
1.44	HIV Diagnosis Rate	<i>cases/ 100,000 population</i>	7.7		16.1		2016		11
1.39	Tuberculosis Incidence Rate	<i>cases/ 100,000 population</i>	1.8	1.0	4.5		2013-2017		11
1.28	Gonorrhea Incidence Rate	<i>cases/ 100,000 population</i>	52.4		160.2		2017		11
0.67	Age-Adjusted Death Rate due to Influenza and Pneumonia	<i>deaths/ 100,000 population</i>	10.8		14.2	15.2	2010-2014		11
SCORE	MATERNAL, FETAL & INFANT HEALTH	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.75	Mothers who Received Early Prenatal Care	<i>percent</i>	60.7	77.9	59.2	74.2	2013		11
1.08	Infants Born to Mothers with <12 Years Education	<i>percent</i>	17.6		21.6	15.9	2013		11
0.83	Babies with Very Low Birth Weight	<i>percent</i>	1.1	1.4	1.4	1.4	2013		11

137 Memorial Hermann Northeast Hospital CHNA 2019

0.75	Preterm Births	percent	10.4	9.4	12.0	11.4	2013		11
0.47	Babies with Low Birth Weight	percent	6.6	7.8	8.3	8.0	2013		11
0.47	Infant Mortality Rate	deaths/ 1,000 live births	4.5	6.0	5.8	6.0	2013		11
0.42	Teen Births	percent	2.0		2.8	4.3	2014		11
SCORE	MEN'S HEALTH	UNITS	MONTGOME RY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.19	Age-Adjusted Death Rate due to Prostate Cancer	deaths/ 100,000 males	17.8	21.8	18.1	19.5	2011-2015		7
1.00	Life Expectancy for Males	years	76.7		76.2	76.7	2014		6
0.67	Prostate Cancer Incidence Rate	cases/ 100,000 males	88.7		95.4	109.0	2011-2015		7
SCORE	MENTAL HEALTH & MENTAL DISORDERS	UNITS	MONTGOME RY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.28	Age-Adjusted Death Rate due to Suicide	deaths/ 100,000 population	14.6	10.2	11.7	12.5	2010-2014	Male	11
2.00	Mental Health Provider Rate	providers/ 100,000 population	69		99	214	2017		4
1.67	Alzheimer's Disease or Dementia: Medicare Population	percent	10.7		11.7	9.9	2015		3
1.28	Depression: Medicare Population	percent	15.9		17.0	16.7	2015		3
0.67	Frequent Mental Distress	percent	10.2		10.6	15.0	2016		4
0.67	Poor Mental Health: Average Number of Days	days	3.3		3.4	3.8	2016		4

0.64	Age-Adjusted Death Rate due to Alzheimer's Disease	<i>deaths/ 100,000 population</i>	18.8		26.6	24.5	2010-2014		11
SCORE	OLDER ADULTS & AGING	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.44	Atrial Fibrillation: Medicare Population	<i>percent</i>	8.8		7.4	8.1	2015		3
2.28	Stroke: Medicare Population	<i>percent</i>	4.6		4.5	4.0	2015		3
2.00	Chronic Kidney Disease: Medicare Population	<i>percent</i>	18.3		19.9	18.1	2015		3
1.94	Hyperlipidemia: Medicare Population	<i>percent</i>	46.3		46.1	44.6	2015		3
1.72	Cancer: Medicare Population	<i>percent</i>	7.8		7.1	7.8	2015		3
1.67	Alzheimer's Disease or Dementia: Medicare Population	<i>percent</i>	10.7		11.7	9.9	2015		3
1.61	Hypertension: Medicare Population	<i>percent</i>	56.0		57.5	55.0	2015		3
1.39	COPD: Medicare Population	<i>percent</i>	11.7		11.1	11.2	2015		3
1.33	People 65+ with Low Access to a Grocery Store	<i>percent</i>	2.5				2015		16
1.33	Rheumatoid Arthritis or Osteoarthritis: Medicare Population	<i>percent</i>	28.5		31.6	30.0	2015		3
1.28	Asthma: Medicare Population	<i>percent</i>	7.7		8.2	8.2	2015		3
1.28	Depression: Medicare Population	<i>percent</i>	15.9		17.0	16.7	2015		3
1.22	Heart Failure: Medicare Population	<i>percent</i>	14.6		15.5	13.5	2015		3
1.22	Osteoporosis: Medicare Population	<i>percent</i>	5.8		6.5	6.0	2015		3

1.17	Ischemic Heart Disease: Medicare Population	percent	28.6		28.8	26.5	2015		3
0.94	Diabetes: Medicare Population	percent	24.8		28.2	26.5	2015		3
0.78	People 65+ Living Below Poverty Level	percent	7.7		10.8	9.3	2012-2016	Black or African American, Hispanic or Latino, Other	1
0.64	Age-Adjusted Death Rate due to Alzheimer's Disease	deaths/ 100,000 population	18.8		26.6	24.5	2010-2014		11
0.50	Age-Adjusted Death Rate due to Falls	deaths/ 100,000 population	5.1	7.2	7.4	8.3	2010-2014		11
0.50	People 65+ Living Alone	percent	21.5		23.9	26.4	2012-2016		1
SCORE	OTHER CHRONIC DISEASES	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.00	Chronic Kidney Disease: Medicare Population	percent	18.3		19.9	18.1	2015		3
1.33	Rheumatoid Arthritis or Osteoarthritis: Medicare Population	percent	28.5		31.6	30.0	2015		3
1.22	Osteoporosis: Medicare Population	percent	5.8		6.5	6.0	2015		3
SCORE	PREVENTION & SAFETY	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.28	Severe Housing Problems	percent	16.0		18.3	18.8	2010-2014		4
1.08	Death Rate due to Drug Poisoning	deaths/ 100,000 population	10.6		9.8	16.9	2014-2016		4
0.53	Age-Adjusted Death Rate due to Unintentional Injuries	deaths/ 100,000 population	34.1	36.4	37.6	39.2	2010-2014	Male	11

140 Memorial Hermann Northeast Hospital CHNA 2019

0.50	Age-Adjusted Death Rate due to Falls	<i>deaths/ 100,000 population</i>	5.1	7.2	7.4	8.3	2010-2014		11
SCORE	PUBLIC SAFETY	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.06	Alcohol-Impaired Driving Deaths	<i>percent</i>	32.9		28.3	29.3	2012-2016		4
1.11	Substantiated Child Abuse Rate	<i>cases/ 1,000 children</i>	5.5		8.5		2017		10
0.83	Violent Crime Rate	<i>crimes/ 100,000 population</i>	171.2		407.6		2012-2014		4
SCORE	RESPIRATORY DISEASES	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.39	COPD: Medicare Population	<i>percent</i>	11.7		11.1	11.2	2015		3
1.39	Tuberculosis Incidence Rate	<i>cases/ 100,000 population</i>	1.8	1.0	4.5		2013-2017		11
1.28	Asthma: Medicare Population	<i>percent</i>	7.7		8.2	8.2	2015		3
0.94	Age-Adjusted Death Rate due to Lung Cancer	<i>deaths/ 100,000 population</i>	42.4	45.5	39.0	43.4	2011-2015		7
0.83	Lung and Bronchus Cancer Incidence Rate	<i>cases/ 100,000 population</i>	56.4		53.1	60.2	2011-2015		7
0.67	Age-Adjusted Death Rate due to Influenza and Pneumonia	<i>deaths/ 100,000 population</i>	10.8		14.2	15.2	2010-2014		11
SCORE	SOCIAL ENVIRONMENT	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.61	Mean Travel Time to Work	<i>minutes</i>	32.5		25.9	26.1	2012-2016	Male	1
2.58	Median Household Gross Rent	<i>dollars</i>	1077		911	949	2012-2016		1

141 Memorial Hermann Northeast Hospital CHNA 2019

2.58	Median Monthly Owner Costs for Households without a Mortgage	dollars	531		467	462	2012-2016		1
2.19	Mortgaged Owners Median Monthly Household Costs	dollars	1635		1444	1491	2012-2016		1
2.00	Female Population 16+ in Civilian Labor Force	percent	53.6		57.7	58.3	2012-2016		1
1.50	Population 16+ in Civilian Labor Force	percent	63.7		64.2	63.1	2012-2016		1
1.47	Persons with Health Insurance	percent	83.1	100.0	81.4		2016		9
1.22	People 25+ with a High School Degree or Higher	percent	86.8		82.3	87.0	2012-2016	American Indian or Alaska Native	1
1.11	Substantiated Child Abuse Rate	cases/ 1,000 children	5.5		8.5		2017		10
1.00	Total Employment Change	percent	3.5		3.2	2.5	2014-2015		15
0.83	Linguistic Isolation	percent	3.7		7.9	4.5	2012-2016		1
0.67	Voter Turnout: Presidential Election	percent	65.5		58.8		2016		13
0.61	Homeownership	percent	65.6		55.0	55.9	2012-2016		1
0.58	Median Housing Unit Value	dollars	190000		142700	184700	2012-2016		1
0.50	People 65+ Living Alone	percent	21.5		23.9	26.4	2012-2016		1
0.39	Median Household Income	dollars	70805		54727	55322	2012-2016	Black or African American, Hispanic or Latino, Other, Two or More Races	1
0.39	Single-Parent Households	percent	23.8		33.3	33.6	2012-2016		1
0.33	People 25+ with a Bachelor's Degree or Higher	percent	33.0		28.1	30.3	2012-2016	25-34, 65+ American Indian or Alaska Native, Other, Two or More	1

								Races	
0.17	Children Living Below Poverty Level	percent	14.8		23.9	21.2	2012-2016	Hispanic or Latino, Other	1
0.17	People Living Below Poverty Level	percent	11.0		16.7	15.1	2012-2016	12-17, 18-24, 6-11, <6 Black or African American, Hispanic or Latino, Other	1
0.17	Per Capita Income	dollars	35912		27828	29829	2012-2016	American Indian or Alaska Native, Black or African American, Hispanic or Latino, Other, Two or More Races	1
SCORE	SUBSTANCE ABUSE	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.17	Adults who Drink Excessively	percent	21.0	25.4	19.4	18.0	2016		4
2.06	Alcohol-Impaired Driving Deaths	percent	32.9		28.3	29.3	2012-2016		4
1.08	Death Rate due to Drug Poisoning	deaths/ 100,000 population	10.6		9.8	16.9	2014-2016		4
0.67	Liquor Store Density	stores/ 100,000 population	6.3		6.8	10.5	2015		15
SCORE	TRANSPORTATION	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
2.78	Workers who Walk to Work	percent	1.0	3.1	1.6	2.8	2012-2016		1
2.61	Mean Travel Time to Work	minutes	32.5		25.9	26.1	2012-2016	Male	1
2.61	Solo Drivers with a Long Commute	percent	49.9		36.9	34.7	2012-2016		4

2.17	Workers who Drive Alone to Work	percent	81.5		80.3	76.4	2012-2016		1
1.67	Workers Commuting by Public Transportation	percent	1.3	5.5	1.5	5.1	2012-2016	16-19, 20-24 Other	1
1.17	Households with No Car and Low Access to a Grocery Store	percent	1.5				2015		16
0.50	Households without a Vehicle	percent	3.6		5.6	9.0	2012-2016		1
SCORE	WELLNESS & LIFESTYLE	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.39	Life Expectancy for Females	years	80.7		80.8	81.5	2014		6
1.17	Insufficient Sleep	percent	31.8		32.7	38.0	2016		4
1.00	Life Expectancy for Males	years	76.7		76.2	76.7	2014		6
0.67	Frequent Physical Distress	percent	9.9		10.8	15.0	2016		4
0.67	Poor Physical Health: Average Number of Days	days	3.3		3.5	3.7	2016		4
0.67	Self-Reported General Health Assessment: Poor or Fair	percent	14.1		18.2	16.0	2016		4
SCORE	WOMEN'S HEALTH	UNITS	MONTGOMERY COUNTY	HP2020	Texas	U.S.	MEASUREMENT PERIOD	HIGH DISPARITY*	Source
1.58	Cervical Cancer Incidence Rate	cases/ 100,000 females	8.0	7.3	9.2	7.5	2011-2015		7
1.39	Life Expectancy for Females	years	80.7		80.8	81.5	2014		6
1.33	Breast Cancer Incidence Rate	cases/ 100,000 females	117.6		111.7	124.7	2011-2015		7

144 Memorial Hermann Northeast Hospital CHNA 2019

1.08	Age-Adjusted Death Rate due to Breast Cancer	<i>deaths/ 100,000 females</i>	19.6	20.7	20.2	20.9	2011-2015		7
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Appendix C. Primary Data Methodology

Community Input Participants

AccessHealth (FQHC) (Fort Bend Family Health Center)
AIDS Foundation of Houston
Association for the Advancement of Mexican Americans
Avenue CDC
Catholic Charities - Archdiocese of Galveston
Catholic Charities - Fort Bend
Child Advocates of Fort Bend
Children at Risk
Christ Clinic
City of Houston, Department of Parks and Recreation
Coastal Area Health Education Centers (AHEC)
Community Health Choice
El Centro de Corazon
Episcopal Health Foundation
Fort Bend County Health and Human Services
Fort Bend County Sheriff's Office
Fort Bend Regional Council On Substance Abuse
Fort Bend Seniors Meals on Wheels
Fort Bend Women's Center
Galveston County Health District
Galveston County Mental Health Deputies
Greater Houston Partnership
Greater Houston Women's Chamber of Commerce
Gulf Coast Medical Foundation
Harris County Public Health
Healthcare for the Homeless - Houston
HOPE Clinic (FQHC)
Houston Food Bank
Houston Health Department
Houston Housing Authority
Houston Independent School District
Interfaith Community Clinic
Kinder Institute
Legacy Community Health
Liberty County Sheriff's Office
Lone Star Family Health Center
Midtown Arts and Theater Center Houston
Montgomery County Women's Center
Baker-Ripley Early Head Start
Patient Care Intervention Center (PCIC)
Prairie View A&M University
Santa Maria Hostel, Inc.
The Arc of Fort Bend County
The Harris Center for Mental Health and IDD (formerly MHMRA)
The Rose
The Women's Home
Tri-County Services Behavioral Healthcare
United Way of Brazoria County
United Way of Greater Houston
United Way of Harris and Montgomery County
West Chambers Medical Center (FQHC)
YMCA of Greater Houston

Key Informant Interview Questionnaire (Episcopal Health Foundation)

- Good morning/afternoon [NAME OF INFORMANT]. My name is [NAME OF INTERVIEWER], and I am with Health Resources in Action, a non-profit public health organization based in Boston. Thank you for speaking with me today.
- As we mentioned in our interview invitation, the Episcopal Health Foundation is coordinating an interview initiative to support four Greater Houston area hospital systems in preparing their community health needs assessments. The collaborating hospitals include CHI St. Luke's, Houston Methodist Hospital, Memorial Hermann Health System, and Texas Children's Hospital.
- The purpose of this interview is to gain a greater understanding of the health status and wellbeing of residents in the Greater Houston area and determine how these health needs are currently being addressed. Interviews like this one are being conducted with about 70 stakeholders from a range of sectors such as government, healthcare, business, and community service organizations. We are also interviewing community leaders with specific experience working with priority populations such as women, children, people of color, and the disabled to name a few.
- We are interested in hearing people's feedback on the needs of the broader Greater Houston community and the populations you work with as a leader in your community. The Foundation and the four hospitals welcome your critical feedback and suggestions for health improvement activities in the future. Your honesty during today's interview is encouraged and appreciated.
- As we mentioned in our interview invitation, the interview will last between 45 minutes to an hour and it will be recorded. After all the interviews are completed, Health Resources in Action will provide a transcript of your interview to the four hospitals for use in preparing their community health needs assessment reports. Each hospital will keep your interview transcript confidential and accessible only to the team that is preparing the community health needs assessment report. Health Resources in Action will also be preparing a report of the general themes that emerge across all the interviews to help the hospitals prepare their reports.
- The Foundation has asked Health Resources in Action to ask all interviewees how they wish any quotes from today's interview to be presented in reports. There are three options. Quotes may be presented anonymously without your name or organization, presented with your name and organization, or presented with only the sector you represent. Which option would you like to choose?
 - RECORD RESPONSE FROM INTERVIEWEE:
 Anonymous Name and organization Sector
- Thank you. We will note your choice in the transcript that we provide to the hospitals.

- IF THE RESPONDENT IS UNSURE AT THE TIME OF THE INTERVIEW: Ok, please feel free to think it over and we will follow up with you for your decision before we send the transcript to the hospitals.
- Do you have any questions before we begin? BEGIN RECORDING THE INTERVIEW

INTERVIEW QUESTIONNAIRE (55 MINUTES)

NOTES TO INTERVIEWER:

- INTERVIEW QUESTIONS MAY BE ADDED OR TAILORED TO MEET THE SPECIFIC POSITION/ROLE OF THE INTERVIEWEE
- THE QUESTIONS IN THE INTERVIEW QUESTIONNAIRE ARE INTENDED TO SERVE AS A GUIDE, NOT A SCRIPT

BACKGROUND (5 MINUTES)

- Can you tell me a little bit about your role at your organization/agency?
 - Has your organization/agency ever partnered with any of the four hospitals involved in this shared community health needs assessment before? IF SO, PROBE IN WHAT CAPACITY/PROGRAM
- How would you describe the community you represent/the community your organization serves/the Greater Houston population at large? What are some of its defining characteristics in terms of demographics? INTERVIEWER: ESTABLISH WHAT THE INFORMANT CONSIDERS THE COMMUNITY TO BE FROM THEIR PERSPECTIVE

COMMUNITY ISSUES (20 minutes)

INTERVIEWER: VARY THE LABEL OF 'COMMUNITY' BASED ON THE INFORMANT'S BACKGROUND AND HOW HE OR SHE DESCRIBES THE COMMUNITY; BE SURE TO PROBE ON WOMEN'S AND CHILDREN'S ISSUES TO ENSURE WE ADDRESS THE NEEDS OF THE CHILDREN'S HOSPITALS IN ALL QUESTIONS AS RELEVANT

- Thinking about the status of the community today, how would you rate the overall health status of residents on a scale of 1 to 5 with 1 being poor and 5 being very healthy?
- If you had to pick your top 3 health concerns in the community, what would they be? PROBE IN-DEPTH BASED ON INFORMANT AREA OF EXPERTISE
 - Who do you consider to be the populations in the community most vulnerable or at risk for these conditions/issues?
 - IF NOT YET MENTIONED, PROBE SPECIFICALLY ON PRIORITY POPULATION RELEVANT TO THE INFORMANT'S EXPERTISE: What do you think are the most pressing health concerns in the community for [PRIORITY POPULATION]?

- FOR INFORMANTS EXPERTISE WITH WOMEN AND CHILDREN: What do you think are the most pressing health concerns in the community for children and their families? How about for women?
 - IF NOT YET DISCUSSED: Of the top three issues you mentioned, which would you rank as your top issue? How do you see this issue affecting community members' daily lives and their health? PROBE IN-DEPTH IN SPECIFIC FOCUS AREAS; MAY ASK ABOUT ONE ISSUE AT TIME AND FOCUS ON PERSON'S AREA OF EXPERTISE.
- From your experience, what are residents' biggest barriers to addressing the top 3 health issues you identified?
 - PROBE: Social determinants of health?
 - PROBE: Barriers to accessing medical care?
 - PROBE: Barriers to accessing preventive services or programs?

FOCUS AREA: HEALTHY LIVING (5 MINUTES)

- I'd like to ask you about barriers affecting healthy living and the prevention of obesity.
 - What are some of the barriers to healthy eating and physical activity among the communities you serve?
 - What populations are most affected by barriers to healthy living and physical activity? PROBE ABOUT FOOD INSECURITY AND ACCESS TO SAFE SPACES FOR PHYSICAL ACTIVITY
 - What efforts or programs are you aware of that promote healthy living? PROBE ABOUT HEALTHY LIVING MATTERS COLLABORATIVE

ACCESS TO HEALTH CARE AND PUBLIC HEALTH/PREVENTION SERVICES (15 MINUTES)

- I'd like to ask you about access to health care and social services in your community.
 - What do you see as the strengths of the health care and social services in your community?
 - What do you see as its limitations?
- What challenges/barriers do residents in your community face in accessing health care and social services? [PROBE IN DEPTH FOR BARRIERS TO CARE: INSURANCE ISSUES, LANGUAGE BARRIERS, ACCESS TO HEALTH INFORMATION/HEALTH LITERACY, LACK OF TRANSPORTION, CHILD CARE, ETC.]
 - What do you think needs to happen in the community you serve to help residents overcome or address these challenges?
- What programs, services, or policies are you aware of in the community that address access to health care and social services?

- In your opinion, how effective have these programs, services, or policies been at addressing the health needs of residents?
- What program, services, or policies are currently not available that you think should be?

IMPROVING THE HEALTH OF THE COMMUNITY/RESIDENTS (10 MINUTES)

- What do you think needs to happen in the community you serve to help residents overcome or address the challenges they face in being able to be healthy?
- Earlier in this interview, you mentioned [TOP ISSUE] as being your top health priority for area residents. What do you think needs to be done to address [TOP ISSUE HERE]?
 - What do you think hospitals can do to address this issue that they aren't doing right now? Do you have any suggestions about how hospitals can be creative or work outside their traditional role to address this issue and improve community health?
 - What kinds of opportunities are currently out there that can be seized upon to address these issues? For example, are there some "low hanging fruit" – current collaborations or initiatives that can be strengthened or expanded?

VISION FOR THE COMMUNITY (5 MINUTES)

- The hospitals involved in this initiative will be planning their strategy to improve the health of the communities they serve. What advice do you have for the group developing the plan to address the top health needs you've mentioned?

CLOSING (5 MINUTES)

Thank you so much for your time. That's it for my questions. Is there anything else that you would like to mention that we didn't discuss today?

As I mentioned, after all of the interviews are completed, we will be sending your interview transcripts to the four hospitals. Each hospital will make their community health needs assessment reports publicly available when they are complete. If you have any questions, please feel free to reach out to Jennifer Mineo at the Episcopal Health Foundation who is coordinating this effort on behalf of the four hospitals. Thank you again. Have a good morning/afternoon.

Key Informant Interview Questionnaire (Conduent Healthy Communities Institute)

Good morning/afternoon [NAME OF INFORMANT]. My name is [NAME OF INTERVIEWER], and I am with Conduent Healthy Communities Institute. My colleague [name] is also on the line. We are working with Memorial Hermann Health System to conduct a Community Health Needs Assessment.

- **The purpose of this interview is to gain a greater understanding of the health status and wellbeing of residents in the Greater Houston area and determine how these health needs are currently being addressed.** Interviews like this one are being conducted with about 12 stakeholders from a range of sectors such as government, healthcare, business, and community service organizations. We are also interviewing community leaders with specific experience working with priority populations such as women, children, people of color, and the disabled to name a few.
- We are interested in hearing people's feedback on the needs of the community and the populations you work with as a leader in your community. Memorial Hermann welcome your critical feedback and suggestions for health improvement activities in the future. Your honesty during today's interview is encouraged and appreciated.
- As we mentioned in our interview invitation, the interview will last between 45 minutes to an hour and it will be recorded. After all the interviews are completed, we will analyze and summarize all the interviews to incorporate into the community health needs assessment reports. Each MH hospital will keep your interview transcript confidential and accessible only to the team that is preparing the community health needs assessment report.
- Memorial Hermann has asked HCI to ask all interviewees how they wish any quotes from today's interview to be presented in reports. There are three options. Quotes may be presented anonymously without your name or organization, presented with your name and organization, or presented with only the sector you represent.
 - Which option would you like to choose?
 - RECORD RESPONSE FROM INTERVIEWEE:
 Anonymous Name and organization Sector
- Thank you. We will note your choice in the transcript that we provide to the hospitals.
 - IF THE RESPONDENT IS UNSURE AT THE TIME OF THE INTERVIEW: Ok, please feel free to think it over and we will follow up with you for your decision before we send the transcript to the hospitals.
 - Do you have any questions before we begin? BEGIN RECORDING THE INTERVIEW

INTERVIEW QUESTIONNAIRE (55 MINUTES)

NOTES TO INTERVIEWER:

- INTERVIEW QUESTIONS MAY BE ADDED OR TAILORED TO MEET THE SPECIFIC POSITION/ROLE OF THE INTERVIEWEE
- THE QUESTIONS IN THE INTERVIEW QUESTIONNAIRE ARE INTENDED TO SERVE AS A GUIDE, NOT A SCRIPT

BACKGROUND (5 MINUTES)

- **Can you tell me a little bit about your role at your organization?**
 - Has your organization/agency ever partnered with MH's community health needs assessment before? IF SO, PROBE IN WHAT CAPACITY/PROGRAM
- **How would you describe the community you represent/the community your organization serves?** What are some of its defining characteristics in terms of demographics?
INTERVIEWER: ESTABLISH WHAT THE INFORMANT CONSIDERS THE COMMUNITY TO BE FROM THEIR PERSPECTIVE

COMMUNITY ISSUES (20 minutes)

INTERVIEWER: VARY THE LABEL OF 'COMMUNITY' BASED ON THE INFORMANT'S BACKGROUND AND HOW HE OR SHE DESCRIBES THE COMMUNITY; BE SURE TO PROBE ON WOMEN'S AND CHILDREN'S ISSUES TO ENSURE WE ADDRESS THE NEEDS OF THE CHILDREN'S HOSPITALS IN ALL QUESTIONS AS RELEVANT

- **Thinking about the status of the community today, how would you rate the overall health status of residents on a scale of 1 to 5 with 1 being poor and 5 being very healthy?**
- **If you had to pick your top 3 health concerns in the community, what would they be?**
PROBE IN-DEPTH BASED ON INFORMANT AREA OF EXPERTISE
 - Who do you consider to be the populations in the community most vulnerable or at risk for these conditions/issues?
 - IF NOT YET MENTIONED, PROBE SPECIFICALLY ON PRIORITY POPULATION RELEVANT TO THE INFORMANT'S EXPERTISE: **What do you think are the most pressing health concerns in the community for [PRIORITY POPULATION]?**
 - FOR INFORMANTS EXPERTISE WITH WOMEN AND CHILDREN: **What do you think are the most pressing health concerns in the community for children and their families? How about for women?**

- IF NOT YET DISCUSSED: **Of the top three issues you mentioned, which would you rank as your top issue? How do you see this issue affecting community members' daily lives and their health?** PROBE IN-DEPTH IN SPECIFIC FOCUS AREAS; MAY ASK ABOUT ONE ISSUE AT TIME AND FOCUS ON PERSON'S AREA OF EXPERTISE.
- **From your experience, what are residents' biggest barriers to addressing the top 3 health issues you identified?**
 - PROBE: Social determinants of health?
 - PROBE: Barriers to accessing medical care?
 - PROBE: Barriers to accessing preventive services or programs?

FOCUS AREA: HEALTHY LIVING (5 MINUTES)

- **I'd like to ask you about barriers affecting healthy living and the prevention of obesity.**
 - **What are some of the barriers to healthy eating and physical activity among the communities you serve?**
 - **What populations are most affected by these barriers to healthy living and physical activity?** PROBE ABOUT FOOD INSECURITY AND ACCESS TO SAFE SPACES FOR PHYSICAL ACTIVITY
 - **What efforts or programs are you aware of that promote healthy living?** PROBE ABOUT HEALTHY LIVING MATTERS COLLABORATIVE

ACCESS TO HEALTH CARE AND PUBLIC HEALTH/PREVENTION SERVICES (15 MINUTES)

- I'd like to ask you about access to health care and social services in your community.
 - **What ARE the strengths of the health care and social services in your community?**
 - **What are some of their limitations?**
- **What challenges/barriers do residents in your community face when accessing health care and social services?** [PROBE IN DEPTH FOR BARRIERS TO CARE: INSURANCE ISSUES, LANGUAGE BARRIERS, ACCESS TO HEALTH INFORMATION/HEALTH LITERACY, LACK OF TRANSPORTION, CHILD CARE, ETC.]
 - **What do you think needs to happen in the community to help residents overcome or address these challenges?**
- **What programs, services, or policies are you aware of that address access to health care and social services?**
 - **In your opinion, how effective have these programs, services, or policies been at addressing the health needs of residents?**
 - **What program, services, or policies not available that you think should be?**

IMPROVING THE HEALTH OF THE COMMUNITY/RESIDENTS (10 MINUTES)

- **What do you think needs to happen in the community to help residents overcome or address the challenges they face in being able to be healthy?**
- Earlier in this interview, you mentioned [TOP ISSUE] as being your top health priority for area residents. What do you think needs to be done to address [TOP ISSUE HERE]?
 - **What do you think hospitals can do to address this issue that they are not doing right now?**
 - Do you have any suggestions about how hospitals can be creative or work outside their traditional role to address this issue and improve community health?
 - What kinds of opportunities are currently out there that can be seized upon to address these issues? For example, are there some “low hanging fruit” – current collaborations or initiatives that can be strengthened or expanded?

VISION FOR THE COMMUNITY (5 MINUTES)

- The hospitals involved in this initiative will be planning their strategy to improve the health of the communities they serve.

What advice do you have for the group developing the plan to address the top health needs you've mentioned?

CLOSING (5 MINUTES)

Thank you so much for your time. That's it for my questions. Is there anything else that you would like to mention that we didn't discuss today?

As I mentioned, after all of the interviews are completed, we will be sending your interview transcripts to Memorial Hermann. The community health needs assessment reports will be **publicly** available when they are complete. If you have any questions, please feel free to reach out to Deborah Ganelin at Memorial Hermann who is coordinating this effort. Thank you again. Have a good morning/afternoon.

Community Survey (English)

Memorial Hermann Health System is conducting a Community Health Needs Assessment for the Greater Houston area. This assessment allows Memorial Hermann to better understand the health status and needs of the community and use the knowledge gained to implement programs that will benefit the community.

We can better understand community needs by gathering voices from the community. This survey allows community members like you to tell us about what you feel are important issues for your community.

We estimate that it will take about 5 minutes to complete this survey.

Thank you very much for your input and your time!

1. Please look at this list of community issues. In your opinion, what are the **top 5 issues** most affecting the quality of life in your community?
 - Diabetes
 - Obesity/Overweight
 - Respiratory/Lung Disease (asthma, COPD, etc.)
 - Cancers
 - Mental Health and Mental Disorders
 - Injuries, Violence and Safety
 - Substance Abuse (alcohol, tobacco, drugs, etc.)
 - Oral Health
 - Heart Disease and Stroke
 - Sexual Health (HIV/AIDS, STDs, etc.)
 - Teenage Pregnancy
 - Elder Care
 - Reproductive Health (family planning)
 - Other (please specify): _____

2. How would you rate your own personal health?
 - Very healthy
 - Somewhat healthy
 - Unhealthy
 - Very unhealthy

3. About how many times a week do you exercise or perform a physical activity like walking, running, bicycling, etc.?
 - Less than 1 time a week
 - 2-3 times a week
 - 5 or more times a week
 - Never
 - Other (please specify): _____

4. What are some of the barriers or challenges to exercising on a regular basis for you?

- No places to exercise
- No time to exercise
- I don't like exercising
- Feel unsafe exercising in the community
- None of my friends or family exercise
- No childcare
- Lack of funds to pay for gym or classes
- No transportation
- Other (please specify): _____

5. How much do you agree or disagree with each of the statements below.

	Agree strongly	Agree	Disagree	Disagree strongly
There are good parks for children, adults and people of all abilities to enjoy in my community				
In the past 12 months, I had a problem getting the health care I needed for me or a family member from any type of health care provider, dentist, pharmacy, or other facility				
I don't know where to get services for myself when I am sad, depressed or need someone to talk to				
I am confident I can get an appointment when I need to see my doctor fairly quickly				
I have a place to receive medical care other than the emergency room				
Within the past 12 months, I worried whether my food would run out before I got money to buy more				
Within the past 12 months, the food I bought just didn't last and I didn't have money to get more				
There are many options for healthy and affordable food in my community				

6. Has your doctor ever told you that you have any of the following? (Mark all that apply)

- High blood pressure
- High cholesterol
- Cancer
- Diabetes
- Obesity
- Asthma
- Heart disease
- Other (please specify): _____

Now, a few questions so that we can see how different types of people feel about the questions asked.

7. Zip code where you live: _____
8. What is your age? _____
9. What is your race/ethnicity?
- White
 - Black/African American
 - Hispanic/Latino
 - Asian/Pacific Islander
 - Native American
 - Other (please specify): _____
10. What are the ages of children living in your household?
- 11 and younger
 - 12-18 years old
 - 18 and older
 - None
11. What kind of medical insurance or coverage do you have?
- Private
 - Employer-sponsored
 - Medicaid
 - Medicare
 - None
 - Other (please specify): _____

Thank you for completing this survey!

Community Survey (Spanish)

Memorial Hermann Health System está realizando una Evaluación de las Necesidades de Salud de la Comunidad en el área metropolitana de Houston. Esta evaluación permite a Memorial Hermann comprender mejor el estado de salud y las necesidades de la comunidad, así como usar la información obtenida para poner en práctica programas que beneficien a la comunidad.

Calculamos que le tomará unos 5 minutos completar esta encuesta.

1. Lea la lista de problemas de la comunidad. En su opinión ¿cuáles son los 5 problemas que más afectan la calidad de vida en su comunidad?

- | | |
|---|--|
| <input type="checkbox"/> Diabetes | <input type="checkbox"/> Salud bucal |
| <input type="checkbox"/> Obesidad/sobrepeso | <input type="checkbox"/> Enfermedades cardíacas y accidentes cerebrovasculares |
| <input type="checkbox"/> Enfermedades respiratorias/pulmonares (asma, enfermedad pulmonar obstructiva crónica [EPOC], etc.) | <input type="checkbox"/> Salud sexual (VIH/sida, enfermedades de transmisión sexual [ETS], etc.) |
| <input type="checkbox"/> Cáncer | <input type="checkbox"/> Embarazos de adolescentes |
| <input type="checkbox"/> Salud mental y trastornos mentales | <input type="checkbox"/> Cuidado de ancianos |
| <input type="checkbox"/> Lesiones, violencia y seguridad | <input type="checkbox"/> Salud reproductiva (planificación familiar) |
| <input type="checkbox"/> Drogodependencia (alcohol, tabaco, drogas, etc.) | |
| <input type="checkbox"/> Otros, (especifique): _____ | |

2. ¿Cómo calificaría su propia salud personal?

- | | |
|---|-----------------------------------|
| <input type="checkbox"/> Muy buena | <input type="checkbox"/> Mala |
| <input type="checkbox"/> Bastante buena | <input type="checkbox"/> Muy mala |

3. ¿Aproximadamente, cuántas veces por semana hace ejercicio o alguna actividad física, como caminar, correr, andar en bicicleta, etc.?

- | | |
|--|---|
| <input type="checkbox"/> Menos de 1 vez por semana | <input type="checkbox"/> 5 o más veces por semana |
| <input type="checkbox"/> De 2 a 3 veces por semana | <input type="checkbox"/> Nunca |
| <input type="checkbox"/> Otros, (especifique): _____ | |

4. ¿Cuáles son algunas de las barreras o dificultades que le impiden hacer ejercicio regularmente?

- | | |
|--|--|
| <input type="checkbox"/> No tengo un lugar donde hacer ejercicio. | <input type="checkbox"/> No tengo con quién dejar a mis hijos mientras hago ejercicio. |
| <input type="checkbox"/> No tengo tiempo para hacer ejercicio. | <input type="checkbox"/> No tengo dinero para pagar un gimnasio o clases. |
| <input type="checkbox"/> No me gusta hacer ejercicio. | <input type="checkbox"/> No tengo acceso a transporte. |
| <input type="checkbox"/> No me siento seguro/a haciendo ejercicio en mi comunidad. | |
| <input type="checkbox"/> Ninguno de mis amigos o familiares hacen ejercicio. | |
| <input type="checkbox"/> Otros, (especifique): _____ | |

5. ¿Le ha dicho su médico alguna de las siguientes afecciones? (Marque todas las opciones que correspondan).

- Presión arterial alta
- Colesterol alto
- Cáncer
- Diabetes
- Otros, (especifique): _____
- Obesidad
- Asma
- Enfermedad cardíaca

6. ¿En qué medida está de acuerdo o en desacuerdo con cada una de las siguientes afirmaciones?

	Muy de acuerdo	De acuerdo	En desacuerdo	Muy en desacuerdo
En mi comunidad, hay buenos parques para niños, adultos y personas con todo tipo de capacidades para nuestro disfrute.				
En los últimos 12 meses, tuve un problema para obtener el cuidado médico que necesitaba para mí o para un familiar por parte de cualquier tipo de proveedor de cuidado de la salud, dentista, farmacia u otro centro sanitario.				
No sé dónde obtener servicios para mí cuando estoy triste, deprimido/a, o necesito hablar con alguien.				
Sé con seguridad que puedo obtener una cita con mi médico con cierta rapidez.				
Tengo a mi disposición un lugar para recibir cuidados médicos que no sea una sala de emergencias.				
En los últimos 12 meses, me preocupé de si la comida se agotaría antes de obtener dinero para comprar más alimentos.				
En los últimos 12 meses, los alimentos que compré simplemente no duraron lo suficiente y no tuve dinero para comprar más.				
En mi comunidad hay muchas opciones para comprar alimentos saludables y asequibles.				

Ahora le haremos algunas preguntas para poder ver cómo se sienten los distintos grupos de personas acerca de las preguntas que le hemos hecho.

7. Código postal de su casa: _____

8. ¿Cuántos años tiene? _____

9. ¿Cuál es su raza/origen étnico?

- Blanco/a
- Negro/a o afroamericano/a
- Hispano/a o latino/a
- Asiático/a o isleño/a del Pacífico
- Indígena americano/a
- Otro/a, (especifique): _____

10. ¿Cuántos años tienen los niños/as que viven en su casa?

- 11 y menos
- Entre 12 y 18 años

- Más de 18 años
- Ninguno

11. ¿Qué tipo de seguro médico o cobertura tiene?

- Privado
- Patrocinado por un empleador
- Medicaid

- Medicare
- Ninguno
- Otro, (especifique): _____

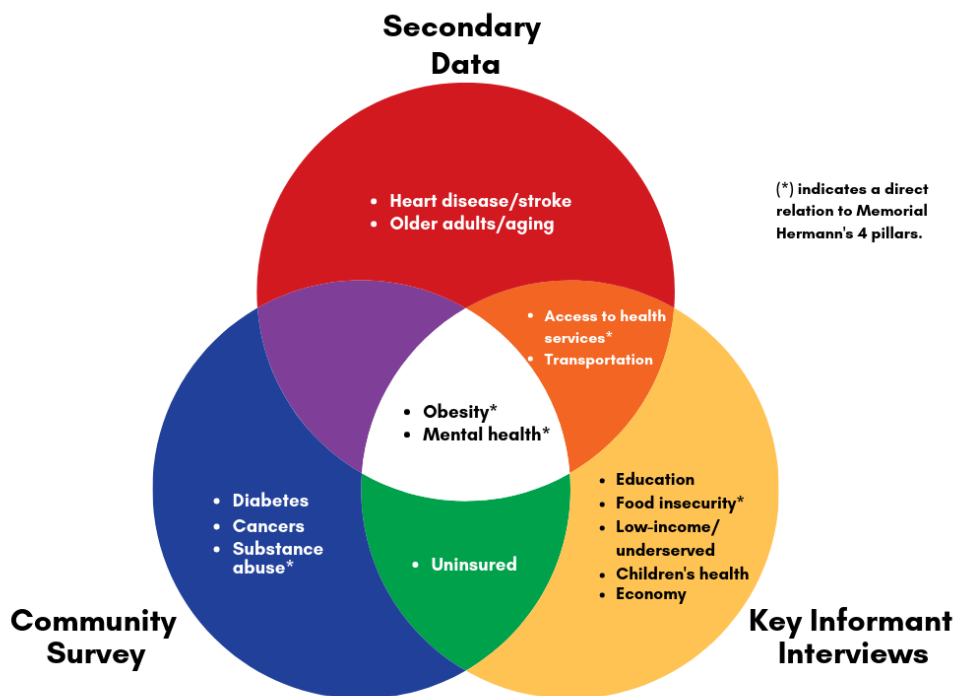
Appendix D. Prioritization Tool

Prioritization Survey

Thank you for your participation in this prioritization process.

The Community Health Needs Assessment (CHNA) process has multiple steps. After thorough research has been completed to identify the significant health needs in the community, these significant health needs must be prioritized for further strategic planning and implementation. Prioritization is the process of determining the most important or urgent health needs to address in communities.

Below is a diagram that shows the methods that were used to identify key issues across Memorial Hermann's service areas. These three methods included: a secondary data review, a community survey and key informant interviews. As you see, some issues revealed themselves across multiple methods. Reviewing this diagram may help you complete this survey.



1. The following health needs are not listed by order of importance. For each health need, click on the arrow on the drop down box and select your agreement with each statement. If you are on a tablet or phone, please scroll all the way to the right for each row.

The issue impacts many people in my community	This issue significantly impacts	There are not enough existing and adequate	This issue has high risk for disease or death
--	---	---	--

		subgroups (subgroups by age, gender, race/ethnicity, LGBTQ, etc.)	resources to address this issue in my community	
Access to Health Services				
Heart Disease and Stroke				
Older Adults and Aging				
Obesity (Exercise, Nutrition and Weight)				
Transportation				
Mental Health				
Diabetes				
Substance Abuse				
Cancers				
Lack of Health Insurance				
Education				
Food Insecurity				
Low-Income/Underserved				
Children's Health				
Economy				

2. Indicate the level of importance that should be given towards each of Memorial Hermann's 4 Pillars. Key definitions are listed below.

	Not Important	Somewhat Important	Important	Very Important	Not Sure
Access to care (including healthcare access, healthcare resource awareness, healthcare navigation / literacy)					
Food as health (including food insecurity, food programs, food knowledge)					
Exercise as medicine (including obesity, access to parks, safe places to exercise)					
Emotional well-being (including emotional health, mental health, substance abuse)					

Key definitions:

162 Memorial Hermann Northeast Hospital CHNA 2019

Healthcare navigation/literacy: need for education in navigating health systems
Food insecurity: lacking reliable access to healthy food options
Food programs: programs, efforts or services designed to address food issues
Food knowledge: one's understanding of healthy foods

3. Who in your community is most affected by poor health outcomes? (Select up to 5)
- Lesbian, Gay, Bisexual, Transgender, Queer or Questioning (LGBTQ)
 - Older Adults
 - Persons with Disabilities (cognitive, sensory or physical disability)
 - Racial/Ethnic Minority Populations
 - Veterans
 - Immigrants or other undocumented persons
 - Persons experiencing homelessness or precariously housed
 - Other Populations (please specify): _____
4. Please provide your name: _____
5. Please provide your email address: _____
6. Please select the name(s) of the healthcare facility or facilities you represent. You may choose more than one.
- Memorial Hermann Katy
 - Memorial Hermann Memorial City
 - Memorial Hermann Greater Heights
 - Memorial Hermann Northeast
 - Memorial Hermann Southeast
 - Memorial Hermann Sugar Land
 - Memorial Hermann Southwest
 - Memorial Hermann The Woodlands
 - Katy Rehab
 - Texas Medical Center
 - TIRR Memorial Hermann
 - Memorial Hermann Surgical Hospital Kingwood
 - Memorial Hermann Surgical Hospital First Colony
 - Memorial Hermann First Colony Hospital (ER)
 - Memorial Hermann Tomball Hospital (ER)
 - Other (please specify): _____

Thank you for your input and participation in the Community Health Needs Assessment process.

Appendix E. Community Resources

The following is a list of community resources mentioned by community input participants.

2-1-1 Texas	City of Houston, Department of Parks and Recreation
A.C. Taylor Health Center	City of Pasadena
AccessHealth	Coastal Area Health Education Centers (AHEC)
Acres Home Health Center	Community Health Choice
AIDS Foundation Houston	County Indigent Health Care Program
Aldine Health Center	Covenant with Christ Community Service Center
American Heart Association	Cypress Health Center
American Red Cross	Danny Jackson Health Center
Amistad Community Health Center	Dental Hygiene Clinic
Area Agency on Aging	E. A. "Squatty" Lyons Health Center
Association for the Advancement of Mexican Americans	El Centro De Corazon
Avenue 360 Health & Wellness	El Franco Lee Health Center
Avenue CDC	Episcopal Health Foundation
Baker-Ripley	Family Services (Galveston County)
Bastrop Community Health Center	Fort Bend Connect
Baylor Teen Health Clinic	Fort Bend County Collaborative Information System
Bayside Clinic	Fort Bend County Health and Human Services
Baytown Health Center	Fort Bend County Sheriff's Office
Bee Busy Wellness Center	Fort Bend Regional Council On Substance Abuse
Boat People SOS	Fort Bend Seniors Meals on Wheels
Bo's Place	Fort Bend Women's Center
Brighter Bites	Galveston County Health District
Brownsville Community Health Center	Galveston County Mental Health Deputies
Buffalo Bayou Partnership	Go Healthy Houston Task Force
Burleson Family Medical Center	GoodRx
BVCAA - HealthPoint	Greater Houston Partnership
Can Do Houston	Greater Houston Women's Chamber of Commerce
Casa de Amigos Health Center	Gulf Coast Community Services Association
Casa El Buen Samaritano	Gulf Coast Medical Foundation
Catholic Charities of the Archdiocese of Galveston-Houston-Fort Bend	Gulfgate Health Center
Central Care Community Health	Harmony House Respite Center
Chambers Community Health Center	Harris Center Crisis Line
CHI St. Luke's Health	Harris County Public Health and Environmental Services (HCPHES)
Child Advocates of Fort Bend	Harris County Rides
Children at Risk	Harris County Social Services
Christ Clinic	
Christian Community Services Center (CCSC)	
CHRISTUS Health System	
Cities Changing Diabetes	
City of Houston	

Harris Health System	Pat McWaters Health Clinic- Second Mile Mission
Harvest Green (Development)	Patient Care Intervention Center (PCIC)
HEAL Initiative	Pearland Community Health Center
Health Center of Southeast Texas	Pediatric & Adolescent Health Center
Healthcare for the Homeless - Houston	Physicians at Sugar Creek
Healthy Living Matters (Harris County)	Planned Parenthood
Helping Hands Food Pantry	Prairie View A&M University
HOPE Clinic (FQHC)	Quentin Mease Hospital
Houston Food Bank	Regional Association of Grant Makers
Houston Health Department	Regional Medical Center
Houston Housing Authority	Robert Carrasco Health Clinic
Houston Independent School District	RSVP Med Spa
Houston Ryan White Planning Council	San Jose Clinic
Houston Shifa Synott Clinic	Santa Maria Hostel, Inc.
Huntsville Memorial Hospital Clinic	Settegast Health Center
IbnSina Foundation	Seva Clinic Charity Medical Facility
India House Charity Clinic	Sheltering Arm Senior Services Division of Baker Ripley
Interfaith Community Clinic	Shifa Clinic
Interfaith Ministries Meals on Wheels	Smith Clinic
Interfaith of The Woodlands	Social Security Administration
Kinder Institute	Spring Branch Community Health Center
La Nueva Casa Health Center	St. Hope Foundation
Legacy Health (FQHC)	St. Vincent's House
Leon County Community Health Center	Stephen F. Austin Community Health Network
Liberty County Sheriff's Office	Strawberry Health Center
Lone Star Family Heath Center (FQHC)	Texana Behavioral Health
Long Branch Health Center	Texas A&M AgriLife Extension Service
Long Term Recovery Group	Texas Children's Hospital
Los Barrios Unidos Community Clinic	Texas Medicaid and CHIP Medical Transportation Program
Magnolia Health Center	The Arc of Fort Bend County
Mamie George Community Center	The Beacon
Martin Luther King Jr. Health Center	The Harris Center for Mental Health and IDD (formerly MHMRA)
Medical Plus Supplies	The Rose
MEHOP - Matagorda Episcopal Health Outreach Program	The Women's Home
MET Head Start	Thomas Street Health Center
Methodist Hospital	TOMAGWA Clinic
Metrolift	Tri-County Services Behavioral Healthcare
Midtown Arts and Theater Center Houston	Uber Health
Montgomery County Food Bank	United Way of Brazoria County
Montgomery County Women's Center	United Way of Greater Houston
Neighborhood Health Center	United Way Project Blueprint
Northwest Assistance Ministry's Children's Clinic	
Northwest Health Center	
Nuestra Clinica del Valle	

University of Houston - College of
Optometry
University of Texas Health - Dental
University of Texas Health Services
University of Texas Physicians
Urban Harvest
UTMB
Valbona Health Center
VCare Clinic
Vecino Health Center
West Chambers Medical Center (FQHC)
West Houston Assistance Ministries
(WHAM)
Whole Life Service Center
Women's Care Center
Workforce Solutions
YMCA of Greater Houston